AE MULTI HOLDINGS BERHAD
200101004021 (539777-D)

TECHNOLOGY CHANGES THE FUTURE

ANNUAL REPORT 2024

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23RD Annual General Meeting

Lot 4.1, 4th Floor, Menara Lien Hoe,
No. 8, Persiaran Tropicana,
Tropicana Golf & Country Resort,
47410 Petaling Jaya,
Selangor Darul Ehsan
("Broadcast Venue")

Tuesday,
24 September 2024

10:30 a.m.

CORPORATE INFORMATION

BOARD OF DIRECTORS

YANG, CHAO-TUNG
(Managing Director)

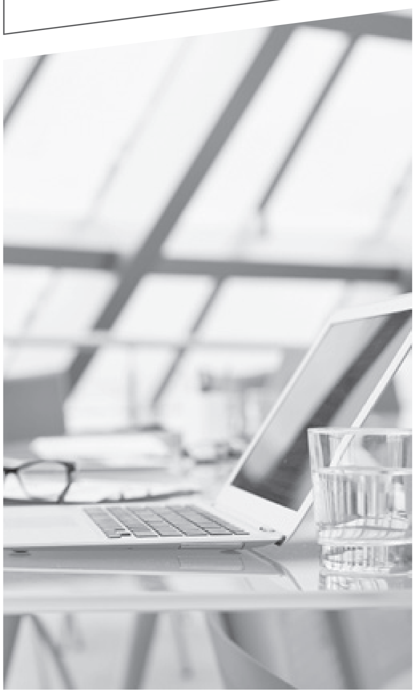
MAK SIEW WEI
(Executive Director)

YEE YIT YANG
(Independent Non-Executive Director)

SAFFIE BIN BAKAR
(Non-Independent Non-Executive Director)

ONG POH LIN ABDULLAH
(Independent Non-Executive Director)

LIM CHOO HOOI
(Independent Non-Executive Director)
(Appointed on 10 November 2023)



COMPANY SECRETARY

Wong Yuet Chyn
(MAICSA 7047163)
(SSM PC NO. 202008002451)

Adeline Tang Koon Ling
(LS0009611)
(SSM PC NO. 202008002271)

AUDIT COMMITTEE

Yee Yit Yang *(Chairman)*
Saffie Bin Bakar
Ong Poh Lin Abdullah

NOMINATING AND REMUNERATION COMMITTEE

Ong Poh Lin Abdullah *(Chairman)*
Yee Yit Yang
Saffie Bin Bakar

RISK MANAGEMENT COMMITTEE

Saffie Bin Bakar *(Chairman)*
Yee Yit Yang
Ong Poh Lin Abdullah

REGISTERED OFFICE

1-10, Medan Perniagaan Pauh Jaya,
Jalan Baru, 13700 Perai, Pulau Pinang.
Tel No. : 04-390 8009
Fax No.: 04-390 8009
Email : infosec@wscs.com.my

BUSINESS ADDRESS

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Kawasan Perindustrian Sungai Petani,
Taman Ria Jaya,
08000 Sungai Petani,
Kedah Darul Aman.
Tel No. : 04-444 6538
Fax No.: 04-444 6540
Website: www.amallionpcb.com

SHARE REGISTRAR

Workshire Share Registration Sdn. Bhd.
A3-3-8 Solaris Dutamas,
No. 1, Jalan Dutamas 1,
50480 Kuala Lumpur,
Wilayah Persekutuan.
Tel No. : 03-6413 3271
Fax No.: 03-6413 3270
Email : infosr@wscs.com.my

AUDITORS

UHY (AF 1411)
Suite 11.05, Level 11,
The Gardens South Tower,
Mid Valley City, Lingkaran Syed Putra,
59200 Kuala Lumpur.
Tel No. : 03-2279 3088
Fax No.: 03-2279 3099

PRINCIPAL BANKERS

Hong Leong Bank Berhad
Malayan Banking Berhad
United Overseas Bank Berhad
Kenanga Investment Bank
Public Bank Berhad
Affin Bank Berhad
Bangkok Bank Public Company Limited
Land and Houses Bank Public Company Limited

SOLICITORS

Messrs. Allen Chee Ram

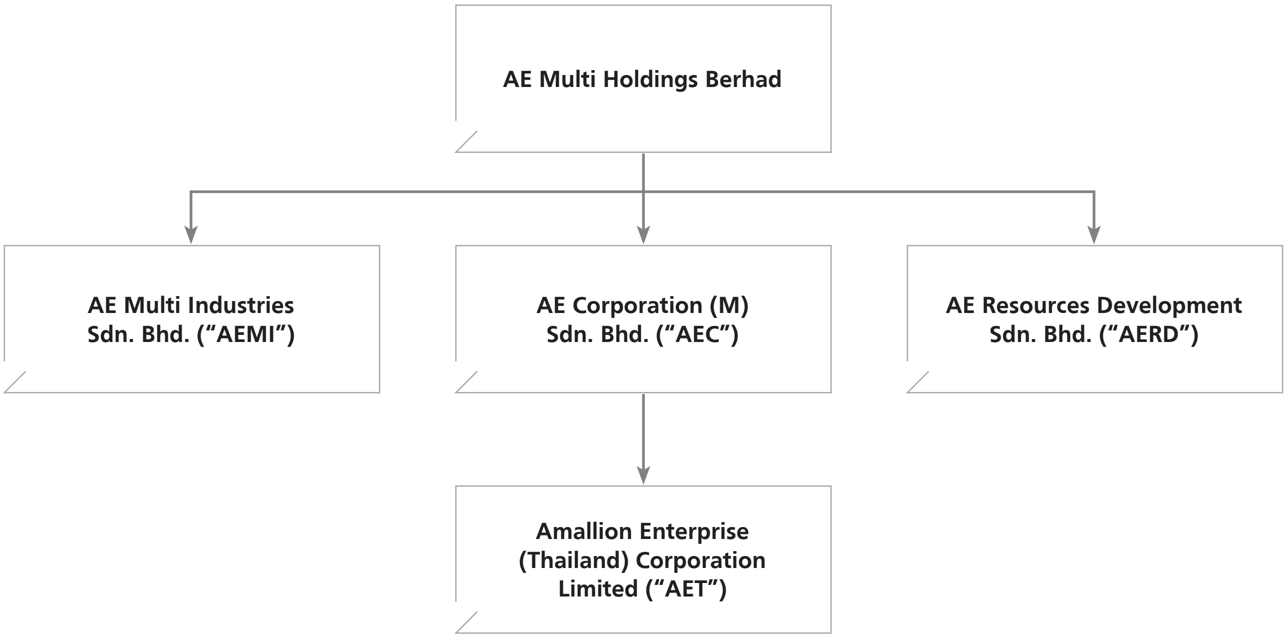
STOCK EXCHANGE LISTING

Main Market of Bursa Malaysia Securities Berhad
Stock Name : AEM
Stock Code : 7146

MANAGEMENT DISCUSSION AND ANALYSIS

CORPORATE PROFILE

**About AE Multi Holdings Berhad (“AEM”) and its’ subsidiaries
(collectively known as “AEM Group” or ”the Group”)**



AEM is a public limited company incorporated in year 2001 and listed on the Main Market of Bursa Malaysia Securities Berhad in year 2002. The Group specialises in investment holding, management services, and manufacturing of Printed Circuit Board (“PCB”) in the Kingdom of Thailand.

AEM’s subsidiaries are involved in the manufacturing, selling, sourcing and reselling of PCB, electronics and telecommunication components and related products, procurement of construction materials, glove turnkey solutions and glove supplementary services business.

AEM Group began as a pioneer in the manufacturing of single-sided Printed Circuit Boards ("PCBs") in Malaysia, establishing its first manufacturing plant in Sungai Petani, Kedah, in year 1990. In year 1999, AEM Group expanded its production facilities to Thailand, setting up a manufacturing plant in the Bangpoo Industrial Estate in Samutprakarn, Bangkok. Further growth followed in year 2018 with the addition of another plant at the Bangpoo Industrial Estate in Samutprakarn. In year 2021, AEM Group diversified into the gloves turnkey solutions and glove supplementary services business in Malaysia through its subsidiary, AEMI and in year 2023, AEMI ventured into procurement of construction materials service.

VISION, MISSION & CORE VALUES

Our Vision

Our vision is to be a leading provider of products and services that are critically important to our customers. We are committed to deliver exceptional value to our customers and stakeholders through innovation, quality, and reliability.

Our Mission

Our mission is to achieve total customer satisfaction and zero defects in our products and services. We strive to deliver superior returns to our stakeholders while fostering a dynamic environment for our employees to continuously improve and innovate. Our commitment extends to provide high-quality products and services, ensure competitive prices, and uphold the highest ethical standards in all our business operations.

VISION, MISSION & CORE VALUES (CONT'D)

Our Core Values

1. **Superior Returns and Long-term Growth**
   We prioritize generating superior returns from our stakeholders' investments by securing long-term revenue growth and profitability. This ensures that our business remains sustainable and beneficial for all parties involved.

2. **High Quality and Competitive Pricing**
   Delivering high quality products and services at competitive prices is the core of our operations. We believe in offering value that meets and exceeds our customers' expectations.

3. **Measurable Results and Accountability**
   We are committed to deliver measurable results. Our performance metrics ensure that we meet our objectives and improve our processes continuously.

4. **Ethical Standards, Honesty, and Integrity**
   Conducting our business with the highest ethical standards is non-negotiable. We value honesty and integrity, and these principles guide our decisions and actions.

5. **Innovation and Continuous Improvement**
   Fostering an innovative culture is essential to our growth. We encourage our employees to think creatively and improve continuously, to ensure we stay ahead in a competitive market.

6. **Sustainability and Community Development**
   We place high importance on sustainability and the development of a sustainable community around us. This involves implementing eco-friendly practices, reducing our environmental footprint, and promoting social responsibility. We aim to create a positive impact not just within our company but also in the communities we operated in.

Our Commitment to Sustainability

Sustainability is not just an initiative, it is integral to our business strategy. We are dedicated to:

- **Environmental Stewardship:** Adopting green manufacturing processes, reducing waste, and conserving energy and resources.
- **Social Responsibility:** Supporting local communities through various initiatives and fostering an inclusive workplace that promotes diversity and equal opportunity.
- **Economic Sustainability:** Ensuring our business practices contribute to the long-term economic growth of the regions we operate in, benefiting both our company and the broader community.

By integrating these principles into our operations, we aim to build a resilient and sustainable business that supports our vision and mission, ensuring long-term success and positive impact on society and the environment.

BUSINESS STRATEGIES AND MARKET OUTLOOK

The Group anticipates a slow but steady economic growth in year 2024 and position itself to capitalise on emerging opportunities despite global challenges.

The year 2023 presents a complex economic landscape with rising inflation across many economies. The increased in prices of the goods and services, combined with the stagnant wage growth, have led consumers to adopt a more cautious approach towards spending. Additionally, the United States ("US") Federal Reserve's tightening monetary policy has increased borrowing costs and caused capital outflows from emerging markets, further dampening consumer spending and business investment.

Uncertainty on the economic horizon stems arising from the geopolitical tensions, trade disputes, and inconsistent government policies. The lack of clarity has bred caution among consumers and businesses, led to a preference for saving over spending. The Group acknowledges that this hesitation could impact the overall growth in year 2024.

Despite these challenges, the Group remains cautiously optimistic. The resilience demonstrated during the past crises has fortified our ability to face adverse economic conditions. We have proactively prepared contingency plans to counteract potential impacts, including diversifying revenue streams, optimizing cost structures, and focusing on innovative strategies to maintain competitiveness.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

BUSINESS STRATEGIES AND MARKET OUTLOOK (CONT'D)

In additions, our glove turnkey solutions and supplementary services business have faced difficulties after the endemic of COVID-19, led to a significant decrease in demand for consumer and medical products, especially gloves production. Intensified price competition, coupled with declining demand, have further eroded profitability. AEMI reassessed its strategies, focusing on cost optimisation, operational streamlining, and product diversification to mitigate the impact. This includes exploring new market segments and investing in alternative products and businesses. In year 2004, AEMI had diversified into material procurement outsourcing services for the electronics industry and construction segment. This strategic move aims to mitigate the impact of the declining glove market by tapping into new revenue streams and leveraging existing capabilities in procurement and supply chain management. The PCB business also faces challenges from de-globalisation in the export market, particularly China. Investment in PCB manufacturing to countries like Malaysia, Thailand, and Vietnam, which may become rivals to our PCB business in the near future. Notably, the China Printed Circuit Association aims to make Thailand its new electronic equipment manufacturing base to avoid the impact of the China-US trade war and geopolitical conflicts. This shift highlights Thailand's potential to become the electronics hub of ASEAN, driven by government promotion of investments in targeted industries such as electric vehicles and smart electronics. The Thailand Board of Investment has been actively encouraging more PCB manufacturers to invest in Thailand.

Therefore, our PCB manufacturing subsidiary in Thailand will face many challenges, including intense competition and the need to adapt to the rapidly changing market dynamics. The electronics market may have reached a point of saturation, with significant portions of the global population having already invested in electrical and electronics items during the pandemic. Additionally, consumers have cut back on non-essential spending due to the expected economic slowdown and inflation. Rising manufacturing costs, which are difficult to pass on to consumers, have further constrained spending on non-essential items like electronics.

In summary, while the economic outlook for 2024 is filled with uncertainties and challenges, the Group remains committed to navigate these times with resilience and strategic adjustments. Through cost optimisation, diversification, and innovative strategies, we aim to maintain our competitiveness and secure future growth. As we look ahead to 2024, we anticipate steady economic growth, positioning the Group to leverage new opportunities and to drive sustained success.

Glove Supplementary Services Business

Despite the challenges in the 2023 market softening that impacted the 1st and 2nd quarters of 2024, the Group has observed the current market as a risk-off mode condition. A few key fundamentals have been identified in the current trends and factors, which provide insights into the future direction and strategic positioning of the glove turnkey solutions business.

Demand for gloves has significantly decreased after the COVID-19 surge. In additions, gloves manufacturing is a labour cost intensive, and the rising labour costs are driving the need to be more competitive. In response to these identified trends and challenges, the Group has developed a comprehensive contingency and strategic outlook to ensure sustainable growth and resilience.

The Group continuous effort to explore new industries and applications for automation is the key to diversify market opportunities and to reduce dependency on any single sector. This diversification strategy includes the procurement of raw materials as value-added services. Industries such as construction, semiconductor integrated circuit, and others that handle large-scale procurement can benefit from the Group's expertise in efficient and cost-effective material procurement.

In conclusion, while the glove turnkey solutions business faces challenges, the Group remains optimistic and proactive in navigating these complexities. By leveraging technological advancements, forming strategic alliances, and diversifying market opportunities, the Group is well-positioned to capitalise on emerging opportunities and drive sustained growth. The strategic outlook for year 2024 and beyond reflects a commitment to innovation, efficiency, and market responsiveness, ensures the Group's continuous success in an evolving global landscape.

Procurement for Construction Materials

The outlook for the construction materials market in year 2024 is shaped by several macroeconomic factors, including interest rates, housing market trends, and labour challenges. Understanding these influences are crucial for stakeholders aiming to navigate the complexities of the upcoming year effectively.

High interest rates expected to persist through middle year of 2024, it will continue to pressure consumer's spending and borrowing costs. These elevated rates generally reduce the affordability of loans, thereby impacting consumer purchasing power and overall economic activity. Despite these challenges, the construction industry exhibits some positive signs. Notably, residential housing starts are expected to increase, particularly in the single-family sector. This growth is driven by a combination of low unemployment and stable, though elevated, inflation levels. In contrast, multifamily starts might see a decline, reflecting shifting market dynamics and consumer preferences.

BUSINESS STRATEGIES AND MARKET OUTLOOK (CONT'D)

Procurement for Construction Materials (Cont'd)

The building materials sector is projected to see moderate growth. A pertinent example is the Malaysian market, which experienced an 18.8% increase in single-family housing starts in year 2023. This upward trend is anticipated to carry forward into year 2024, indicating sustained demand in the residential construction segment. Additionally, new home sales are expected to rise, driven by factors such as population growth and urbanisation. However, existing home sales might remain sluggish due to high borrowing costs and low inventory levels, which constrain the availability and affordability of pre-owned homes.

The construction industry continues to face significant labour shortages, which are exacerbated by an aging workforce and insufficient training for younger workers. This shortage not only increases project costs and timelines but also underscores the need for efficient labour management and comprehensive safety training programs. Addressing these labour challenges is essential for maintaining productivity and ensuring the timely completion of projects.

Higher raw material costs and supply chain disruptions from previous years continue to impact the construction materials market. Fluctuations in the availability and cost of essential materials can lead to increase in project expenses and further delays of projects. However, there is a silver lining: investments in public infrastructure and non-residential construction projects, particularly in the manufacturing, education, and healthcare sectors, provide some optimism for growth. These investments are expected to drive demand for construction materials, offsetting some of the adverse effects of higher raw material costs.

To navigate these challenges, companies within the construction materials sector are focusing on several strategic initiatives. Improving operational efficiency is a top priority, as it can help mitigate the impact of rising costs and labour shortages. Investing in worker training and safety are also crucial, as a well-trained workforce can enhance productivity and reduce project risks. Additionally, leveraging technology for better project management is becoming increasingly important. The adoption of advanced construction technologies, such as robotics and automation, is expected to mitigate some labour shortages and improve overall productivity. These technologies can streamline operations, reduce manual labour requirements, and enhance the precision and quality of construction work.

In summary, while the construction materials market faces headwinds from economic pressures and labour shortages, strategic investments and market adjustments are expected to foster resilience and moderate growth in year 2024. By focusing on improving efficiency, investing in workforce development, and embracing technological advancements, companies can navigate the challenges and capitalise on the opportunities in the evolving construction landscape.

PCB Manufacturing Business

For the PCB business in Malaysia, the Group continuously reviews its product mix, pricing strategy, and marketing strategy to secure more customers. As one of the main single-sided PCB manufacturers in the Thailand market, active since year 2000, the Group has earned the trust of most multinational companies.

The Group is highly dependent on the home appliances sector, where single-sided PCB demand is consistent. However, advancements in technology and the move towards smart home appliances mean that demand for conventional electrical appliances may remain stagnant.

With the achievement of the IATF 16949:2016 certification, the Group has successfully penetrated the automotive market, marking a significant milestone in our strategic growth plan. The introduction of Aluminium PCBs into our product portfolio has led to increase in sales for Aluminium PCBs that designed for LED lights in motor vehicles reflecting result of an effort to reduce the dependency on home appliance sector. Our strategic move to cater to the automotive industry's needs has not only diversified our market reach but has also increased our revenue.

In the face of an uncertain economic landscape for 2024, the Group has adeptly navigated challenges through a strategic focus on automation and cost reduction. These efforts have not only addressed immediate operational issues but have also paved the way for long-term growth and enhanced customer satisfaction. The adoption of automation in our manufacturing processes has been a cornerstone of our strategy to tackle manpower issues and minimize human error. By integrating advanced automation technologies, we have streamlined our operations, resulting in higher quality products and more efficient production cycles. Automation has allowed us to achieve greater consistency and precision, thereby reducing defects and enhancing the overall reliability of our products.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

BUSINESS STRATEGIES AND MARKET OUTLOOK (CONT'D)

PCB Manufacturing Business (Cont'd)

Simultaneously, our cost reduction initiatives have been instrumental in addressing the challenges posed by price competition and emerging threats from new investors, particularly from China. Rising operational costs and competitive pressures necessitated a reevaluation of our cost structures. Through targeted cost reduction strategies, we have effectively managed expenses, enabling us to offer competitive pricing without compromising on quality.

Our commitment to continuous improvement through rigorous quality control and cost reduction strategy has contributed to customer satisfaction. By prioritising quality and operational efficiency, we have maintained the loyalty of our existing client base. This commitment has fostered strong relationships with our customers and positioned us as a trusted partner in the industry.

In summary, while the economic outlook for year 2024 presented numerous uncertainties and challenges, the Group's strategic emphasis on automation and cost reduction has enabled us to navigate these difficulties effectively. Through diligent cost optimisation, diversification, and innovative strategies, we have successfully maintained our competitiveness and achieved significant growth. As we look ahead, we anticipate steady economic growth and are well-positioned to leverage new opportunities and drive sustained success.

FINANCIAL PERFORMANCE

Consolidated sales revenue of AEM Group as at 31 March 2024 increased from RM109.31 million in financial year ended 31 March 2023 to RM110.62 million, representing an increase of 1.20% in sales revenue mainly due to the additional source income of RM19.60 million from the Group 's trading of construction materials business.

During the financial year under review, the Group's revenue for PCB business has dropped influenced by various economic factors. Among these, inflation, inventory management issues, and reduced consumer spending play pivotal roles. The interplay of these elements lead to substantial challenges for, ultimately resulting in a drop in sales. The heightened demand during the pandemic where consumers made substantial purchases of electrical appliances largely satisfied their immediate needs, leading to a stabilisation of the market and it is important to recognise the impact of this surge in demand and the subsequent normalisation.

AEM Group has recorded a loss before taxation of RM18.58 million for the financial year end 31 March 2024 which was mainly due to bad debts written off amounting of RM2.03 million and fair value loss on other investments RM7.22 million.

AEM Group's total assets as of 31 March 2024, amounted RM152.61 million as compared to RM166.76 million in year 2023. Consisting of current asset of RM115.75 million, property, plant and equipment of RM36.60 million and right-of-use assets of RM0.26 million. The decrease in assets mainly due to significant loss in investment in quoted markets.

AEM Group's total liabilities has increased from RM88.46 million to RM92.57 million as at 31 March 2024 mainly due to the increase in bank borrowings from RM46.76 million to RM51.80 million. Despite of this increase, our business possessed a good current ratio, which indicates the Group has sufficient liquid assets to cover the short-term liabilities for the financial year under review.

SUSTAINABILITY STATEMENT

The Board of Directors ("the Board") of AE Multi Holdings Berhad ("AEM" or "the Company") is steadfast in its commitment to creating long-term stakeholder value and promoting corporate sustainability. Our comprehensive business strategy is designed to prioritise ethical, social, economic, and environmental practices, while ensuring adherence to sound corporate governance principles.

We recognise that sustainability is not a static goal but a dynamic process requiring continuous evaluation and adaptation. Therefore, we are committed to an ongoing assessment of our sustainability concerns. This ensures that we are well-positioned to address the internal strengths and weaknesses of the Group, as well as the external opportunities and threats that arise in the various functional areas of the Company and its subsidiaries.

Our proactive approach involves the systematic identification, evaluation, and resolution of potential issues. By integrating sustainability into our core business strategy, we aim to enhance operational efficiencies, reduce risks, and capitalise on opportunities that drive long-term value creation. This includes fostering a culture of ethical behavior, social responsibility, and environmental stewardship throughout the organisation.

Furthermore, our commitment to sound corporate governance is reflected in our transparent and accountable management practices. We strive to uphold the highest standards of integrity and ethical conduct, ensuring that our operations are not only profitable but also sustainable and beneficial to all stakeholders, including employees, customers, investors and community.

In summary, the Board of AEM is dedicated to embedding sustainability into every facet of our business operations. Through continuous improvement and proactive management, we aim to build a resilient and responsible company that thrives in a rapidly changing world, ultimately delivering enduring value to our stakeholders.

Ethical Business Operations

To uphold this commitment, the Board will:

- **Regular Review and Update of Sustainability Strategies:** Align our sustainability strategies with evolving best practices and stakeholder expectations to ensure relevancy and effectiveness.
- **Implementation of Robust Corporate Governance Practices:** Ensure transparency, accountability, and ethical conduct across all levels of the organisation to build trust and integrity.
- **Fostering a Corporate Culture of Responsibility:** Promote environmental stewardship, social responsibility, and economic viability within our corporate culture, encouraging employees and partners to adopt sustainable practices.
- **Stakeholder Engagement:** Actively engage with stakeholders to understand their concerns and incorporate their feedback into our sustainability efforts, ensuring our initiatives are responsive and inclusive.
- **Monitoring on Sustainability Performance:** Regularly monitor on our sustainability performance, ensuring continuous improvement and compliance with relevant regulations and standards.

Corporate Social Responsibility ("CSR")

Our commitment to CSR is central to our sustainability strategy. We recognise that our business decisions and activities have far-reaching impacts on the communities we served and the environment we shared. As part of our CSR initiatives, we strive to:

(a) Ethical Supply Chain Management

The Board of AEM is dedicated to grow with our supply chain partners and maintaining the highest quality products and services. We believe that achieving utmost customer satisfaction requires a holistic consideration of the quality, delivery, and services provided by our entire supply chain. Compliance with labor laws, environmental regulations, and quality management systems is a top priority, helping us mitigate risks that could impact the quality, quantity, delivery, and stakeholder trust in our operations.

In the face of increasing supply chain disruptions and uncertainties, it is vital to adapt to the rapidly changing external environment, which includes customers, suppliers, and regulators, while also enhancing internal production efficiency to ensure long-term sustainability. Customer satisfaction remains a cornerstone of our sustainability efforts, and we are committed to continuously upgrading and improving our quality, technologies, and operational efficiency to deliver competitive prices and superior products to our customers.

Effective supply chain management is crucial to the overall sustainability and success of the Group. This involves coordinating and integrating various activities, including sourcing, procurement, production, logistics, and distribution, to ensure the seamless flow of goods and services. We recognise the importance of maintaining an efficient and quality-controlled supply chain and conduct periodic audits to ensure its effective functioning and to mitigate potential disruptions.

Corporate Social Responsibility ("CSR") (Cont'd)

(a) Ethical Supply Chain Management (Cont'd)

Furthermore, the Group strictly adheres to ISO 9001:2015 and IATF 16949:2016 standards to ensure a robust quality management system. This commitment enables us to consistently deliver products that meet customer satisfaction and applicable regulatory requirements.

In summary, AEM is committed to foster strong supply chain relationships, upholding rigorous quality standards, and continuously enhancing our operations. These efforts are integral to our goal of delivering exceptional value to our customers and ensuring the long-term sustainability of our business.

(b) Environmental Protection

Implement environmentally friendly practices in our operations, including reducing waste, conserving energy, and minimising our carbon footprint. We seek to innovate and adopt sustainable technologies that contribute to environmental conservation.

By integrating these principles into our business strategy, AEM aims to achieve sustainable growth and contribute positively to the communities and environments in which we operate. Our dedication to CSR and sustainability is not only about compliance but also about leading by example and inspiring positive change in the industry and beyond.

Since 2010, the Group has proudly obtained ISO 14001:2015 certification and has consistently adhered to its rigorous standard procedures. We believe that this certification significantly enhances our ability to manage environmental responsibilities in a systematic and effective manner, thereby contributing to the environmental pillar of sustainability.

We actively collaborate with our customers and suppliers to ensure the provision of environmentally friendly products to the community. This collaboration is underpinned by our commitment to adhere to various international directives and regulations. Specifically, we comply with the European Union's Registration, Evaluation, Authorisation, and Restriction of Chemicals ("REACH") regulation, which aims to improve the protection of human health and the environment. REACH achieves this by ensuring the early identification of the intrinsic properties of chemical substances and imposing restrictions on non-compliant products.

In addition to REACH, we also adhere to the Restriction of Hazardous Substances ("RoHS") directive, another crucial European Union regulation. RoHS restricts the use of specific hazardous substances in the electrical and electronics industry, ensuring that our products are safe and environmentally friendly. To maintain these high standards, we conduct thorough audits and rely on evidence provided by trusted third-party companies such as Société Générale de Surveillance, a global leader in inspection, verification testing, and certification. This ensures the quality and integrity of our raw materials.

Our commitment to environmental sustainability extends to our manufacturing processes as well. All wastewater discharged by our manufacturing facilities undergoes regular treatment and testing by Global Environmental Technology Company Limited, a company recognised by the Industrial Estate Authority of Thailand ("IEAT"). Our wastewater treatment processes are rigorously tested based on IEAT policies. To ensure there are no leaks before treatment, our safety officers monitor wastewater disposal daily.

In 2023, the Group took a significant step towards enhancing our energy efficiency by gradually replacing our existing transformers with energy-saving models in factory located in Thailand. This strategic initiative underscores our commitment to reducing our environmental footprint and optimising operational costs. By adopting these advanced transformers, we managed to achieve a substantial reduction in our electricity expenses, cutting costs by an impressive 15% to 20% for that particular factory.

This transformation to energy-efficient transformers not only aligns with our sustainability goals but also demonstrates our proactive approach to incorporating cutting-edge technologies that support long-term environmental and economic benefits. The energy-saving transformers are designed to operate with higher efficiency, thereby reducing energy losses that typically occur in standard transformers. This upgrade translates into lower energy consumption, contributing to significant cost savings and a reduced carbon footprint.

Our decision to invest in energy-efficient infrastructure is part of a broader strategy to enhance the overall sustainability of our operations. By reducing our electricity costs, we can allocate resources more effectively towards other critical areas of our business, further driving innovation and growth. This initiative also reflects our responsiveness to the global call for energy conservation and our dedication to being an environmentally responsible organisation.

The reduction in electric costs by 15 to 20% is a testament to the effectiveness of our energy-saving measures. It highlights the tangible benefits of our sustainability initiatives, reinforcing our reputation as a forward-thinking company committed to environmental stewardship. This initiative not only benefits our bottom line but also contributes positively to the environment by lowering greenhouse gas emissions associated with electricity generation.

Furthermore, we are dedicated to minimising waste generation, implementing recycling initiatives, and reducing our carbon footprint. These efforts are a testament to our commitment to environmental sustainability, which remains one of the key considerations for the Group.

Corporate Social Responsibility ("CSR") (Cont'd)

(c) Employee Safety and Development

Foster a safe, inclusive, and supportive work environment. We are committed to fair labor practices, continuous professional development, and promoting work-life balance for our employees.

The Group recognises that its employees are its most valuable assets and is deeply committed to providing a safe working environment. Understanding the inherent hazards in the industrial sector, such as high-speed machinery and hazardous chemicals, we strictly adhere to Occupational Safety and Health Administration ("OSHA") regulations to ensure the safety and well-being of our workforce.

Our commitment to safety is demonstrated through the provision of appropriate safety equipment to all employees. This includes essential protective gear such as goggles, earplugs, safety shoes, gloves, and other necessary equipment. These measures are designed to prevent accidents, injuries, and illnesses, creating a safer workplace for everyone.

To uphold a safe and healthy working environment, the Group has established comprehensive guidelines and Standard Operating Procedures ("SOPs"). These SOPs are meticulously designed to address the various risks associated with our operations and to provide clear instructions on how to mitigate them. The implementation of these guidelines ensures that safety practices are consistently followed across all levels of the organisation.

Regular training is a cornerstone of our safety strategy. We provide continuous training programs to enhance our employees' awareness and understanding of safety protocols. These training sessions cover a wide range of topics, from proper use of safety equipment to emergency response procedures. By keeping our employees well-informed and prepared, we significantly reduce the likelihood of workplace accidents and ensure their well-being during business operations.

Our safety initiatives go beyond compliance with regulations; they are part of our core values. We conduct routine safety audits and inspections to identify potential hazards and take corrective actions promptly. Feedback from employees is actively encouraged and incorporated into our safety practices, fostering a culture of continuous improvement.

Furthermore, we understand that a safe working environment contributes to overall productivity and morale. When employees feel safe and protected, they are more likely to perform at their best, leading to improved operational efficiency and quality of work.

The Group's dedication to employee safety is reflected in our strict adherence to OSHA regulations, provision of appropriate safety equipment, comprehensive SOPs, and regular training programs. These efforts are integral to prevent workplace accidents and ensure a safe and healthy environment for all employees. By prioritising safety, we not only protect our most valuable assets but also enhance the overall performance and sustainability of our operations.

Corporate Social Responsibility ("CSR") (Cont'd)

(d) Employee Welfare

The Group places great importance on fostering strong relationships with employees and improving their quality of life. To support their health and well-being, we provide annual medical health screenings and cover outpatient medical fees. Additionally, we host an annual dinner to further unite, motivate, and reward our employees, fostering a sense of camaraderie and appreciation. We also celebrate employees' birthdays monthly, creating a joyful and inclusive atmosphere that recognises individual milestones.

Recognising the value and significance of our workforce, the Group conducts comprehensive training programs at all levels to enhance employees' skills, knowledge, and competencies. These programs are designed to empower our employees, helping them to grow professionally and personally.

To attract and retain talent, we strive to create a conducive and supportive working environment for all of our employees. This includes not only competitive compensation and benefits but also a workplace culture that promotes teamwork, innovation, and continuous improvement. Our commitment to employee development and well-being is integral to our overall strategy, ensuring that we maintain a motivated, skilled, and dedicated workforce.

In summary, the Group is dedicated to foster strong relationships with employees and enhancing their quality of life through comprehensive health benefits, monthly birthday celebrations, annual retreats, annual dinner, and extensive training programs. These initiatives demonstrate our commitment to valuing, motivating, and supporting our employees, thereby contributing to the overall success and sustainability of the Group.

(e) Community Engagement and Development

The Group demonstrates its commitment to CSR by supporting various organisations through sponsorship and donation of goods for charity functions. Additionally, we regularly donate and visit orphanages, and provide bicycles to underprivileged children, furthering our impact on the community.

The Group believes in conducting business practices that are based on ethical values and acts as stewards, or trustees, in the general public interest. We are committed to managing our business for long-term success and creating enduring value for our employees, customers, shareholders, stakeholders, community, and the environment.

The Group's dedication to CSR is reflected in our charitable activities, ethical business practices, and our efforts to create lasting value for all our stakeholders.

Fire Drill Training

Annual Health Screening

Annual Dinner

Donation to the Orphanage

Donation of Bicycle

Training for Safety for Hearing in Workplace

Monthly Birthday Celebration

SUSTAINABILITY PERFORMANCE REPORT

Indicator	Measurement Unit	2024
Bursa (Anti-corruption)		
Bursa C1(a) Percentage of employees who have received training on anti-corruption by employee category		
Management	Percentage	0.00
Executive	Percentage	0.00
Non-executive/Technical Staff	Percentage	0.00
General Workers	Percentage	0.00
Bursa C1(b) Percentage of operations assessed for corruption-related risks	Percentage	100.00
Bursa C1(c) Confirmed incidents of corruption and action taken	Number	0
Bursa (Community/Society)		
Bursa C2(a) Total amount invested in the community where the target beneficiaries are external to the listed issuer	THB	23,000.00
Bursa C2(b) Total number of beneficiaries of the investment in communities	Number	1
Bursa (Diversity)		
Bursa C3(a) Percentage of employees by gender and age group, for each employee category		
Age Group by Employee Category		
Management Under 30	Percentage	0.00
Management Between 30-50	Percentage	14.00
Management Above 50	Percentage	86.00
Executive Under 30	Percentage	33.00
Executive Between 30-50	Percentage	47.00
Executive Above 50	Percentage	20.00
Non-executive/Technical Staff Under 30	Percentage	12.00
Non-executive/Technical Staff Between 30-50	Percentage	88.00
Non-executive/Technical Staff Above 50	Percentage	0.00
General Workers Under 30	Percentage	26.00
General Workers Between 30-50	Percentage	54.00
General Workers Above 50	Percentage	20.00
Gender Group by Employee Category		
Management Male	Percentage	3.00
Management Female	Percentage	1.00
Executive Male	Percentage	2.00
Executive Female	Percentage	3.00
Non-executive/Technical Staff Male	Percentage	7.00
Non-executive/Technical Staff Female	Percentage	1.00
General Workers Male	Percentage	42.00
General Workers Female	Percentage	40.00
Bursa C3(b) Percentage of directors by gender and age group		
Male	Percentage	83.00
Female	Percentage	17.00
Under 30	Percentage	0.00
Between 30-50	Percentage	33.00
Above 50	Percentage	67.00
Bursa (Energy management)		
Bursa C4(a) Total energy consumption	Megawatt	641.57
Bursa (Health and safety)		
Bursa C5(a) Number of work-related fatalities	Number	0
Bursa C5(b) Lost time incident rate ("LTIR")	Rate	0.00
Bursa C5(c) Number of employees trained on health and safety standards	Number	70
Bursa (Labour practices and standards)		
Bursa C6(a) Total hours of training by employee category		
Management	Hours	80
Executive	Hours	8
Non-executive/Technical Staff	Hours	56
General Workers	Hours	420
Bursa C6(b) Percentage of employees that are contractors or temporary staff	Percentage	0.00
Bursa C6(c) Total number of employee turnover by employee category		
Management	Number	0
Executive	Number	0
Non-executive/Technical Staff	Number	0
General Workers	Number	120
Bursa C6(d) Number of substantiated complaints concerning human rights violations	Number	0
Bursa (Supply chain management)		
Bursa C7(a) Proportion of spending on local suppliers	Percentage	0.00
Bursa (Data privacy and security)		

Internal assurance External assurance No assurance (*)Restated

SUSTAINABILITY PERFORMANCE REPORT (CONT'D)

Indicator	Measurement Unit	2024
Bursa C8(a) Number of substantiated complaints concerning breaches of customer privacy and losses of customer data	Number	0
Bursa (Water)		
Bursa C9(a) Total volume of water used	Megalitres	99,804.000000

Internal assurance External assurance No assurance (*)Restated

BOARD OF DIRECTORS' PROFILE

Yang, Chao-Tung
Managing Director

Male | 59 | Taiwanese

Mr. Yang, Chao-Tung was appointed as a Director of the Company on 9 May 2002 and was subsequently re-designated to Managing Director on 24 May 2005.

Mr. Yang graduated in 1987 from Hwa Shia Tech College, Taiwan with a college degree that majored in Mechanical Engineering. He started his career in 1989 as an Engineer with Unitech Corporation Ltd., a public company involved in the manufacturing of printed circuit board. In 1991, he joined AE Corporation (M) Sdn. Bhd. as the General Manager before assuming the directorship in 1992.

His responsibilities include management and coordination of the administration, marketing, production and engineering divisions as well as quality functions of the Group. He is also responsible for the business development of overseas' markets and oversees the operation of the foreign subsidiary.

Mr. Yang does not hold any directorships in any other public companies and listed issuers. He attended all five (5) Board Meetings held during the financial year ended 31 March 2024.

Saffie Bin Bakar, JMN, SMP, AMP, PJK
Non-Independent Non-Executive Director

Male | 71 | Malaysian

Chairman of Risk Management Committee | Member of Nominating and Remuneration Committee | Member of Audit Committee

Mr. Saffie Bin Bakar was appointed as an Independent Non-Executive Director of the Company on 16 May 2005 and was re-designated to Non-Independent Non-Executive Director on 1 June 2023.

He graduated from University of Malaya with a B.A. (Honours) majoring in Geography in 1977 and subsequently received a Postgraduate Diploma in Public Admin (D.P.A) from the Faculty of Economics and Administration, University of Malaya in 1978. He received a M.B.A. degree from the International University (Alliant) in San Diego, California, USA in 1988.

He had more than 47 years of management expertise especially in the areas of industrial project planning, business development, property development, human resources management, project management, cross border investments, mining exploration, corporate advisory transactions including Initial Public Offerings, Reverse Takeovers, Mergers and Acquisitions and General Offer.

He was attached to the Perlis State Government from May 1978 to August 1983, during which he served as Director of Perlis State Economic Planning Unit. He joined Perlis State Economic Development Corporation in September 1983 as Business Development Manager until his optional retirement from Government Service in August 1994.

He is a member of the Institute of Internal Auditors Malaysia ("IIAM") and also a member of several organisations, including an Associate Member of Certified System Investigator ("CSI") World Headquarters, Singapore. He is also a life member of Malaysian Drug Prevention Association and a Central Committee Member of Malaysia Exporters Association ("MEXPA").

He is a Director cum corporate advisor of several private limited companies. He does not hold any directorships in any other public companies and listed issuers. He attended all five (5) Board Meetings held during the financial year ended 31 March 2024.

Yee Yit Yang
Independent Non-Executive Director

Male | 57 | Malaysian

Chairman of Audit Committee | Member of Nominating and Remuneration Committee | Member of Risk Management Committee

Mr. Yee Yit Yang was appointed as an Independent Non-Executive Director of the Company on 8 September 2020.

He is a member of the Australian CPA and Malaysia Institute of Accountants. He graduated with Bachelor of Economics (Major: Accounting & Finance) from Latrobe University, Australia.

Mr. Yee began his career with Deloitte Tohmatsu, an international accounting firm upon his graduation in Australia in 1990. After spending approximately 3 years with them, he joined the corporate finance division of Affin Investment Bank in which he was involved in various assignments, such as IPO, regional mergers and acquisitions as well as fund raising for both listed and non-listed companies.

After approximately 7 years with Affin Investment Bank, he left to join a leading listed supermarket chain store in Malaysia as Head of Corporate Planning. During his tenure with them, he was instrumental in raising the corporate profile by raising funds for the acquisition of a related business. In 2008, he left the company to join another listed company, which is principally involved in property investment and health care business as Head of Corporate Finance. During his stay, he had completed a fund-raising exercise for consolidating the property investment division as well as the acquisition of a renowned healthcare company based in the US. Currently, he is involved in a private corporate consultancy business.

Mr. Yee currently sits on the Board of Key Alliance Group Berhad, Bioalpha Holdings Berhad and Joe Holding Berhad as an Independent Non-Executive Director. He attended all five (5) Board Meetings held during the financial year ended 31 March 2024.

Mak Siew Wei

Executive Director

Male | 49 | Malaysian

Mr. Mak Siew Wei was appointed as an Executive Director of the Company on 6 December 2021.

Mr. Mak pursued his education in the United States and graduated with a Bachelor Degree in Management Information System. Subsequently, he started his career as Business Development Manager for Marvic International (NY) Ltd. in New York for 3 years.

Mr. Mak currently sits on the Board of Advance Information Marketing Berhad, AT Systematization Berhad, Pasukhas Group Berhad and Trive Property Group Berhad as an Executive Director. He attended all five (5) Board Meetings held during the financial year ended 31 March 2024.

Ong Poh Lin Abdullah

Independent Non-Executive Director

Female | 37 | Malaysian

Chairman of Nominating and Remuneration Committee | Member of Audit Committee | Member of Risk Management Committee

Ms. Ong Poh Lin Abdullah was appointed as an Independent Non-Executive Director of the Company on 18 October 2022.

Ms. Ong graduated from Universiti Tunku Abdul Rahman ("UTAR") in 2011 with a Bachelor Degree of Engineering (Hons) Biomedical. She started her career working in UTAR as research assistant during year 2011. Subsequently, she joined IBG Manufacturing Sdn. Bhd. as Laboratory Consultant in year 2014 and left in year 2016. Currently, she is a Senior Admin Manager in Seakyin Holdings (M) Sdn. Bhd., who responsible in managing and administrating the processing of invoices, organising and updating internal records accurately and timely as well as training and monitoring new teammates.

Ms. Ong currently sits on the Board of Advance Information Marketing Berhad, Saudee Group Berhad, D'nonce Technology Berhad and AT Systematization Berhad as an Independent Non-Executive Director. She attended all five (5) Board Meetings held during the financial year ended 31 March 2024.

Lim Choo Hooi

Independent Non-Executive Director

Male | 54 | Malaysian

Mr. Lim Choo Hooi was appointed as an Independent Non-Executive Director of the Company on 10 November 2023.

Mr. Lim graduated from University Malaya with a Bachelor Degree in Law. He obtained his professional qualification in Advocate and Solicitor from the High Court of Malaya. He has been practising as an advocate and solicitor since the start of his career. In 1997, he set up a partnership legal firm under the name of Messrs. J. Tan & C. H. Lim in Penang, and specialises in areas such as corporate restructuring, real estate, infrastructure, dispute resolution, civil litigation and general corporate advisory matters.

He has also been involved in the legal affairs at all stages of Malaysia's real estate market. He has extensive experience in real estate development, mergers and acquisitions, restructuring and private placement of real estate projects, commercial real estate investment and operation, and resolution of disputes in co-operative development.

He has provided legal services to established property development companies, amongst others, BSG Property Group, Eco World Development Group and SP Setia Berhad Group.

Mr. Lim currently sits on the Board of Muar Ban Lee Group Berhad as an Independent Non-Executive Director. He attended two (2) Board Meetings held during the financial year ended 31 March 2024 since his appointment to the Board.

Notes:-

1) None of the Directors have any family relationship with other Director and/or major shareholder of the Company.
2) None of the Directors have any conflict of interest, or potential conflict of interest, including interest in any competing business with the Company or its subsidiaries.
3) Save for En. Saffie, none of the Directors of the Company have any convictions for offences within the past five (5) years or any public sanction or penalty imposed by the relevant regulatory bodies during the financial year ended 31 March 2024.

On 22 November 2019, En. Saffie paid a compound amounting to RM450.00 to the Companies Commission of Malaysia in breach of Section 135(1) and Section 135(2) of the Companies Act 1965 due to his failure to file notice in writing to the Company regarding the change in his interest in the warrants of the Company within the prescribed timeframe (14 days).

PROFILE OF KEY SENIOR MANAGEMENT

Yang, Chao-Tung
Managing Director

Male | 59 | Taiwanese

The profile of Mr. Yang, Chao-Tung is disclosed in the Board of Directors' Profile in this Annual Report.

Mak Siew Wei
Executive Director

Male | 49 | Malaysian

The profile of Mr. Mak Siew Wei is disclosed in the Board of Directors' Profile in this Annual Report.

Yang, Wu-Hsiung
Director of AE Corporation (M) Sdn. Bhd. and
Amallion Enterprise (Thailand) Corporation Limited

Male | 82 | Taiwanese

Mr. Yang, Wu-Hsiung was appointed as a Director of AE Corporation (M) Sdn. Bhd. ("AEC") on 6 May 1989 and Amallion Enterprise (Thailand) Corporation Limited ("AET") on 3 August 1999.

Mr. Yang graduated from Taipei Technical College, Taiwan in 1960 with a college degree majored in Electronics Engineering.

He has an immense amount of experience in the electronics and electrical industry. Prior to the setting up of AEC, he was the General Manager of Kua Tiang (Taiwan) Industry Co. Ltd. and AET, which were principally involved in the manufacturing of printed circuit board.

Presently, his responsibilities include strategic business development, providing direction and coordinating of the overall marketing and production operations of the Group.

He is the father of Mr. Yang, Chueh-Kuang and uncle of Mr. Yang, Chao-Tung.

Yang, Chueh-Kuang
Chief Operating Officer

Male | 54 | Taiwanese

Mr. Yang, Chueh-Kuang, the Chief Operating Officer ("COO") of the Company. He was previously appointed as an Executive Director of the Company on 11 October 2010 and resigned on 17 August 2018. Subsequently, he was appointed as the COO of the Company on 17 August 2018.

Mr. Yang received his Bachelor Degree in Industrial Engineering from University of Chun Yuan in 1991 and Master of Science majoring in Industrial Engineering from University of Texas, USA in 1995.

He started his career in 1996 as a Quality Assurance Manager with Mik Aik Industrial Co. Ltd, Taiwan and was promoted to Development Manager in 1998. In 1999, he joined AEC as Factory Manager and was promoted to Assistant General Manager in 2001. His area of responsibility includes overseeing AET's operation. In year 2007, he was promoted as General Manager of AET. He is also the Director of AET since 2004.

He is the son of Mr. Yang, Wu-Hsiung and the cousin of Mr. Yang, Chao-Tung.

Chou Sing Hoan

Financial Controller
Member of Risk Management Committee

Male | 52 | Malaysian

Mr. Chou Sing Hoan graduated with Bachelor of Accounting Degree from Systematic College in the year 1999 and qualified as a Chartered Accountant with Malaysian Institute of Accountant in the year 2001.

He started his career with Khoo and Co., an audit firm as a partner for 12 years. Subsequently, he joined Bionas Corporation Berhad as Vice President for the Company for 3 years. Thereafter, he joined the Company on 1 March 2012 as the Financial Controller.

Oon Lay Hoon

Assistant General Manager

Female | 46 | Malaysian

Ms. Oon Lay Hoon graduated with Bachelor degree in Business Administration from University Putra Malaysia in the year 2001.

She joined AEC as a Marketing Executive in the year 2001 and was transferred to Amallion Enterprise (Thailand) Corporation Limited in the year 2002 as Administration Manager and promoted as Assistant General Manager of AET in July 2023.

Save as disclosed above, none of the Key Senior Management has:-

1) any directorship in public companies and listed issuers;
2) any family relationship with any Director and/or major shareholder of the Company;
3) any conflict of interest, or potential conflict of interest, including interest in any competing business with the Company or its subsidiaries.
4) been convicted of any offence within the past five (5) years, or been imposed any public sanction or penalty by the relevant regulatory bodies during the financial year ended 31 March 2024.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Board of Directors ("Board") of AE Multi Holdings Berhad ("the Company") recognises the importance of maintaining high standards of corporate governance in managing its business affairs to build a sustainable business capable of enhancing shareholders' value. We are committed to ensuring that the principles of good corporate governance are applied and practiced throughout the Group.

The Board upholds the Principles and Recommendation promulgated by the Malaysian Code on Corporate Governance 2021 ("MCCG"). The Board ensures that the best practices of corporate governance including accountability and transparency are adhered to by the Company and its subsidiaries ("the Group") to achieve long term financial performance and growth as the Board is mindful of its accountability to the shareholders and various stakeholders of the Company.

The Board is pleased to report to the shareholders, the Company's application of the 3 key principles of the MCCG during the Financial Year Ended 31 March 2024 ("FYE 2024"):

Principle A: Board leadership and effectiveness;
Principle B: Effective audit and risk management; and
Principle C: Integrity in corporate reporting and meaningful relationships with stakeholders.

This Corporate Governance Overview Statement should be read together with the Corporate Governance Report for the FYE 2024 which is available on the Company's website at www.amallionpcb.com as well as via an announcement on the website of Bursa Malaysia Securities Berhad ("Bursa Securities").

The Board is of the opinion that the Group has, in all material aspects, applied the principles and adopted the recommended best practices as set out in the MCCG for the FYE 2024, except for its departures on the following practices:-

Practices under MCCG	Description of Practices
Practice 1.2	A Chairman of the board who is responsible for instilling good corporate governance practices, leadership and effectiveness of the board is appointed.
Practice 1.3	The positions of Chairman and Chief Executive Officer (CEO) are held by different individuals.
Practice 4.4	Performance evaluations of the board and senior management include a review of the performance of the board and senior management in addressing the company's material sustainability risks and opportunities.
Practice 5.9	The board comprises at least 30% women directors.
Practice 8.2	The board discloses on a named basis the top five senior management's remuneration component including salary, bonus, benefits in-kind and other emoluments in bands of RM50,000.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS

PART I - BOARD RESPONSIBILITIES

The Board's main roles are to create value for shareholders and provide leadership to the Group. It is primarily responsible for the Group's overall strategic plans and directions, overseeing the conduct of the businesses, risk management, succession planning of Group, implementing investor relations programmes and ensuring the system of internal controls and management information system are adequate and effective.

Separation of roles of the Chairman and Managing Director

The roles of the Chairman and Managing Director are separated and clearly defined in the Board Charter of the Company. The Chairman is responsible for the leadership, effectiveness, conduct and governance of the Board while the Managing Director and/or Executive Director has overall responsibility for the day-to-day management of the business and implementation of the Board's policies and decisions.

At this juncture, the Company does not have a Chairman. The Company is still looking for a suitable candidate to be appointed as the Chairman of the Board in terms of an appropriate balance of skills, expertise, attributes and core competencies, taking into consideration the character, gender, experience, integrity, competence and time commitment.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART I - BOARD RESPONSIBILITIES (CONT'D)

Company Secretary

The Board is supported by the Company Secretaries who are qualified to act as secretary under the Companies Act 2016 ("CA 2016"). The Company Secretaries play an important role in facilitating the overall compliance with the Act, Listing Requirements and other relevant laws and regulations. The Company Secretaries also assist the Board and Board Committees to function effectively and in accordance with their TOR and best practices and ensuring adherence to the existing Board policies and procedures. To discharge the roles effectively, the Company Secretaries have been continuously attending the necessary training programmes, conferences, seminars and/or forums to keep his or her abreast with the latest developments in the corporate governance guide and changes in regulatory requirements that are relevant to his or her profession to provide the necessary advisory role to the Board. The Board has direct access to the professional advice and services of the Company Secretaries when performing his or her duties and responsibilities.

Access to Information

All the Board members, whether as the entire Board or in their capacity, have full and unrestricted access to all information and documentation pertaining to the Group's business and affairs to enable them to discharge their duties effectively. The Board could direct any queries to fulfil its responsibilities and could retain, at the Company's expense (where appropriate), any legal, accounting or other services that it considers necessary to perform its duties.

Board Charter

The Board Charter serves as a reference and primary induction literature providing all Board members and Management insights into the fiduciary and leadership functions of the Board.

The Board Charter is subject to periodic review and is updated as and when necessary to ensure it remains consistent with the Group's policies and procedures, the Board's overall responsibilities as well as changes to legislation and regulations and is published on the Company's website at www.amallionpcb.com. The Board Charter was last reviewed, revised and approved by the Board on 28 May 2024.

Code of Ethics and Conduct

The Board had also put in place the Code of Ethics and Conduct. The Board will review the Code of Ethics and Conduct from time to time to ensure that they continue to remain relevant and appropriate.

The Board adhered strictly to the Code of Ethics and Conduct for the Directors, in discharging its oversight role effectively. The Code of Ethics and Conduct requires all Directors, management and employees of the Group to observe high ethical business standards and to apply these values to all aspects of the Group's business and professional practice and to act in good faith in the best interests of the Group and its shareholders.

The Code of Ethics and Conduct is available on the Company's website at www.amallionpcb.com.

Whistle Blowing Policy

The Whistle Blowing Policy provides an avenue and accessible reporting channels for all employees of the Group and members of the public to raise concerns or disclose any improper conduct within the Group.

The Board will review the Whistle Blowing Policy from time to time to ensure that they continue to remain relevant and appropriate. The Whistle Blowing Policy is available on the Company's website at www.amallionpcb.com.

Anti-Bribery and Corruption Policy

The Board had adopted the Anti-Bribery and Corruption Policy to promote better governance culture and ethical behaviour within the Group and to prevent the occurrence of corrupt practices in accordance with the new Section 17A of the Malaysian Anti-Corruption Commission Act 2018 on corporate liability for corruption which came into force on 1 June 2020.

The Board will review the Anti-Bribery and Corruption Policy from time to time to ensure that they continue to remain relevant and appropriate. The Anti-Bribery and Corruption Policy is available on the Company's website at www.amallionpcb.com.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II - COMPOSITION OF THE BOARD

The Board currently has six (6) members, comprising the following:

- one (1) Managing Director;
- one (1) Executive Director;
- two (3) Independent Non-Executive Directors; and
- one (1) Non-Independent Non-Executive Director.

The current composition complies with Paragraph 15.02(1)(a) of the Listing Requirements. The Board takes cognisance of the recommendation that at least half of the Board comprise of Independent Directors and although the Board has not made any decision at this juncture, going forward, the Board will review and deliberate on the merits of the recommendation vis-à-vis, the Group's size, structure, and dynamics during the coming financial year.

The Board, through its Nominating and Remuneration Committee ("NRC") regularly assesses the optimum size, required mix of skills, experience, independence and diversity required collectively for the Board to effectively fulfil its role. The appointment of Board members is reviewed by the NRC and made via a formal and transparent process.

Any Director appointed during the year is required under the Company's Constitution to retire and seek re-election by the shareholders at the following AGM subsequent to their appointment. The Constitution also provides that one-third of the Directors for the time being, or, if their number is not three (3) or a multiple of three (3), then the number nearest to one-third, shall retire from office and are eligible for re-election, provided always that all Directors shall retire from office at least once in every three (3) years.

Tenure of Independent Directors

The presence of Independent Non-Executive Directors ensures that views, consideration, judgment and discretion exercised by the Board in decision making remain objective and independent whilst assuring the interest of other parties such as minority shareholders are fully addressed and adequately protected as well as being accorded with due consideration.

The Board noted the Practice 5.3 of the MCCG states that the tenure of an Independent Director should not exceed a cumulative term of nine (9) years. Nevertheless, upon completion of the nine (9) years, an Independent Director may continue to serve the Board subject to the approval of shareholders to continue as an Independent Director or be re-designated as a Non-Independent Director. An Independent Director who continues to serve the Board beyond nine (9) years, the Board should provide justification and seek annual shareholders' approval through a two-tier voting process as prescribed under the MCCG. Currently, all the Independent Directors of the Company have each served less than nine (9) years in the Company. The Board noted the recommendation of MCCG and shall address the matter when the need arises.

Gender Diversity Policy

The Company had adopted a Gender Diversity Policy which is available on the Company's website at www.amallionpcb.com, provides a framework for the Company to improve its gender diversity at the Board level. The Gender Diversity Policy does not set any specific target on the composition in terms of gender, age or ethnicity of its Board members. However, the Board is well-represented by individuals drawn from distinctly diverse professional backgrounds. The evaluation of the suitability of candidates as the new Board member will be assessed by the NRC based on the candidates' competency, skills, character, time commitment, knowledge, experience and other qualities in meeting the needs of the Company. The NRC and the Board would ensure that steps will be undertaken to ensure that suitable women candidates are sought from various sources, should the need arises.

The Board is supportive of gender diversity in the Board composition as recommended by MCCG. As at 31 March 2024, the Board has one (1) female Independent Non-Executive Director, which accounts for 16.67% of the Board members and will endeavour to continuously identify and assess suitably qualified female candidates for nomination.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II - COMPOSITION OF THE BOARD (CONT'D)

Board Committee

The Board is assisted by the following Board Committees, namely:-

1. Audit Committee ("AC");
2. Nominating and Remuneration Committee; and
3. Risk Management Committee ("RMC").

The primary functions of the Board Committees are to assist the Board in overseeing the affairs of the Company and these Committees have been entrusted with specific responsibilities and authority. The authorities and functions of these Board Committees are properly set out in their respective Terms of Reference ("TOR"). The TOR of the respective Board Committees are reviewed and assessed as and when the need arises to ensure that the TOR remain relevant and adequate in governing the functions and responsibilities of the Committee concerned and reflect the latest developments in the Main Market Listing Requirements ("Listing Requirements") of Bursa Securities and the MCCG.

Nominating and Remuneration Committee

The Nominating Committee ("NC") and Remuneration Committee ("RC") have been merged as a single committee known as the NRC with effect from 26 June 2020 which aimed to improve its efficiency and effectiveness in discharging its duties. The composition of the NRC is as follows:-

Directors	Designation
Ong Poh Lin Abdullah (Chairman)	Independent Non-Executive Director
Yee Yit Yang (Member)	Independent Non-Executive Director
Saffie Bin Bakar (Member)	Non-Independent Non-Executive Director

The Terms of Reference of the NRC is available for viewing at the Company's website at www.amallionpcb.com.

The activities undertaken by the NRC for the FYE 2024 are as follows:

- Evaluated the balance of skills, knowledge and experience of the Board. Carried out the assessment and rating of each Director's performances against the criteria as set out in the annual assessment form. The performance of Non-Executive Directors was also carefully considered, including whether he could devote sufficient time to the role.

- Undertaken an effectiveness evaluation exercise of the Board and its Committees as a whole to assess its effectiveness.

- Assessed and recommended to the Board for approval on the re-election of Directors who were due to retire at the forthcoming AGM pursuant to the Company's Constitution.

- Reviewed and assessed the independence of the Independent Directors of the Company.

- Reviewed and evaluated the independence of Independent Directors who have served the Board for a cumulative term of more than nine (9) years pursuant to the MCCG.

- Reviewed and assessed the performance of the AC.

- Reviewed, considered and recommended to the Board for consideration the nominees for appointment as Directors of the Company.

- Reviewed and recommended to the Board for consideration, the remuneration packages (including fees and benefits) for new appointment of Directors.

- Reviewed and recommended to the Board for consideration, the changes in the composition of the AC, NRC and RMC.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II - COMPOSITION OF THE BOARD (CONT'D)

Nominating and Remuneration Committee (Cont'd)

The Board recognises the importance of assessing the effectiveness of individual Directors, the Board as a whole and its Board Committees. Facilitated by the NRC, the Company will conduct an annual evaluation to determine the effectiveness of the Board and Board Committees as a whole as well as the contribution of each individual Director. The assessment of the Board is based on specific criteria, covering areas such as the Board structure, Board operations, roles and responsibilities of the Board, the Board Committee and the Chairman's role and responsibilities. Criteria used in these assessments are guided by the Corporate Governance Guide issued by Bursa Securities.

The results of the duly completed self-evaluation forms received from the Directors and AC members were tabled to the NRC for consideration.

The NRC is satisfied that the Board has a good mix of skills, experience and qualities and each of the Directors has the professionalism, competence, experience, time commitment, integrity and character to effectively discharge their role as a Director. The NRC is also satisfied with the performance of the AC and each of AC members who have carried out their duties in accordance with their Terms of Reference.

Risk Management Committee

The primary objective of the RMC is to oversee and monitor the Company's risk management practices and policies. The composition of the RMC is as follows:-

Directors	Designation
Saffie Bin Bakar (Chairman)	Non-Independent Non-Executive Director
Yee Yit Yang (Member)	Independent Non-Executive Director
Ong Poh Lin Abdullah (Member)	Independent Non-Executive Director

The Terms of Reference of the RMC is available for viewing at the Company's website at www.amallionpcb.com.

Meetings

To facilitate the Directors' time planning, an annual meeting calendar is prepared in advance of each new year by the Company Secretaries. The calendar provides the Directors with scheduled dates for meetings of the Board and Board Committees as well as the Annual General Meeting ("AGM"). The closed periods for dealings in securities by Directors and principal officers based on the scheduled dates of meetings for making announcements of the Group's quarterly results were also provided therein.

The Board meets at least once every quarter on a scheduled basis and additional meetings to be convened as and when deemed necessary by the Board.

Attendance of each Director at Board and Board Committees' meetings during the FYE 2024 is as below:

Type of Meetings / Name of Directors	No. of Meetings attended			
	Board	AC	NRC	RMC
Yang, Chao-Tung	5/5	N/A	N/A	N/A
Yee Yit Yang	5/5	5/5	1/1	1/1
Saffie Bin Bakar	5/5	5/5	1/1	1/1
Mak Siew Wei	5/5	N/A	N/A	N/A
Ong Poh Lin Abdullah	5/5	5/5	N/A	1/1
Lim Choo Hooi *(Appointed on 10 November 2023)*	2/2	N/A	N/A	N/A

All the Directors have attended more than 50% of the total Board Meetings held during the FYE 2024 and complied with the requirement on attendance at Board meetings as stipulated in the Listing Requirements of Bursa Securities. The Board is satisfied with the level of time commitment given by the Directors of the Company towards fulfilling their duties and responsibilities.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II - COMPOSITION OF THE BOARD (CONT'D)

Meetings (Cont'd)

The notices of Board and Board Committees meetings together with the meeting papers are generally furnished to the Board members within seven (7) working days before the dates of meetings. This is to ensure that the Directors have sufficient preparation time and information to make an informed decision at each meeting.

Senior Management of the Group and external advisers are invited to attend Board and Board Committee meetings to provide additional insights and professional views, advice and explanations on specific items on the meeting agenda.

The deliberations and conclusions of matters discussed in the Board or Board Committees meetings are duly recorded in the minutes of meetings. The draft minutes are circulated for the Board or Board Committee Chairman's review within a reasonable timeframe after the meetings. The minutes of meetings accurately captured the deliberations and decisions of the Board and/or the Board Committees, including whether any Director abstains from voting or deliberating on a particular matter. All the records of proceedings and resolutions passed are kept at the registered office of the Company. For matters which require the Board's decision on an urgent basis outside of Board Meetings, board papers along with Directors' Written Resolution will be circulated for the Board's consideration. All written resolutions approved by the Board will be tabled for notation at the next Board Meeting.

Board Training

The Board acknowledges that continuous training is essential in keeping them abreast with changes in laws and regulations, business environment and corporate governance developments, besides enhancing professionalism and knowledge in enabling them to discharge their duties more effectively.

The details of the seminars, conferences and/or training programmes attended by the current Board during the period are as follows:-

Directors	Courses/Seminars/Workshops/Conferences
Yang, Chao-Tung	• KAIZEN Implementation Training • Job Order Costing Projects Training • Employment Act and Industrial Relations Training
Yee Yit Yang	• Mandatory Accreditation Programme Part II: Leading for Impact (LIP)
Saffie Bin Bakar	• KPMG Conferences and Seminar titled "Integration of Corporate Social Due Diligence (CSDDD)". • KPMG Asia Pacific Board Centre Webinar titled "Navigating AI Governance and ESG Reporting for the future" • KPMG Board Leadership Centre Exclusive Conferences and Seminar titled "What you need to know about the Bursa's Amended Listing Requirements on Conflict of Interest (COI)"
Mak Siew Wei	• AMLA, Understand Anti-Bribery and Corruption Digital Economy and Capital Market Series: Financial Technology (Fintech) and Big Data • Mandatory Accreditation Programme Part II: Leading for Impact (LIP)
Ong Poh Lin Abdullah	• The Audit Committee – How to Navigate Financial Reporting Oversight Amidst Potential Landmines of Misreporting? • AML / CFT Typologies and Risk Technical Knowledge • Driving Growth and Value Creation through Effective ESG Strategies • Mandatory Accreditation Programme Part II: Leading for Impact (LIP) • ESG Essentials training - A comprehensive Introduction for Companies
Lim Choo Hooi *(Appointed on 10 November 2023)*	• Unlocking Opportunities Through AI for SME Forum

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART III - REMUNERATION

The Board has established a formal and transparent Remuneration Policy to attract and retain its Directors and senior management of the Company.

The Board determines the remuneration of Executive Directors and Non-Executive Directors by taking into consideration the recommendations of the NRC. Each Director shall abstain from the deliberation and voting on matters pertaining to their own remuneration. The aggregate amount of Directors' fees to be paid to Non-Executive Directors is subject to the approval of the shareholders at the AGM.

The Remuneration Policy is available at the Company's website at www.amallionpcb.com.

The remuneration of the Directors of the Company and the Group for the FYE 2024 are as follows:

The Company:-

Name of Directors	Fees RM	Salaries RM	Benefits in Kind RM	Meeting Allowance RM	Bonus RM	Others RM	Total RM
Yang, Chao-Tung	36,000	180,000	-	2,500	-	-	218,500
Yee Yit Yang	25,000	-	-	4,000	-	-	29,000
Saffie Bin Bakar	36,000	-	-	4,000	-	-	40,000
Mak Siew Wei	36,000	180,000	-	2,500	-	-	218,500
Ong Poh Lin Abdullah	25,000	-	-	4,000	-	-	29,000
Lim Choo Hooi *(Appointed on 10 November 2023)*	10,417	-	-	1,000	-	-	11,417
Choong Lee Aun *(Resigned on 31 May 2023)*	6,000	-	-	500	-	-	6,500
TOTAL	**174,417**	**360,000**	**-**	**18,500**	**-**	**-**	**552,917**

The Subsidiaries:-

Name of Directors	Fees RM	Salaries RM	Benefits in Kind RM	Meeting Allowance RM	Bonus RM	Others RM	Total RM
Yang, Chao-Tung	-	145,317	-	-	6,772	-	152,089
Yee Yit Yang	180,000	-	-	-	-	-	180,000
Choong Lee Aun *(Resigned on 31 May 2023)*	-	30,000	-	-	-	-	30,000
TOTAL	**180,000**	**175,317**	**-**	**-**	**6,772**	**-**	**362,089**

The remuneration of the Senior Management of the Group for the FYE 2024 are as follows:

Range of Remuneration	No. of Senior Management
RM100,001 to RM200,000	2
RM200,001 to RM300,000	3

Due to confidentiality and sensitivity of the remuneration package of our Senior Management as well as security concerns, the Board opts not to disclose the Senior Management's remuneration components on a named basis in the bands of RM50,000.00.

The Board is of the view that the disclosure of the Senior Management's aggregated remuneration on an unnamed basis in the bands of RM50,000.00 in the AR 2024 is adequate.

The Board will ensure that the remuneration of Senior Management is fair and commensurate with the performance of the Company and the contribution made by the Senior Management.

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

PART I - AC

The AC comprises three (3) members, all of whom are Non-Executive Directors and the majority of whom must be independent. The position of the Chairman of the AC and the Chairman of the Board are held by two different individuals.

The composition of the AC and the works carried out during the FYE 2024 are set out in the AC Report of this Annual Report.

The Chairman of the AC would report to the Board at Board meetings on pertinent issues that have been raised at AC meetings and he would highlight to the Directors the vital areas as may be expressed by the AC.

Relationship with External Auditors

The External Auditors are required to declare their independence annually to the AC. The External Auditors had declared their independence in respect of the Group's audit during the AC meeting. The Group has established a transparent and appropriate relationship with the External Auditors.

Internal Auditors Function

The internal audit function of the Group is outsourced to a third party, Vaersa Advisory Sdn. Bhd.. The Internal Auditors have direct reporting access to the AC to ensure that issues highlighted are addressed independently, objectively and impartially without any undue influence from the management.

PART II - RISK MANAGEMENT AND INTERNAL CONTROL FRAMEWORK

The Risk Management Policy and Internal Control Framework ensures a structured risk management process is adopted across the Group. This will enable the Group to identify potential risks and to implement the necessary controls to mitigate the risks and effectively achieve the Group's business objectives. It is to achieve total customers satisfaction, deliver superior returns to stakeholders and provide a lively environment for the community, continuously improve and sustain the business. The Group also practices transparency in management and operation to ensure integrity and ethical business practice. It also allows the Group to be more proactive than reactive in management and future planning.

The Board, which is responsible for the risk management and internal control governance, has delegated its responsibility to the RMC. The RMC reports to the Board and provides reasonable assurance that any potential adverse impact on the Group's objectives is mitigated and managed.

Details of the Company's risk management framework and internal control system are set out in the Statement on Risk Management and Internal Control of this Annual Report.

The Board assumes full responsibility for the effective stewardship and management of the Company with the strategic objective to build and deliver long term shareholder value whilst meeting the interests of shareholders and stakeholders. The Board provides strategic direction and formulates appropriate corporate policies to ensure the Group's resources and profitability are optimized. The Board is also responsible for assessing the integrity of the Group's financial information and the adequacy and effectiveness of the Group's Internal Control and risk management processes.

The Board recognises the importance of risk management and internal controls in the overall management process. The overview of the Group's risk management and state of internal controls is set out on the Statement on Risk Management and Internal Control of this Annual Report.

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

PART I - COMMUNICATION WITH STAKEHOLDERS

The Company recognises the importance of being transparent and accountable to its stakeholders and, as such, has maintained an active and constructive communication policy that enables the Board to communicate effectively with shareholders/investors, the financial community, and public.

The Company has put in place a Corporate Disclosure Policy with the objective to ensure communications to the public are timely, factual, accurate, complete, broadly disseminated and where necessary, filed with regulators in accordance with applicable laws.

The various channels of communications are through the quarterly announcements of financial results to Bursa Securities, relevant announcements and circulars, when necessary, AGM, and through the Group's website at www.amallionpcb.com where shareholders can access corporate information, press releases, and company announcements.

PART II - CONDUCT OF GENERAL MEETINGS

The AGM is the principal forum and crucial mechanism for dialogue between the Company and its shareholders. The Board believes that participation of shareholders in the Company's General Meeting is the more appropriate platform where shareholders' queries and concerns may be conveyed to the Board for clarification. The Board will ensure that all the Board members, management team, External Auditors and Company Secretary are present to respond to shareholders queries during the AGM and any other general meetings.

The Board will ensure that the Notice of the forthcoming AGM to be sent out at least 28 days before the meeting to allow sufficient time for the shareholders to go through the Annual Report and make necessary attendance and voting arrangements.

The Board has decided to hold the forthcoming AGM on a virtual basis and entirely via remote participation and voting.

Shareholders can attend, participate (including posing questions to the Company/Board) and vote remotely at the General Meetings without being physically present at the meeting venue. Shareholders may also appoint proxies to participate on his/her behalf by submitting the duly executed proxy form to the Company's Share Registrar in hard copy or by electronic means.

For shareholders who are unable to attend the meetings remotely, they may exercise their voting rights by appointing the Chairman of the meeting as his/her proxy with a pre-determined proxy form.

Shareholders will be allowed to cast their vote via an online platform at the time of the meeting until a time when the Chairman of the meeting announces the completion of the voting session.

STATEMENT BY THE BOARD ON CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Board has deliberated, reviewed and approved this Statement. The Board considers and is satisfied that to the best of its knowledge the Company has fulfilled its obligations under the MCCG, the relevant chapters of the Listing Requirements of Bursa Securities on corporate governance and all applicable laws and regulations throughout the FYE 2024, except for the departures set out in the CG Report.

The Company shall continue to strive for high standards of corporate governance through the Group, and the highest level of integrity and ethical standards in all of its business dealings.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

The Board of Directors ("the Board") of AE Multi Holdings Berhad ("AEM") is committed to upholding a sound system of risk management and internal controls to safeguard stakeholders' interests and the Group's assets. This Statement on Risk Management and Internal Control is prepared in compliance with the Paragraph 15.26(b) of Bursa Malaysia Securities Berhad's ("Bursa Securities") Main Market Listing Requirements, Malaysian Code on Corporate Governance 2021 issued by Securities Commission Malaysia and guided by Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers ("the Guideline").

Board's Responsibility

The Board acknowledged its overall responsibilities for the Group's risk management and internal control system which includes the establishment of the Group's risk management policies and procedures in identifying potential risk and ensure the going concern of the Group.

Our internal Risk Management Team consists of the General Manager of the Group as the Chairman of the team, and the Quality Assurance Manager as the leader of the team, among the other members. Their functions are to evaluate the adequacy and effectiveness of internal controls within the Group from time to time in managing the risks. The Risk Management acts as a platform in dealing with the affairs in risk management. It continuously assesses, evaluates, prioritises, and treats the risks with cost justification in mind. Also, the Risk Management Team prepares a comprehensive recovery plan for the consequences for the unavoidable risks and dealing with risks proactively, instead of mishaps responsively and passively.

The Audit Committee ("AC") and Risk Management Committee ("RMC") assist the Board to review the adequacy and effectiveness of the Group's risk management and internal control system to ensure that the Group would identify the risk and react proactively rather than reactively. Identifying risk aggressively will eliminate and/or reduce the negative impacts on the management plan.

The process of identification, evaluation, reviewing and recommendation of improvement is an on-going process during the financial year and up to the date of approval of this statement for inclusion in the annual report.

RISK MANAGEMENT AND INTERNAL CONTROL

The AC and RMC are established to assess the risk arising from the external environment, internal operations and financial aspect.

During the financial year ended 31 March 2024 ("FYE 2024"), the RMC has carried out the risk management audit according to the management framework in identifying, evaluating, monitoring and reporting the significant risk faced by the Group to minimise or avoid the major risk that may affect the Group.

Our internal Risk Management Team carries out on-going audits and assessments to review the effectiveness of our internal control and would report to the Board the results of their audit and assessments at least once a year. The said report includes business risks that have impacted or are likely to impact the Group and its strategies and actions are taken in response to the risks reported.

The team leaders would convene a meeting to identify, evaluate, monitor, recommend for improvement and manage the significant risks.

The Group outsourced its internal audit functions to Vaersa Advisory Sdn. Bhd., which critically review all aspects of the Group's activities and internal controls. Comprehensive audits of the Group's practices, procedures, expenditure and internal controls of all the business and support units are undertaken regularly.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

KEY ELEMENTS OF RISK MANAGEMENT AND INTERNAL CONTROL

The Group's risk management and internal control through on-going assessments, identify, evaluate and manage the significant risks faced by the Company.

(i) Formal Organisation Structure

The Group has a well-defined organisational structure with a clear definition of terms of reference, functions, authorities and responsibilities to ensure effective management in daily operations.

(ii) Regular Performance Reporting

Risk Management and Internal Audit reports are prepared to facilitate the Board and the senior management in performing financial and operational reviews in various operating units of the companies within the Group.

A management review was also carried out by the internal Risk Management Team dated 29 January 2024 to measure the key performance index of the Group in addressing and managing these risks. The team also highlighted the areas that required improvement.

(iii) Risk Management Framework

The RMC and AC are supported by senior management with a team from the business division to conduct an audit based on the risk assessment framework and policies of the Group. The internal Risk Management Team is led by the top management of the Group and selective employees from various departments. The members from each department would discuss issues related to the internal strengths and weaknesses as well as external opportunities and threats. The audit team is assigned to identify the significant business risks, potential financial impact based on their magnitude of impact to the Group and their likelihood of occurrence, existing control and identifying the level of risk and thereafter, the internal Risk Management Team leader would prepare an annual audit plan.

(iv) Quality Control

The Group strongly emphasises maintaining the quality of the products by auditing the process and management quarterly based on ISO 9001:2015, IATF16949:2016 and ISO14001:2015. The Group complies strictly with the standard operating procedures to uphold the certifications and registration.

(v) Internal Audit Function

The Group outsourced its Internal Audit Function to a professional internal audit service provider, Vaersa Advisory Sdn. Bhd. ("Internal Auditors") who reports directly to the AC and RMC. The Internal Auditors conduct reviews on the adequacy and effectiveness of the internal control system of the Group and recommend areas of improvement.

The Internal Auditors are free from any relationship or conflict of interest, which could impair their objectivity and independence.

Details of the Internal Audit Function are set out in the AC Report of this Annual Report.

(vi) Anti-Bribery and Corruption Policy

The Group has adopted an Anti-Bribery and Corruption Policy in conjunction with the implementation of Section 17A of the Malaysian Anti-Corruption Commission (Amendment) Act 2018 which came into effect on 1 June 2020. The Anti-Bribery and Corruption Policy applies to all Directors and employees of the Group and any third parties associated with the Group. This represents the Group's effort in preventing the occurrence of bribery and corruption practices in relation to the businesses of the Group.

The Code of Ethics and Conduct and Whistle Blowing Policy of the Group were also available at the Company's website at www.amallionpcb.com.

KEY ELEMENTS OF RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

(vii) Management Review

A management review was carried out on 29 January 2024 by the internal Risk Management Team to measure the key performance index of AEM Group in addressing and managing the sustainability matters and highlight the areas that need improvements.

The quality policy was focused in the review. It includes the Group's commitment to quality (i.e. the production of quality products to customers by all employees), on-time delivery (delivery of products on time as per customers' requests), continuous improvement (an improvement on the part of all employees and systems to further enhance the quality of products), and transparent operations (commitment to pure, transparent and fair business practices).

Customers' evaluation and feedback, data and statistics in relation to the productivity of productions, audit results from customers, internal audits, the performance of external suppliers, process efficiency, products conformance, among others, were being reviewed and compared to further refine the Group's performance in the areas relevant to the materiality issues.

ADEQUACY AND EFFECTIVENESS OF RISK MANAGEMENT AND INTERNAL CONTROL

During the FYE 2024, the Board is satisfied with the Group's risk management and internal control system. It is adequate to safeguard the shareholders' interest and Group's assets. There have been no material losses or fraud to the Group.

The Group will continue to carry out its existing controls on the addressed and identified risks and the Group has also provided findings and recommendations/actions to manage them.

Meanwhile, the Group will also continue to strive in making positive contributions to the society and environment through the maintenance of the highest ethical standards in marketing, respect for human rights and environment, support in community's activities and employees' development, and the management of significant corporate matters and risks in businesses.

The Board considers the system of internal control in the statement to be satisfactory and the risks to be at the acceptable level. The Board assured that the current risk management system and internal control are effective for the current Group's business environment. The Board and the management of the Group will continuously take measures to strengthen and monitor the internal control framework.

REVIEW OF THE STATEMENT BY EXTERNAL AUDITORS

The External Auditors have reviewed this Statement on Risk Management and Internal Control as required by Paragraph 15.23 of Main Market Listing Requirements of Bursa Securities for inclusion in this Annual Report for the financial year ended 31 March 2024. Their limited assurance review was performed in accordance with the Audit and Assurance Practice Guide ("AAPG") 3: *Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control* included in the Annual Report issued by the Malaysian Institute of Accountants. AAPG 3 does not require the external auditors to form an opinion on the adequacy and effectiveness of the risk management and internal control systems of the Group.

Based on their review, the external auditors have reported to the Board that nothing has come to their attention that causes them to believe that this Statement on Risk Management and Internal Control is not prepared, in all material respects, in accordance with the disclosures required by paragraph 41 and 42 of the Guidelines, nor is it factually inaccurate.

The Statement on Risk Management and Internal Control was approved by the Board of Directors on 25 July 2024.

AUDIT COMMITTEE REPORT

The principal objectives of the Audit Committee ("AC" or "the Committee") are to assist the Board of Directors of AE Multi Holdings Berhad ("the Board") in discharging its statutory duties and responsibilities in relation to corporate governance, internal control systems, management and financial reporting practices of the Company and its subsidiaries ("the Group") and to ensure proper disclosure to the shareholders of the Company.

COMPOSITION

The AC comprises the following members, all of them being Non-Executive Directors:-

AC Members	Designation
Yee Yit Yang (Chairman)	Independent Non-Executive Director
Ong Poh Lin Abdullah (Member)	Independent Non-Executive Director
Saffie Bin Bakar (Member)	Non-Independent Non-Executive Director

Mr. Yee Yit Yang is a member of the Australian Certified Practising Accountant and Malaysian Institute of Accountants ("MIA").

MEETINGS

A total of five (5) meetings were held during the financial year ended 31 March 2024 ("FYE 2024"). Details of attendance of each of the AC members are as follows:-

AC Members	Attendance
Yee Yit Yang (Chairman)	5/5
Ong Poh Lin Abdullah (Member)	5/5
Saffie Bin Bakar (Member)	5/5

The Company complied with Paragraph 15.09 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") which the AC members fulfil the requirement as prescribed. The AC has effectively discharged its duties pursuant to the Terms of Reference of the AC. The Terms of Reference of the AC can be accessed from the Company's website at www.amallionpcb.com.

SUMMARY OF WORKS DURING THE FYE 2024

The AC had carried out the following works during the FYE 2024:-

(i) Reviewed the unaudited quarterly financial results and annual audited financial statements of the Group including the announcements pertaining thereto, before recommending to the Board for their approval and release of the Group's results to Bursa Securities.

(ii) Reviewed with the External Auditors, the audit plan and scope of the statutory audit of the Group's financial statements for the FYE 2024 before the audit commenced to ensure that the scope of the external audit is comprehensive.

(iii) Reviewed with the External Auditors on the results and issues arising from their audit of the financial year end statements and their resolutions of such issues highlighted in their report to the AC.

(iv) Considered and recommended the re-appointment of the External Auditors of the Company and their audit fees to the Board for consideration based on the competency, efficiency and transparency as demonstrated by them during their audit for financial year ended.

(v) Reviewed and discussed the Internal Audit Report and considered the findings of internal audit and management responses thereon and ensure that appropriate actions are taken on the recommendations raised by the Internal Auditors.

(vi) Reviewed and recommended to the Board for approval on the Corporate Governance Overview Statement, AC Report, Statement on Risk Management and Internal Control, Additional Compliance Information and Sustainability Statement before recommending to the Board for approval for inclusion in the Company's Annual Report.

SUMMARY OF WORKS DURING THE FYE 2024 (CONT'D)

The AC had carried out the following works during the FYE 2024:- (Cont'd)

(vii) Evaluated the performance of the external and internal auditors for the financial year ended 31 March 2024.

(viii) Reviewed any conflict of interest or potential conflict of interest situation that arose, persist or may arise within the Group including any transaction, procedure or course of conduct that raises the questions on management integrity, and the measures taken to resolve, eliminate or mitigate such conflicts.

INTERNAL AUDIT FUNCTION

The Company has engaged a professional internal audit service provider as the Company's Internal Auditors to support the AC in discharging its duties and responsibilities. The Internal Auditors' role is to undertake independent, regular and systematic reviews of the systems of internal controls, to provide reasonable assurance that such systems continue to operate satisfactorily, effectively and in compliance with the Group's established policies and procedures.

During FYE 2024, the Internal Auditors had conducted various audits on the operations, management and financial systems of the Group as follows:

(i) Inventory Management Review of Amallion Enterprise (Thailand) Corporation Limited ("AET").

The results of the internal audit reviews and the recommendations for improvement are presented to the AC for deliberation. The reports on the audits, weaknesses identified together with suggested recommendations for improvements to management's implementation, were presented to the AC at the AC meetings.

The total costs for the internal audit function during FYE 2024 were RM26,178.00.

ADDITIONAL COMPLIANCE INFORMATION

1. MATERIAL CONTRACTS AND/OR CONTRACTS RELATING TO LOAN INVOLVING INTERESTS OF DIRECTORS, CHIEF EXECUTIVE AND/OR MAJOR SHAREHOLDERS

There were no material contracts and/or contracts relating to loan entered into by the Company and/or its subsidiaries ("the Group") involving the above mentioned parties during the financial year ended 31 March 2024 ("FYE 2024").

2. AUDIT AND NON-AUDIT FEES

The amount of audit and non-audit fees paid/payable for services rendered to the Company and the Group for the FYE 2024 by the Company's External Auditors, or Company affiliated to the External Auditors are as follows:-

	Company (RM)	Group (RM)
Audit Fee for Services Rendered by UHY	115,000	147,000
Audit Fee for Services Rendered by other auditor	-	64,729
Non-Audit Fee for Services Rendered by UHY:		
(a) Review of Statement on Risk Management and Internal Control	5,000	5,000
(b) Review of Adjustments to the Exercise Price and Number of Outstanding Warrants 2021/2024	10,000	10,000

3. UTILISATION OF PROCEEDS RAISED FROM CORPORATE PROPOSALS

The proceeds raised from corporate proposals during the FYE 2024 and its status of utilisation are as follows:

Renounceable Rights Issue of New Shares with Warrants B

The Company had on 20 August 2021 announced that the Rights Issue with Warrants has been completed following the listing and quotation of 1,442,294,135 Rights Shares and 1,081,720,597 Warrants B on the Main Market of Bursa Securities.

The Company had raised total proceeds of RM72.121 million from the Renounceable Rights Issue with Warrants B. The status of utilisation of proceeds as at 31 March 2024 was as follows:-

Purpose	Proposed utilisation (RM'000)	Actual utilisation (RM'000)	Balance (RM'000)	Expected Time for Utilisation (months)	Revised Time Frame [1] (months)
Investment Gloves Manufacturing Solution Business	48,280	48,280	-	Within 24 months	-
Repayment of borrowings	22,651	-	22,651	Within 24 months	Within 36 months
Right Issue expenses	1,190	1,190	-	Immediately	-
Total	72,121	49,470	22,651		

Note:

(1) *Refer to the abridged prospectus dated July 2021 in relation to the Right Issue. The Company has yet to fully utilise the proceeds for repayment of borrowings within expected time frame and the Company requires additional time frame for the utilisation of remaining proceeds. The extended time frame to retire the bank borrowing are required to facilitate the overall assessment of the bank borrowing requirement of the Group for its' operations. Therefore, the appropriate timing of such retirement of borrowing will be determined and be utilised by November 2022.*

4. RECURRENT RELATED PARTY TRANSACTIONS

Details of Recurrent Related Party Transactions are disclosed in Note 30 to the Financial Statements for the FYE 2024 of this Annual Report.

5. EMPLOYEES' SHARE OPTION SCHEME ("ESOS")

The ESOS of the Company for eligible Directors and employees of the Group was in force for a period of five (5) years commencing from 20 August 2021 ("Effective Date") and the ESOS is governed by its By-Laws approved by the shareholders at an Extraordinary General Meeting held on 15 April 2021.

However, the Company has yet to grant any options under the new ESOS to the employees and Directors of the Company.

DIRECTORS' RESPONSIBILITY STATEMENT

The Directors are responsible for the preparation of financial statements of the Company and the Group for each financial year.

During the preparation of the financial statements of the Group and of the Company for the financial year ended 31 March 2024, the Directors ensured that the statements have been drawn up in accordance with Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standards ("IFRS") and the requirements of the Companies Act 2016 in Malaysia, applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Group and of the Company at the end of the financial year. The Directors also ensured that the financial statements have been prepared on a going concern basis.

The Directors are responsible for ensuring that the Group and the Company to keep accounting records which disclose with reasonable accuracy, at any time the financial position of the Group and of the Company and which enable them to ensure that the financial statements comply with the provisions of the Companies Act 2016, Main Market of Listing Requirements of Bursa Malaysia Securities Berhad, MFRS and IFRS.

DIRECTORS' REPORT

The Directors hereby present their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 March 2024.

Principal Activities

The principal activities of the Company are investment holding and provision of management services. The principal activities of the subsidiaries are disclosed in Note 6 to the financial statements.

Financial Results

	Group RM	Company RM
Loss for the financial year attributable to owners of the parent	18,672,287	12,348,782

Reserves and Provisions

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

Dividends

There were no dividends proposed, declared or paid by the Company since the end of the previous financial year. The Directors do not recommend the payment of any dividend in respect of the current financial year.

Issue of Shares and Debentures

The Company undertook Share Consolidation involving the consolidation of every 10 existing shares in the Company into 1 ordinary share ("Consolidated Shares"), resulting in the reduction in the number of shares from 2,163,503,889 ordinary shares to 216,350,326 Consolidated Shares. The Share Consolidation has been completed following the listing of and quotation for 216,350,326 Consolidated Shares on the Main Market of Bursa Malaysia Securities Berhad on 22 February 2024.

There was no issuance of debentures during the financial year.

Warrants

Warrants 2021/2024 ("Warrants B")

The Company had on 16 August 2021 issued 1,081,720,597 Warrants B in conjunction with its renounceable rights issue exercise. The warrants are constituted by a deed poll dated 1 July 2021 ("Deed Poll").

The salient features of the warrants are as follows:

(a) The issue date of the warrants is 16 August 2021 and the expiry date is on 15 August 2024. Any warrants not exercised at the expiry date will lapse and cease to be valid for any purpose;

(b) Each warrant entitles the registered holder the right to subscribe for one (1) new ordinary share in the Company at an exercise price of RM0.05 per ordinary share until the expiry of the exercise period;

(c) The exercise price and the number of warrants are subject to adjustment in the event of alteration to the share capital of the Company in accordance with the provisions in the Deed Poll;

(d) The warrant holders are not entitled to participate in any distribution and/or offer of further securities in the Company (except for the issue of new warrants pursuant to adjustment as mentioned in item (c) above), unless and until such warrant holders exercise their rights to subscribe for new ordinary shares; and

Warrants (Cont'd)

Warrants 2021/2024 ("Warrants B") (Cont'd)

The salient features of the warrants are as follows: (Cont'd)

(e) The new ordinary shares to be issued upon exercise of the warrants, shall upon issuance and allotment, rank pari passu with the then existing ordinary shares, except that they will not be entitled to dividends, rights, allotments and/or other distributions, declared by the Company which entitlement thereof precedes the allotment date of the new ordinary shares allotted pursuant to the exercise of the warrants.

On 22 February 2024, the exercise price of the warrants was adjusted from RM0.05 to RM0.50 and reduction in the number of warrants from 1,081,720,597 to 108,172,049 based on the Share Consolidation.

As at 31 March 2024, the total number of warrants that remained unexercised were 108,172,049.

Options Granted Over Unissued Shares

No options were granted to any person to take up unissued shares of the Company during the financial year apart from the issue of option pursuant to the Employees' Share Option Scheme 2021/2026 ("ESOS 2021/2026").

Employees' Share Option Scheme 2021/2026 ("ESOS 2021/2026")

The Company implemented an ESOS 2021/2026 which is governed by its By-Laws as approved by the Company's shareholders on 15 April 2021.

The salient features of the ESOS 2021/2026 are as follows:

(a) The ESOS 2021/2026 was implemented on 20 August 2021 and is in force for a period of 5 years until 20 August 2026 in accordance with the terms of the By-Laws;

(b) The total number of new shares to be offered pursuant to the ESOS 2021/2026 shall be subject to a maximum of 15% of the Company's issued and paid up share capital (excluding treasury shares) at any one time;

(c) Any employees (including Directors) of the Group shall be eligible to participate in the ESOS 2021/2026, if as at the date of offer, the employee;

    (i) has attained the age of eighteen (18) years; and
    (ii) is employed by a Company in the Group, which is nor dormant.

    The allocation criteria of new ordinary shares comprised in the options to eligible employees shall be determined at the discretion of the ESOS 2021/2026 Committee. The participation of Directors of the Company in the ESOS 2021/2026 shall be approved by the shareholders of the Company in a general meeting.

(d) The price payable upon exercise of ESOS 2021/2026 shall be based on the weighted average market price of the Company's shares as shown in the Daily Official List of Bursa Malaysia Securities Berhad for the five (5) market days immediately preceding the date of offer with an allowance of a discount of not more than 10%.

(e) The new ordinary shares to be issued upon exercise of the ESOS 2021/2026, shall upon issuance and allotment, rank pari passu with the then existing ordinary shares, except that they will not be entitled to dividends, rights, allotments and/or other distributions, declared by the Company which entitlement thereof precedes the allotment date of the new ordinary shares allotted pursuant to the exercise of the ESOS 2021/2026; and

(f) The exercise price and the number of new ordinary shares comprised in the ESOS 2021/2026 are subject to adjustment in the event of alteration to the share capital of the Company in accordance with the provisions in the By-Laws.

The Company does not grant any ESOS 2021/2026 since the date of approval, and hence no adjustment to the exercise price and/or number of ESOS 2021/2026 is required due to Share Consolidation.

Directors

The Directors in office since the beginning of the current financial year until the date of this report are:

Mak Siew Wei	
Saffie Bin Bakar	
Yang, Chao-Tung	
Yee Yit Yang *	
Ong Poh Lin Abdullah	(Appointed on 18 October 2022)
Lim Choo Hooi	(Appointed on 10 November 2023)
Choong Lee Aun	(Resigned on 31 May 2023)

* *Director of the Company and its subsidiaries*

The Directors who held office in subsidiaries (excluding Directors who are also Directors of the Company) since the beginning of the current financial year until the date of this report are:

Chou Sing Hoan
Yang, Wu-Hsiung
Yang, Chueh-Kuang

The information required to be disclosed pursuant to Section 253 of the Companies Act 2016 is deemed incorporated herein by such reference to the financial statements of the respective subsidiaries and made a part hereof.

Directors' Interests in Shares

The interests in the shares of the Company and of its related corporations (other than wholly-owned subsidiaries) of those who were Directors at financial year end according to the Register of Directors' Shareholdings are as follows:

	Number of ordinary shares			
	At 1.4.2023	**Bought/ (Sold)**	**Share consolidation**	**At 31.3.2024**
Interests in the Company				
Direct Interests				
Saffie Bin Bakar	1,300,000	-	(1,170,000)	130,000
Yang, Chao-Tung	10,122,564	-	(9,110,309)	1,012,255

None of the other Directors in office at the end of the financial year had any interest in the ordinary shares of the Company and of its related corporations during the financial year.

Directors' Benefits

Since the end of the previous financial year, no Director of the Company has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by Directors as disclosed in the "Directors' Remuneration" of this report) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest, other than certain Directors who have significant financial interests in companies which traded with certain companies in the Group in the ordinary course of business as disclosed in Note 30(b) to the financial statements.

Neither during nor at the end of the financial year, was the Company a party to any arrangement whose object was to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

Directors' Remuneration

The details of the Directors' remuneration of the Group and of the Company during the financial year are as follows:

	Group RM	Company RM
Directors of the Company		
Executive		
Fees	222,870	78,000
Salaries and other emoluments	1,048,950	360,000
Defined contribution plans	51,447	21,600
Social security contributions	4,255	1,902
Other benefits	5,777	5,500
	1,333,299	467,002
Non-executive		
Fees	276,417	96,417
Other benefits	13,000	13,000
	289,417	109,417
	1,622,716	576,419

Indemnity and Insurance Costs

There was no indemnity given to or insurance effected for any Directors, officers and auditors of the Company during the financial year.

Other Statutory Information

(a) Before the financial statements of the Group and of the Company were prepared, the Directors took reasonable steps:

(i) to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for doubtful debts; and

(ii) to ensure that any current assets which were unlikely to be realised in the ordinary course of business including the value of current assets as shown in the accounting records of the Group and of the Company have been written down to an amount which the current assets might be expected so to realise.

(b) At the date of this report, the Directors are not aware of any circumstances:

(i) which would render the amounts written off for bad debts or the amount of the allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or

(ii) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or

(iii) not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading; or

(iv) which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

Other Statutory Information (Cont'd)

(c) At the date of this report, there does not exist:

(i) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or

(ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.

(d) In the opinion of the Directors:

(i) no contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group and of the Company to meet their obligations as and when they fall due;

(ii) the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and

(iii) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

Subsidiaries

The details of the subsidiaries are disclosed in Note 6 to the financial statements.

Auditors' Remuneration

The details of the auditors' remuneration for the financial year ended 31 March 2024 are as follows:

	Group RM	Company RM
Auditors' remuneration		
- Statutory audit - UHY	147,000	115,000
- Statutory audit - Other auditor	64,729	-
- Non-statutory audit	15,000	15,000
	226,729	130,000

Auditors

The Auditors, Messrs. UHY, retire and are not seeking re-appoinment.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors dated 25 July 2024.

SAFFIE BIN BAKAR

MAK SIEW WEI

KUALA LUMPUR

STATEMENT BY DIRECTORS
Pursuant to Section 251(2) of the Companies Act 2016

We, the undersigned, being two of the Directors of the Company, do hereby state that, in the opinion of the Directors, the accompanying financial statements are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 March 2024 and of their financial performance and cash flows for the financial year then ended.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors dated 25 July 2024.

SAFFIE BIN BAKAR

MAK SIEW WEI

KUALA LUMPUR

STATUTORY DECLARATION
Pursuant to Section 251(1)(b) of the Companies Act 2016

I, Chou Sing Hoan, being the officer primarily responsible for the financial management of AE Multi Holdings Berhad, do solemnly and sincerely declare that to the best of my knowledge and belief, the accompanying financial statements are correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by the abovenamed)
at Kuala Lumpur in the Federal Territory on 25 July 2024)

CHOU SING HOAN
Financial Controller

Before me,

NO. W790
ZAINUL ABIDIN BIN AHMAD
COMMISSIONER FOR OATHS

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS
OF AE MULTI HOLDINGS BERHAD

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of AE Multi Holdings Berhad, which comprise the statements of financial position as at 31 March 2024 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 46 to 110.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 March 2024, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters	How our audit addressed the key audit matters
Impairment of property, plant and equipment The Group recognised property, plant and equipment with carrying amount of RM36.60 million, which representing 99% of total non-current assets of the Group as at 31 March 2024. On an annual basis, management is required to assess for indicators of impairment to determine if impairment assessment should be carried out. During the financial year, the Directors made an annual impairment assessment on manufacturing segment of the Group. The Group determined value in use for the property, plant and equipment, which are actively being used for printed circuit board production using a discounted cash flow approach.	We performed the following audit procedures, amongst others: - Reviewed the cash flows projection with comparison to recent performance, trend analysis by reference to prior years' forecasts. - Assessed the reasonableness of the key assumptions used in the cash flows projection such as sales and production growth rate, selling price growth rate, cost of raw materials and discount rate. - Tested the sensitivity of the impairment calculations to changes in key assumptions used to evaluate the impact on recoverable amounts for the property, plant and equipment.

Key Audit Matters (Cont'd)

Key audit matters	How our audit addressed the key audit matters
Impairment of property, plant and equipment (Cont'd) Due to the significance of the amount and the subjectivity involved in estimating the value in use, we identified this as our area of audit focus as the impairment assessment involves in determining the recoverable amount using a discounted cash flow approach which is complex and highly judgemental.	We performed the following audit procedures, amongst others: (Cont'd) - Evaluated the adequacy of the Group's disclosures of each key assumption on which the Group has based its cash flows projections as disclosed in Notes 4(b) to the financial statements.

We have determined that there is no key audit matter in the audit of the financial statements of the Company to be communicated in our Auditors' Report.

Information Other than the Financial Statements and Auditors' Report Thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company, or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The Directors of the Company are responsible for the preparation of the financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosure in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

In accordance with the requirement of the Companies Act 2016 in Malaysia, we report that the subsidiary of which we have not acted as auditor, is disclosed in Note 6 to the financial statements.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS
OF AE MULTI HOLDINGS BERHAD (CONT'D)

Other Matters

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

UHY
Firm Number: AF 1411
Chartered Accountants

LIM BEE PENG
Approved Number: 03307/06/2025 J
Chartered Accountant

KUALA LUMPUR
25 July 2024

STATEMENTS OF FINANCIAL POSITION
AS AT 31 MARCH 2024

	Note	Group 2024 RM	Group 2023 RM	Company 2024 RM	Company 2023 RM
ASSETS					
Non-Current Assets					
Property, plant and equipment	4	36,602,296	35,770,994	-	-
Right-of-use assets	5	257,315	1,998,034	-	-
Investment in subsidiaries	6	-	-	-	-
		36,859,611	37,769,028	-	-
Current Assets					
Inventories	7	23,867,935	25,507,027	-	-
Trade receivables	8	23,886,780	33,286,590	-	-
Other receivables	9	4,773,328	5,926,352	1,488,301	526
Amount due from subsidiaries	10	-	-	-	-
Other investments	11	41,369,771	47,369,669	6,649	20,307,395
Derivative financial assets	12	133,197	-	-	-
Tax recoverable		93,816	117,334	-	-
Fixed deposits with licensed banks	13	18,448,736	4,791,581	10,000,000	-
Cash and bank balances		3,175,358	11,988,714	126,214	3,346,109
		115,748,921	128,987,267	11,621,164	23,654,030
Total Assets		152,608,532	166,756,295	11,621,164	23,654,030
EQUITY AND LIABILITIES					
Equity					
Share capital	14	167,252,676	167,252,676	167,252,676	167,252,676
Reserves	15	(107,215,923)	(88,958,795)	(156,076,178)	(143,727,396)
Total Equity		60,036,753	78,293,881	11,176,498	23,525,280
Non-Current Liabilities					
Employee defined benefit plan	16	408,637	334,652	-	-
Lease liabilities	17	682,972	1,483,447	-	-
Deferred tax liabilities	18	235,423	235,060	-	-
		1,327,032	2,053,159	-	-
Current Liabilities					
Trade payables	19	21,123,094	14,291,733	-	-
Other payables and accruals	20	17,541,090	22,183,776	444,666	128,750
Derivative financial liabilities	12	-	1,435,380	-	-
Lease liabilities	17	775,619	1,739,959	-	-
Bank borrowings	21	51,804,944	46,758,407	-	-
		91,244,747	86,409,255	444,666	128,750
Total Liabilities		92,571,779	88,462,414	444,666	128,750
Total Equity and Liabilities		152,608,532	166,756,295	11,621,164	23,654,030

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

		Group		Company	
		2024	2023	2024	2023
	Note	RM	RM	RM	RM
Revenue	22	110,619,282	109,311,256	-	-
Cost of sales	23	(106,076,990)	(106,892,004)	-	-
Gross profit		4,542,292	2,419,252	-	-
Other income		2,735,602	1,403,646	462,269	488,479
Selling and distribution expenses		(2,780,417)	(2,626,102)	-	-
Administrative expenses		(19,147,292)	(21,963,971)	(1,664,393)	(2,947,984)
Net (loss)/gain on impairment of financial instruments		(358,392)	2,769,956	(11,146,658)	(50,407,246)
Loss from operations		(15,008,207)	(17,997,219)	(12,348,782)	(52,866,751)
Finance costs	24	(3,576,678)	(2,767,317)	-	-
Loss before tax	25	(18,584,885)	(20,764,536)	(12,348,782)	(52,866,751)
Taxation	26	(87,402)	(85,890)	-	-
Loss for the financial year		(18,672,287)	(20,850,426)	(12,348,782)	(52,866,751)
Other comprehensive income/(loss)					
Items that will not be reclassified subsequently to profit or loss					
Revaluation of freehold land, net of tax	15(b)	-	2,852,753	-	-
Items that are or may be reclassified subsequently to profit or loss					
Exchange translation differences for foreign operation		415,159	(1,570,360)	-	-
Total other comprehensive income for the financial year		415,159	1,282,393	-	-
Total comprehensive loss for the financial year		(18,257,128)	(19,568,033)	(12,348,782)	(52,866,751)
Loss for the financial year attributable to owners of the parent		(18,672,287)	(20,850,426)	(12,348,782)	(52,866,751)
Total comprehensive loss for the financial year attributable to owners of the parent		(18,257,128)	(19,568,033)	(12,348,782)	(52,866,751)
Loss per share					
Basic and diluted loss per share (sen)	27	(8.63)	(9.64)		

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

	Attributable to owners of the parent						
	Non-Distributable						
	Share Capital RM	Foreign Currency Translation Reserve RM	Revaluation Reserve RM	Warrant Reserve RM	Other Reserve RM	Accumulated Losses RM	Total Equity RM
Group							
At 1 April 2022	167,252,676	6,237,680	2,453,667	10,817,206	(10,817,206)	(78,082,109)	97,861,914
Loss for the financial year	-	-	-	-	-	(20,850,426)	(20,850,426)
Other comprehensive (loss)/income for the financial year	-	(1,570,360)	2,852,753	-	-	-	1,282,393
Total comprehensive (loss)/income for the financial year	-	(1,570,360)	2,852,753	-	-	(20,850,426)	(19,568,033)
At 31 March 2023	167,252,676	4,667,320	5,306,420	10,817,206	(10,817,206)	(98,932,535)	78,293,881
At 1 April 2023	167,252,676	4,667,320	5,306,420	10,817,206	(10,817,206)	(98,932,535)	78,293,881
Loss for the financial year	-	-	-	-	-	(18,672,287)	(18,672,287)
Other comprehensive income for the financial year	-	415,159		-	-	-	415,159
Total comprehensive income/(loss) for the financial year	-	415,159	-	-	-	(18,672,287)	(18,257,128)
At 31 March 2024	167,252,676	5,082,479	5,306,420	10,817,206	(10,817,206)	(117,604,822)	60,036,753

STATEMENTS OF CHANGES IN EQUITY (CONT'D)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

	Attributable to owners of the parent				
	Non-Distributable				
	Share Capital RM	Warrant Reserve RM	Other Reserve RM	Accumulated Losses RM	Total Equity RM
Company					
At 1 April 2022	167,252,676	10,817,206	(10,817,206)	(90,860,645)	76,392,031
Loss for the financial year, representing total other comprehensive loss for the financial year	-	-	-	(52,866,751)	(52,866,751)
At 31 March 2023	167,252,676	10,817,206	(10,817,206)	(143,727,396)	23,525,280
At 1 April 2023	167,252,676	10,817,206	(10,817,206)	(143,727,396)	23,525,280
Loss for the financial year, representing total other comprehensive loss for the financial year	-	-	-	(12,348,782)	(12,348,782)
At 31 March 2024	167,252,676	10,817,206	(10,817,206)	(156,076,178)	11,176,498

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

	Group		Company	
	2024	2023	2024	2023
	RM	RM	RM	RM
Loss before tax	(18,584,885)	(20,764,536)	(12,348,782)	(52,866,751)
Operating Activities				
Bad debts written off	2,031,653	-	-	-
Deposit written off	-	2,066	-	-
Depreciation of:				
- property, plant and equipment	8,064,617	7,489,082	-	-
- right-of-use assets	1,793,966	2,232,757	-	-
Fair value loss/(gain) on:				
- other investments	7,224,849	8,946,160	(221,968)	(289,296)
- derivative financial instruments	(1,597,394)	1,394,433	-	-
Finance costs	3,576,678	2,767,317	-	-
Impairment losses on:				
- investment in subsidiaries	-	-	-	1,626,690
- amount due from subsidiaries	-	-	11,146,658	50,404,246
- trade receivables	2,358,392	1,436,644	-	-
- other receivables	-	4,293,400	-	-
Inventories written down to net realisable value	-	1,809,032	-	-
Prepayment written off	-	17,738	-	-
Property, plant and equipment written off	235,140	-	-	-
Revaluation deficit on property, plant and equipment	-	1,470,163	-	-
Loss/(Gain) on disposal of:				
- property, plant and equipment	366,273	(7,619)	-	-
- right-of-use assets	(13,807)	-	-	-
- other investments	675,022	-	-	-
Gain on early termination on lease contract	(23,901)	-	-	-
Gain on lease modification	-	(3,168)	-	-
Dividend income	(47,286)	(197,580)	(47,286)	(16,976)
Interest income	(330,660)	(18,815)	(193,015)	(182,187)
Operating profit/(loss) before working capital changes carried down	5,728,657	10,867,074	(1,664,393)	(1,324,274)

STATEMENTS OF CASH FLOWS (CONT'D)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

	Group		Company	
	2024	2023	2024	2023
	RM	RM	RM	RM
Operating Activities (Cont'd)				
Operating profit/(loss) before working capital changes brought down	5,728,657	10,867,074	(1,664,393)	(1,324,274)
Reversal of impairment losses on:				
- trade receivables	(1,331,060)	-	-	-
- other receivables	(668,940)	(8,500,000)	-	-
Unrealised loss/(gain) on foreign exchange	402,574	(327,589)	-	-
Waiver of debt from other payable	(2,000,000)	(23,819)	-	-
Operating profit/(loss) before working capital changes	2,131,231	2,015,666	(1,664,393)	(1,324,274)
Changes in working capital:				
Inventories	1,639,092	(4,087,847)	-	-
Trade receivables	8,363,387	1,461,360	-	-
Other receivables	(209,689)	10,938,749	(1,487,775)	5,636
Trade payables	6,446,010	(3,589,068)	-	-
Other payables	(2,572,109)	(17,559,890)	315,916	50,089
	13,666,691	(12,836,696)	(1,171,859)	55,725
Cash generated from/(used in) operations	15,797,922	(10,821,030)	(2,836,252)	(1,268,549)
Interest paid	(3,576,678)	(2,767,317)	-	-
Interest received	330,660	18,815	193,015	181,064
Tax paid	(63,884)	(87,570)	-	-
Exchange fluctuation adjustment	1,363,535	(2,121,937)	-	-
Net cash from/(used in) operating activities	13,851,555	(15,779,039)	(2,643,237)	(1,087,485)
Investing Activities				
Dividend received	-	179,481	-	-
Additional investment in financial assets measured at FVTPL	(31,948,582)	(49,241,424)	-	(20,000,000)
Net changes in amount due from subsidiaries	-	-	(11,146,658)	(24,461)
Purchase of:				
- property, plant and equipment	(10,263,352)	(6,849,630)	-	-
- right-of-use assets [Note 5(b)]	(11,602)	-	-	-
Proceeds from disposal of:				
- property, plant and equipment	52,126	1,798,438	-	-
- right-of-use assets	150,000	-	-	-
- other investments	30,095,895	6,500,000	20,570,000	-
Net cash (used in)/from investing activities	(11,925,515)	(47,613,135)	9,423,342	(20,024,461)

STATEMENTS OF CASH FLOWS (CONT'D)
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

		Group		Company	
		2024	2023	2024	2023
	Note	RM	RM	RM	RM
Financing Activities					
(Increase)/Decrease in fixed deposits pledged		(7,581,846)	930,278	(10,000,000)	-
Net proceeds from/(repayment of):					
- banker's acceptance		9,087,000	-	-	-
- factoring facility		305,849	1,143,553	-	-
- promissory notes		(1,943,500)	-	-	-
- trust receipt		(1,862,660)	415,174	-	-
Payment of lease liabilities		(1,905,801)	(506,703)	-	-
Net cash (used in)/from financing activities		(3,900,958)	1,982,302	(10,000,000)	-
Net changes in cash and cash equivalents		(1,974,918)	(61,409,872)	(3,219,895)	(21,111,946)
Effects of exchange translation differences on cash and cash equivalents		(4,724)	(20,039)	-	-
Cash and cash equivalents at the beginning of the financial year		11,230,309	72,660,220	3,346,109	24,458,055
Cash and cash equivalents at the end of the financial year		9,250,667	11,230,309	126,214	3,346,109
Cash and cash equivalents at the end of the financial year comprises:					
Fixed deposits with licensed banks		18,448,736	4,791,581	10,000,000	-
Cash and bank balances		3,175,358	11,988,714	126,214	3,346,109
Bank overdraft		-	(758,405)	-	-
		21,624,094	16,021,890	10,126,214	3,346,109
Less: Fixed deposits pledged with licensed banks		(12,373,427)	(4,791,581)	(10,000,000)	-
		9,250,667	11,230,309	126,214	3,346,109
Included in operating activities					
Payment relating to short-term leases	25	14,459	19,570	24,000	24,000
Payment relating to low value assets	25	2,817	1,800	-	-
Interest paid in relation to lease liabilities	24	194,509	277,594	-	-
Included in financing activities					
Payment of lease liabilites		1,905,801	506,703	-	-
Total cash outflows for leases		2,117,586	805,667	24,000	24,000

1. **Corporate Information**

The Company is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the Main Market of Bursa Malaysia Securities Berhad.

The principal activities of the Company are investment holding and provision of management services. The principal activities of the subsidiaries are disclosed in Note 6.

The registered office of the Company is located 1-10, Medan Perniagaan Pauh Jaya, Jalan Baru, 13700 Perai, Pulau Pinang.

The principal place of business of the Company is located at Plot 19-7, Jalan PKNK 1/4, Kawasan Perindustrian Sungai Petani, Taman Ria Jaya, 08000 Sungai Petani, Kedah Darul Aman.

2. **Basis of Preparation**

(a) Statement of compliance

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

The financial statements of the Group and of the Company have been prepared under the historical cost convention, unless otherwise indicated in the material accounting policies below.

Adoption of new and amended standards

During the financial year, the Group and the Company have adopted the following new standards and amendments to standards issued by the Malaysian Accounting Standards Board ("MASB") that are mandatory for current financial year:

MFRS 17	Insurance Contracts
Amendments to MFRS 17	Insurance Contracts
Amendments to MFRS 17	Initial Application of MFRS 17 and MFRS 9 - Comparative Information
Amendments to MFRS 101	Disclosure of Accounting Policies
Amendments to MFRS 108	Definition of Accounting Estimates
Amendments to MFRS 112	Deferred Tax related to Assets and Liabilities arising from a Single Transaction
Amendments to MFRS 112	International Tax Reform - Pillar Two Model Rules

The adoption of the new standards and amendments to standards did not have any significant impact on the financial statements of the Group and of the Company except as disclosed below:

<u>Amendments to MFRS 101 *Disclosure of Accounting Policies*</u>

The Group and the Company adopted Amendments to MFRS 101 *Disclosure of Accounting Policies* from 1 January 2023. The amendments require the disclosure of material accounting policy information rather than significant accounting policies. The amendments also provide guidance on the application of materiality to disclosure of accounting policies, assisting entities to provide useful, entity-specific accounting policy information that users need to understand other information in the financial statements.

Accordingly, the Group and the Company disclosed their material accounting policy information in these financial statements. However, the amendments did not result in any material changes to the accounting policies of the Group and of the Company.

2. **Basis of Preparation (Cont'd)**

(a) Statement of compliance (Cont'd)

Adoption of new and amended standards (Cont'd)

Amendments to MFRS 112 *Deferred Tax* related to Assets and Liabilities arising from a Single Transaction

The Group has adopted Amendments to MFRS 112 *Deferred Tax related to Assets and Liabilities arising from a Single Transaction* from 1 January 2023. The amendments narrow the scope of the initial recognition exemption to exclude transactions that give rise to equal and offsetting temporary differences - e.g. leases and decommissioning liabilities. For leases and decommissioning liabilities, an entity is required to recognise the associated deferred tax assets and liabilities from the beginning of the earliest comparative period presented, with any cumulative effect recognised as an adjustment to retained earnings or other components of equity at that date.

The Group previously accounted for deferred tax on leases applying the "integrally linked" approach, resulting in a similar outcome to the amendments, except that the deferred tax asset or liability was recognised on a net basis. Following the amendments, the Group has recognised a separate deferred tax asset in relation to its lease liabilities and a deferred tax liability in relation to its right-of-use assets. However, there was no impact on the statements of financial position because the balances qualify for offset under paragraph 74 of MFRS 112. The key impact for the Group relates to disclosure of the deferred tax assets and liabilities recognised as disclosed Note 18.

Standards issued but not yet effective

The Group and the Company have not applied the following amendments to standards that have been issued by the MASB but are not yet effective for the Group and for the Company:

		Effective dates for financial periods beginning on or after
Amendments to MFRS 16	Lease Liability in a Sale and Leaseback	1 January 2024
Amendments to MFRS 101	Non-current Liabilities with Covenants	1 January 2024
Amendments to MFRS 101	Classification of Liabilities as Current or Non-current	1 January 2024
Amendments to MFRS 107 and MFRS 7	Supplier Finance Arrangements	1 January 2024
Amendments to MFRS 121	Lack of Exchangeability	1 January 2025
Amendments to MFRS 10 and MFRS 128	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred until further notice

The Group and the Company intend to adopt the above amendments to standards, if applicable, when they become effective.

The initial application of the above-mentioned amendments to standards are not expected to have any significant impacts on the financial statements of the Group and of the Company.

(b) Functional and presentation currency

The financial statements are presented in Ringgit Malaysia ("RM"), which is the Company's functional currency. All financial information is presented in RM and has been rounded to the nearest RM in thousands except when otherwise stated.

(c) Significant accounting judgements, estimates and assumptions

The preparation of the Group's and of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

2. **Basis of Preparation (Cont'd)**

(c) Significant accounting judgements, estimates and assumptions (Cont'd)

Judgements

The following is the judgement made by management in the process of applying the Group's accounting policies that has the most significant effect on the amounts recognised in the financial statements:

Satisfaction of performance obligations in relation to contracts with customers

The Group is required to assess each of its contracts with customers to determine whether performance obligations are satisfied over time or at a point in time in order to determine the appropriate method for recognising revenue. This assessment was made based on the terms and conditions of the contracts, and the provisions of relevant laws and regulations.

The Group recognises revenue over time in the following circumstances:

(a) the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
(b) the Group does not create an asset with an alternative use to the Group and has an enforceable right to payment for performance completed to date; and
(c) the Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced.

Where the above criteria are not met, revenue is recognised at a point in time. Where revenue is recognised at a point in time, the Group assesses each contract with customers to determine when the performance obligation of the Group under the contract is satisfied.

Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period are set out below:

Depreciation and useful lives of property, plant and equipment and right-of-use ("ROU") assets

The Group reviews the residual values, useful lives and depreciation methods at the end of each reporting period. Judgements are applied in the selection of the depreciation method, the useful lives and the residual values. The actual consumption of the economic benefits of the property, plant and equipment and ROU assets may differ from the estimates applied and therefore, future depreciation charges could be revised. The carrying amounts of the Group's and of the Company's property, plant and equipment and ROU assets are disclosed in Notes 4 and 5 respectively.

Revaluation of property, plant and equipment

The Group adopted the revaluation method to measure its entire class of freehold land and factory buildings and building improvement. Freehold land and factory buildings and building improvement are stated at revalued amount, which is the fair value at the date of the revaluation less any accumulated depreciation and impairment losses, if any. Fair value is determined from market-based evidence by appraisal that is undertaken by professionally qualified valuers. The fair value of freehold land were arrived at based on recent transactions and by assessing prices of similar land in the surrounding areas with adjustments made for differences in location, terrain, size and shape of the land, tenure, title restrictions, if any and other relevant characteristics. The fair value of factory buildings and building improvement was determined based on estimation made of the current new replacement cost less an appropriate adjustment for depreciation or obsolescence to reflect the existing condition of the properties at the date of valuation. In estimating the fair values of the properties, the highest and best use of the properties is their current use. The key assumptions used to determine the fair value of the property, plant and equipment are disclosed in Note 4.

2. **Basis of Preparation (Cont'd)**

(c) Significant accounting judgements, estimates and assumptions (Cont'd)

Key sources of estimation uncertainty (Cont'd)

Impairment of property, plant and equipment

The Group assesses whether there is any indication that property, plant and equipment are impaired at the end of each reporting period. Impairment is measured by comparing the carrying amount of an asset with its recoverable amount. The recoverable amount is measured at the higher of the fair value less cost to sell for that asset and its value in use. The value in use is the net present value of the projected future cash flow derived from that asset discounted at an appropriate discount rate. Projected future cash flows are calculated based on historical, sector and industry trends, general market and economic conditions, changes in technology and other available information. Changes to any of these assumptions would affect the amount of impairment.

The key assumptions used to determine the recoverable amounts are disclosed in Notes 4.

Inventories valuation

Inventories are measured at the lower of cost and net realisable value. The Group estimates the net realisable value of inventories based on an assessment of expected sales prices. Demand levels and pricing competition could change from time to time. If such factors result in an adverse effect on the Group's products, the Group might be required to reduce the value of its inventories. Details of inventories are disclosed in Note 7.

Provision for expected credit loss of financial assets at amortised cost

The Group uses a provision matrix to calculate expected credit loss for trade receivables. The provision rates are based on number of days past due.

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and expected credit loss is a significant estimate. The Group's historical credit loss experience and forecast of economic conditions may not be representative of customer's actual default in the future. Information about the expected credit loss is disclosed in Note 8.

Defined benefit liability

The liability recognised in the statements of financial position in respect of defined benefit plan is the present value of the defined benefit obligation at the end of the reporting period. The defined benefit obligation is calculated annually by management using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using the country's standard mortality rates, and that have terms to maturity approximating to the terms of the related pension obligation. The current service cost of the defined benefit plan reflects the increase in the defined benefit obligation resulting from employee service in the current year. It is recognised in profit or loss in employee benefit expense, except when included in the cost of an asset. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to other comprehensive income in the period in which they arise. The defined benefit liability of the Group at the reporting date is disclosed in Note 16.

Discount rate used in leases

Where the interest rate implicit in the lease cannot be readily determined, the Group uses the incremental borrowing rate to measure the lease liabilities. The incremental borrowing rate is the interest rate that the Group would have to pay to borrow over a similar term, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. Therefore, the incremental borrowing rate requires estimation, particularly when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Group estimates the incremental borrowing rate using observable inputs when available and is required to make certain entity-specific estimates.

2. **Basis of Preparation (Cont'd)**

(c) Significant accounting judgements, estimates and assumptions (Cont'd)

Key sources of estimation uncertainty (Cont'd)

Income taxes

Judgement is involved in determining the provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business.

The Group and the Company recognise liabilities for tax based on estimates of whether additional taxes will be due. Where the final tax outcome of these tax matters is different from the amounts that were initially recognised, such differences will impact the income tax and/or deferred tax provisions in the period in which such determination is made. As at 31 March 2024, the Group has tax recoverable of RM93,816 (2023: RM117,334).

3. **Material Accounting Policies**

The Group and the Company apply the material accounting policies set out below, consistently throughout all periods presented in the financial statements unless otherwise stated.

(a) Basis of consolidation

(i) Subsidiaries

Subsidiaries are entities controlled by the Company. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Potential voting rights are considered when assessing control only when such rights are substantive. The Group also considers it has de facto power over an investee when, despite not having the majority of voting rights, it has the current ability to direct the activities of the investee that significantly affect the investee's return.

In the Company's separate financial statements, investment in subsidiaries are stated at cost less any accumulated impairment losses. On disposal of such investment, the difference between net disposal proceeds and their carrying amounts are recognised in profit or loss.

Business combination - Acquisition method

The Group applies the acquisition method to account for business combinations from the acquisition date, which is the date on which the control is transferred to the Group. Under the acquisition method, the identifiable assets acquired and liabilities assumed are measured at their fair values at the acquisition date. The cost of an acquisition is measured as the aggregate of the fair value of the consideration transferred. Non-controlling interests are stated either at fair value or at the proportionate share of the acquiree's identifiable net assets at the acquisition date.

In a business combination achieved in stages, previously held equity interests in the acquiree are remeasured to fair value at the acquisition date and any corresponding gain or loss is recognised in profit or loss.

The Group measures goodwill as the excess of the cost of an acquisition, as defined above, and the fair values of any previously held interest in the acquiree, over the fair value of the identifiable assets acquired and liabilities assumed at the acquisition date. When the excess is negative, a bargain purchase gain is recognised immediately in profit or loss.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control and continue to be consolidated until the date that such control ceases. In preparing the consolidated financial statements, all intra-group balances, income and expenses and unrealised gains or losses resulting from intra-group transactions are eliminated in full. Uniform accounting policies are applied to like transactions and events in similar circumstances.

3. **Material Accounting Policies (Cont'd)**

(a) Basis of consolidation (Cont'd)

(ii) Changes in ownership interests in subsidiaries without change of control

The Group treats all changes in its ownership interest in a subsidiary that do not result in a loss of control as equity transactions between the Group and its non-controlling interest holders. Any difference between the Group's proportionate share of net assets before and after the change, and any fair value of consideration received or paid, is recognised directly in equity as transactions with shareholders.

(iii) Loss on control

Upon the loss of control of a subsidiary, the Group derecognises the assets and liabilities of the subsidiary, any non-controlling interests and the other components of equity related to the subsidiary. Any surplus or deficit arising on the loss of control is recognised in profit or loss. If the Group retains any interest in the previous subsidiary, then such interest is measured at fair value at the date that control is lost. Subsequently, it is accounted for as an equity accounted investee or at fair value through other comprehensive income depending on the level of influence retained.

(b) Foreign currency translation

(i) Foreign currency transactions and balances

Transactions in foreign currency are recorded in the functional currency of the respective Group entities using the exchange rates prevailing at the dates of the transactions. At each reporting date, monetary items denominated in foreign currencies are retranslated at the rates prevailing on that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the reporting date are included in profit or loss except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operation. These are initially taken directly to the foreign currency translation reserve within equity until the disposal of the foreign operations, at which they are recognised in profit or loss. Exchange differences arising on monetary items that form part of the Company's net investment in foreign operation are recognised in profit or loss in the Company's financial statements or the individual financial statements of the foreign operations, as appropriate.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the reporting period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised in other comprehensive income. Exchange differences arising from such non-monetary items are also recognised in other comprehensive income.

(ii) Foreign operations

The assets and liabilities of foreign operations denominated in functional currencies other than RM, including goodwill and fair value adjustments arising on acquisition, are translated to RM at the rate of exchange prevailing at the reporting date, which are treated as assets and liabilities of the Company. The income and expenses of foreign operations, excluding foreign operations in hyperinflationary economies, are translated to RM at exchange rates at the dates of the transactions.

Foreign currency differences are recognised in other comprehensive income and accumulated in the foreign currency translation reserve ("FCTR") in equity. However, if the operation is a non-wholly owned subsidiary, then the relevant proportionate share of the translation difference is allocated to the non-controlling interests. When a foreign operation is disposed off such that control, significant influence or joint control is lost, the cumulative amount in the FCTR related that foreign operations is reclassified to profit or loss as part of the gain or loss on disposal.

When the Group disposes of only part of its interest in a subsidiary that includes a foreign operation, the relevant proportion of the cumulative amount is reattributed to non-controlling interests. When the Group disposes of only part of its investment in an associate or joint venture that includes a foreign operation while retaining significant influence or joint control, the relevant proportion of the cumulative amount is reclassified to profit or loss.

3. **Material Accounting Policies (Cont'd)**

(c) Property, plant and equipment

(i) Recognition and measurement

All items of property, plant and equipment are initially recorded at cost. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced component is derecognised. All other repair and maintenance are recognised in profit or loss during the financial year in which they are incurred.

Subsequent to initial recognition, property, plant and equipment are stated at cost less any accumulated depreciation and accumulated impairment losses.

Property, plant and equipment are derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Gains or losses arising on the disposal of property, plant and equipment are determined as the difference between the disposal proceeds and the carrying amount of the assets and are recognised in profit or loss.

Land and buildings are measured at fair value less accumulated depreciation on buildings and impairment losses recognised after the date of the revaluation. Valuations are performed with sufficient regularity, usually every five years, to ensure that the carrying amount does not differ materially from the fair value of the land and buildings at the end of the reporting period.

As at the date of revaluation, accumulated depreciation, if any, is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Any revaluation surplus arising upon appraisal of land and buildings are recognised in other comprehensive income and credited to the revaluation reserve in equity. To the extent that any revaluation decreases or impairment loss has previously been recognised in profit or loss, a revaluation increase is credited to profit or loss with the remaining part of the increase recognised in other comprehensive income. Downward revaluations of land and buildings are recognised upon appraisal or impairment testing with the decrease being charged to other comprehensive income to the extent of any revaluation surplus in equity relating to this asset and any remaining decrease recognised in profit or loss. Any revaluation surplus remaining in equity on disposal of the asset is transferred to other comprehensive income.

Capital work-in-progress consists of renovation of building under construction. The amount is stated at cost and includes capitalisation of interest incurred on borrowings related to property, plant and equipment under construction until the property, plant and equipment are ready for their intended use.

(ii) Depreciation

Depreciation is recognised in the profit or loss on straight-line basis to write off the cost of each asset to its residual value over its estimated useful life. Freehold land is not depreciated. Property, plant and equipment under construction are not depreciated until the assets are ready for its intended use.

Property, plant and equipment are depreciated based on the estimated useful lives of the assets as follows:

Factory buildings and building improvement	5%
Machineries and factory equipment	10% to 20%
Furniture, fittings, computer software and office equipment	20%
Motor vehicles	20%
Renovation	20%

The residual values, useful lives and depreciation method are reviewed at the end of each reporting period to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the property, plant and equipment.

3. **Material Accounting Policies (Cont'd)**

(d) Leases

As lessee

The Group recognises a ROU asset and a lease liability at the lease commencement date. The ROU asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or site on which it is located, less any lease incentives received.

The ROU asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the ROU asset reflects that the Group will exercise a purchase option. In that case the ROU asset will be depreciated over the useful life of the underlying asset, which determined on the same basis as those of property, plant and equipment. In addition, the ROU asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurement of lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the respective Group entities' incremental borrowing rate is used. Generally, the Group entities use their incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liability include fixed payments, any variable lease payments, amount expected to be payable under a residual value guarantee, and exercise price under an extension option that the Group is reasonably certain to exercise.

The lease liability is measured at amortised cost using the effective interest rate method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a revision of in-substance fixed lease payments, or if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or if the Group changes its assessment of whether it will exercise a purchase, extension or termination option. The Group will reassess whether it is reasonably certain to exercise the extension option if there is a significant change in circumstances within its control.

Short-term leases and leases of low-value assets

Lease payments associated with short-term leases and leases of low value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less and do not contain a purchase option. Low value assets are those assets valued at less than RM20,000 each when purchased new.

(e) Financial assets

Recognition and initial measurement

Financial assets are recognised on the statements of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument.

At initial recognition, the Group and the Company measure a financial asset at its fair value plus, for an item not at fair value through profit or loss, transaction costs that are directly attributable to its acquisition or issuance of the financial instruments. Transaction costs of financial assets carried at fair value through profit or loss ("FVTPL") are expensed in profit or loss.

Financial asset categories and subsequent measurement

The Group and the Company determine the classification of financial assets at initial recognition and are not reclassified subsequent to their initial recognition unless the Group and the Company change its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

The Group and the Company's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

3. **Material Accounting Policies (Cont'd)**

(e) Financial assets (Cont'd)

Financial asset categories and subsequent measurement (Cont'd)

The Group and the Company classify their financial assets as follows:

(i) Financial assets at amortised cost

The Group and the Company measure financial assets at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains or losses and impairment are recognised in profit or loss. Any gain and loss on derecognition is recognised in profit or loss.

The Group's financial assets at amortised cost include trade and other receivables, fixed deposits with licensed banks and cash and bank balances. The Company's financial assets at amortised cost include other receivables, amount due from subsidiaries, fixed deposits with licensed banks and cash and bank balances.

(ii) Financial assets at fair value through other comprehensive income ("FVTOCI")

The Group and the Company have not designated any financial assets at FVTOCI.

(iii) Financial assets at fair value through profit or loss

All financial assets not classified as measured at amortised cost or FVTOCI, as described above, are measured at FVTPL. This includes derivative financial assets (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument). On initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVTOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Financial assets categorised as FVTPL are subsequently measured at their fair value with gains or losses recognised in the profit or loss.

The Group's financial assets at FVTPL include other investments and derivative financial assets. The Company's financial asset at FVTPL include other investments.

All financial assets, except for those measured at FVTPL and equity investments measured at FVTOCI, are subject to impairment assessment.

Regular way purchase or sale of financial assets

Regular way purchase or sale are purchase or sale of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace concerned. All regular way purchase or sale of financial assets are recognised or derecognised on the trade date i.e., the date that the Group and the Company commit to purchase or sell the asset.

Derecognition

A financial asset or part of it is derecognised when, and only when the contractual rights to receive cash flows from the financial asset expire or transferred, or control of the asset is not retained or substantially all of the risks and rewards of ownership of the financial asset are transferred to another party. On derecognition of a financial asset, the difference between the carrying amount of the financial assets and the sum of consideration received (including new asset obtained less any new liability assumed) is recognised in profit or loss.

3. **Material Accounting Policies (Cont'd)**

(f) Financial liabilities

Recognition and initial measurement

Financial liabilities are recognised in the statements of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument.

At initial recognition, the Group and the Company measure a financial liability at its fair value less, for an item not at fair value through profit or loss, transaction costs that are directly attributable to its acquisition or issuance of the financial instruments.

Financial liability categories and subsequent measurement

The Group and the Company classify their financial liabilities as follows:

(i) Financial liabilities at fair value through profit or loss

FVTPL category comprises financial liabilities that are derivatives (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument), contingent consideration in a business combination and financial liabilities that are specifically designated into this category upon initial recognition.

Financial liabilities categorised as FVTPL are subsequently measured at their fair value with gains or losses recognised in the profit or loss.

The Group's financial liabilities designated at fair value through profit or loss comprise derivative financial liabilities. The Company has not designated any financial liabilities at FVTPL.

(ii) Financial liabilities at amortised cost

Financial liabilities not categorised as fair value through profit or loss are subsequently measured at amortised cost using the effective interest method.

Interest expense and foreign exchange gains and losses are recognised in the profit or loss. Any gains or losses on derecognition are also recognised in the profit or loss.

The Group's financial liabilities designated at amortised cost comprise trade and other payables, lease liabilities and bank borrowings. The Company's financial liabilities designated at amortised cost comprise other payables and lease liabilities.

Derecognition

A financial liability or part of it is derecognised when, and only when, the obligation specified in the contract is discharged or cancelled or expired. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

(g) Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs when the guaranteed debtor fails to make payment when due.

Financial guarantee contracts are recognised initially as liabilities at fair value, net of transaction costs. Subsequently, the liability is measured at the higher of:

- the amount of the loss allowance; and
- the amount initially recognised, when appropriate, the cumulative amount of the income recognised in accordance with the principles of MFRS 15 *Revenue from Contracts with Customers.*

3. **Material Accounting Policies (Cont'd)**

(h) Offsetting of financial instruments

Financial asset and financial liability are offset and the net amount is reported in the statements of financial position if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

(i) Inventories

Inventories are stated at the lower of cost and net realisable value.

Cost of raw materials and trading merchandise comprise cost of purchase and other costs incurred in bringing it to their present location and condition are determined on a weighted average basis. Cost of finished goods and work-in-progress consists of direct material, direct labour and an appropriate proportion of production overheads (based on normal operating capacity) are stated on a weighted average basis.

(j) Cash and cash equivalents

Cash and cash equivalents comprise cash in hand, bank balances, demand deposits, bank overdraft and short-term highly liquid investments that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value. For the purpose of statements of cash flows, cash and cash equivalents are presented net of bank overdrafts and pledged deposits.

(k) Impairment of assets

(i) Non-financial assets

The carrying amounts of non-financial assets (except for inventories) are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists then the asset's recoverable amount is estimated.

For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or cash-generating units.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs of disposal. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash-generating unit.

An impairment loss is recognised if the carrying amount of an asset or cash-generating unit exceeds its estimated recoverable amount. Impairment loss is recognised in profit or loss.

Impairment losses recognised in prior periods are assessed at the end of each reporting period for any indications that the loss has decreased or no longer exists. An impairment loss is reversed only if there has been a change in the estimates used to determine the recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation or amortisation, had no impairment loss been recognised for asset in prior years. Such reversal is recognised in the profit or loss.

(ii) Financial assets

The Group and the Company recognise an allowance for expected credit losses ("ECLs") for all debt instruments not held at FVTPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group and the Company expect to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

3. **Material Accounting Policies (Cont'd)**

(k) Impairment of assets (Cont'd)

(ii) Financial assets (cont'd)

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months ("a 12-month ECL"). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default ("a lifetime ECL").

For trade and other receivables and inter-company balances, the Group and the Company apply a simplified approach in calculating ECLs. Therefore, the Group and the Company do not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group and the Company have established a provision matrix that is based on its historical credit loss experience and the economic environment.

(l) Share capital

Ordinary shares are equity instruments. Ordinary shares are recorded at the proceeds received, net of directly attributable incremental transaction costs. Ordinary shares are classified as equity.

Dividend distribution to the Company's shareholders is recognised as a liability in the period they are approved by the Board of Directors except for the final dividend which is subject to approval by the Company's shareholders.

(m) Provisions

Provisions are recognised when there is a present legal or constructive obligation as a result of a past event, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

(n) Employee benefits

(i) Short-term employee benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the reporting period in which the associated services are rendered by employees of the Group. Short-term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences. Short-term non-accumulating compensated absences such as sick and medical leave are recognised when the absences occur.

(ii) Defined contribution plans

As required by law, companies in Malaysia contribute to the state pension scheme, the Employee Provident Fund ("EPF"). Such contributions are recognised as an expense in the profit or loss as incurred. Once the contributions have been paid, the Group has no further payment obligations.

(iii) Defined benefit plans

The employee benefits obligations in relation to the severance payment under the labour law and other defined benefits are recognised as a charge to results of operations over the employee's service period. It is calculated by the estimation of the amount of future benefit to be earned by the employee in return for the service provided to the Group through the service period up to the retirement age. The calculation is based on the best estimation at the reporting date.

3. **Material Accounting Policies (Cont'd)**

(o) Revenue and other income

(i) Revenue from contracts with customers

Revenue is recognised when the Group satisfied a performance obligation ("PO") by transferring a promised good or services to the customer, which is when the customer obtains control of the good or service. A PO may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied PO.

The Group recognises revenue from the following major sources:

(a) Sale of goods

Revenue is measured at the fair value of consideration received or receivable, net of returns and allowances, trade discount and volume rebates. Revenue from sale of goods is recognised when the transfer of significant risk and rewards of ownership of the goods to the customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, and there is no continuing management involvement with the goods.

(b) Rendering of services

Revenue from rendering of services are recognised in the reporting period in which the services are rendered, which simultaneously received and consumes the benefits provided by the Group, and the Group has a present right to payment for the services.

(ii) Interest income

Interest income is recognised on accruals basis using the effective interest method.

(iii) Dividend income

Dividend income is recognised when the Group's right to receive payment is established.

(p) Borrowing costs

Borrowing costs that are not directly attributable to the acquisition, construction or production of qualifying assets are recognised in profit or loss in the period in which they are incurred. Borrowing costs consist of interest and other costs that the Group incurred in connection with the borrowing of funds.

(q) Income taxes

Tax expense in profit or loss comprises current and deferred tax. Current tax and deferred tax is recognised in profit or loss except to the extent that it relates to a business combination or items recognised directly in equity or other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the financial year, using tax rates enacted or substantively enacted by the end of the reporting period, and any adjustment to tax payable in respect of previous financial years.

Deferred tax is recognised using the liability method for all temporary differences between the carrying amounts of assets and liabilities in the statements of financial position and their tax bases. Deferred tax is not recognised for the temporary differences arising from the initial recognition of goodwill, the initial recognition of assets and liabilities in a transaction which is not a business combination and that affects neither accounting nor taxable profit or loss. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax is based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities, at the end of the reporting period. Deferred tax assets and liabilities are not discounted.

3. **Material Accounting Policies (Cont'd)**

(q) Income taxes (Cont'd)

The measurement of deferred tax is based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities, at the end of the reporting period. Deferred tax assets and liabilities are not discounted.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. Deferred tax assets are reviewed at the end of each reporting period and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

(r) Segments reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-makers are responsible for allocating resources and assessing performance of the operating segments and make overall strategic decisions. The Group's operating segments are organised and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets.

(s) Fair value measurement

Fair value of an asset or a liability is determined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The measurement assumes that the transaction to sell the asset or transfer of the liability takes place either in the principal market or in the absence of a principal market, in the most advantageous market.

For non-financial asset, the fair value measurement takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

When measuring the fair value of an asset or a liability, the Group and the Company use observable market data as far as possible. Fair value is categorised into different levels in a fair value hierarchy based on the input used in the valuation technique as follows:

Level 1 : quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group and the Company can access at the measurement date.

Level 2 : inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3 : unobservable inputs for the asset or liability.

The Group and the Company recognise transfers between levels of the fair value hierarchy as of the date of the event or change in circumstances that caused the transfers.

4. **Property, Plant and Equipment**

	At valuation		At cost					
	Freehold land RM	Factory buildings and building improvement RM	Machineries and factory equipment RM	Furniture, fittings, computer sofware and office equipment RM	Motor vehicles RM	Renovation RM	Capital work-in-progress RM	Total RM
Group								
2024								
Cost/Valuation								
At 1 April 2023	6,980,999	13,840,241	119,581,687	3,027,971	2,017,996	38,979	-	145,487,873
Additions	-	895,585	7,281,232	53,640	29,788	-	2,003,107	10,263,352
Disposals		(3,741,645)	(52,717,614)	(853,534)	(1,141,306)	-	-	(58,454,099)
Written off	-	-	(285,010)	-	-	-	-	(285,010)
Transfer from right-of-use assets (Note 5)	-	-	3,333,363	-	409,187	-	-	3,742,550
Exchange differences	10,765	6,427	890,304	(735,833)	13,741	-	-	185,404
At 31 March 2024	6,991,764	11,000,608	78,083,962	1,492,244	1,329,406	38,979	2,003,107	100,940,070
Accumulated depreciation								
At 1 April 2023	-	6,960,763	78,078,124	2,060,279	1,739,356	4,099	-	88,842,621
Charge for the financial year	-	710,746	7,068,079	189,122	88,874	7,796	-	8,064,617
Disposals	-	(3,807,567)	(51,471,229)	(1,615,601)	(1,141,303)	-	-	(58,035,700)
Written off	-	-	(49,870)	-	-	-	-	(49,870)
Transfer from right-of-use assets (Note 5)	-	-	3,333,363	-	372,064	-	-	3,705,427
Exchange differences	-	58,744	805,192	27,340	12,956	-	-	904,232
At 31 March 2024	-	3,922,686	37,763,659	661,140	1,071,947	11,895	-	43,431,327
Accumulated impairment losses								
At 1 April 2023	-	-	20,874,258	-	-	-	-	20,874,258
Exchange differences	-	-	32,189	-	-	-	-	32,189
At 31 March 2024	-	-	20,906,447	-	-	-	-	20,906,447
Carrying amount								
At 31 March 2024	6,991,764	7,077,922	19,413,856	831,104	257,459	27,084	2,003,107	36,602,296

4. **Property, Plant and Equipment (Cont'd)**

	At valuation		At cost				
	Freehold land RM	Factory buildings and building improvement RM	Machineries and factory equipment RM	Furniture, fittings, computer sofware and office equipment RM	Motor vehicles RM	Renovation RM	Total RM
Group							
2023							
Cost/Valuation							
At 1 April 2022	5,961,246	14,811,615	110,727,800	2,873,271	1,764,833	-	136,138,765
Additions	-	139,146	6,392,159	81,526	197,820	38,979	6,849,630
Disposals	-	-	(1,821,172)	-	(246,584)	-	(2,067,756)
Revaluation surplus/(deficit)	3,087,813	(1,470,163)	-	-	-	-	1,617,650
Transfer from right-of-use assets (Note 5)	-	-	1,134,997	-	266,653	-	1,401,650
Exchange differences	(2,068,060)	359,643	3,147,903	73,174	35,274	-	1,547,934
At 31 March 2023	6,980,999	13,840,241	119,581,687	3,027,971	2,017,996	38,979	145,487,873
Accumulated depreciation							
At 1 April 2022	-	6,117,418	68,347,440	1,829,223	1,658,678	-	77,952,759
Charge for the financial year	-	659,304	6,561,273	179,690	84,716	4,099	7,489,082
Disposals	-	-	(30,353)	-	(246,584)	-	(276,937)
Transfer from right-of-use assets (Note 5)	-	-	1,134,997	-	214,954	-	1,349,951
Exchange differences	-	184,041	2,064,767	51,366	27,592	-	2,327,766
At 31 March 2023	-	6,960,763	78,078,124	2,060,279	1,739,356	4,099	88,842,621
Accumulated impairment losses							
At 1 April 2022	-	-	20,327,053	-	-	-	20,327,053
Exchange differences	-	-	547,205	-	-	-	547,205
At 31 March 2023	-	-	20,874,258	-	-	-	20,874,258
Carrying amount							
At 31 March 2023	6,980,999	6,879,478	20,629,305	967,692	278,640	34,880	35,770,994

4. **Property, Plant and Equipment (Cont'd)**

(a) The following freehold land, factory buildings and building improvement and machineries, all present and future of the Group, affixed to or on the said lands have been pledged to licensed banks as securities for banking facilities granted to the Group as disclosed in Note 21(a):

	Group	
	2024	**2023**
	RM	**RM**
Freehold land	6,991,764	6,980,999
Factory buildings and building improvement	7,074,358	6,879,478
Machineries and factory equipment	19,406,813	20,622,262
	33,472,935	34,482,739

(b) Impairment assessment for property, plant and equipment

At 31 March 2024, the Group has performed a review of the recoverable amount of the Group's machineries and factory equipment. Based on management's assessment, the recoverable amount of machineries and factory equipment is higher than the carrying amount and was based on its value in use.

Value in use was determined by discounting the future cash flows to be generated from the use of the machineries and factory equipment over its remaining useful life. The key assumptions used in determining the value in use are as follows:

- Pre-tax discount rate of 8.9%; and
- Growth rate ranging from 2% to 5% for the remaining useful life of machineries and factory equipment.

The values assigned to the key assumptions represent management's assessment of future trends in industry and are based on both external sources and internal sources.

Sensitivity analysis

Management believes that any reasonably possible change in the key assumptions on which the recoverable amount is based would not cause the carrying amount to exceed the recoverable amount of the machineries and factory equipment.

(c) Revaluation of freehold land, factory building and building improvement

The freehold land, factory buildings and building improvement were revalued in May 2023 by an independent firm of professional valuers, World Valuation Co. Ltd..

The fair value of the freehold land is within level 2 of the fair value hierarchy. The fair value of freehold land were arrived at based on recent transactions and by assessing prices of similar land in the surrounding areas with adjustments made for differences in location, terrain, size and shape of the land, tenure, title restrictions, if any and other relevant characteristics.

The fair value of factory buildings and building improvement are within level 3 of the fair value hierarchy. The fair value was determined based on estimation made of the current new replacement cost less an appropriate adjustment for depreciation, or obsolescence to reflect the existing condition of the properties at the date of valuation. In estimating the fair values of the properties, the highest and best use of the properties is their current use.

4. **Property, Plant and Equipment (Cont'd)**

(d) Had the revalued freehold land, factory buildings and building improvement in the financial statements at cost less accumulated depreciation and accumulated impairment losses, the carrying amount of the revalued freehold land, factory buildings and building improvement, would be as follows:

	Group	
	2024	**2023**
	RM	**RM**
Freehold land	2,876,878	2,872,448
Factory buildings and building improvement	10,157,662	9,444,190
	13,034,540	12,316,638

5. **Right-of-use Assets**

	Office	**Machineries**	**Motor vehicles**	**Total**
	RM	**RM**	**RM**	**RM**
2024				
Group				
Cost				
At 1 April 2023	761,061	7,551,989	693,596	9,006,646
Additions	-	-	254,671	254,671
Disposals	-	-	(291,844)	(291,844)
Lease modification	(105,134)	-	-	(105,134)
Transfer to property, plant and equipment (Note 4)	-	(3,333,363)	(409,187)	(3,742,550)
Exchange differences	-	118,140	5,477	123,617
At 31 March 2024	655,927	4,336,766	252,713	5,245,406
Accumulated depreciation				
At 1 April 2023	393,367	4,913,163	411,419	5,717,949
Charge for the financial year	251,461	1,424,954	117,551	1,793,966
Disposals	-	-	(155,651)	(155,651)
Transfer to property, plant and equipment (Note 4)	-	(3,333,363)	(372,064)	(3,705,427)
Exchange differences	-	39,359	5,242	44,601
At 31 March 2024	644,828	3,044,113	6,497	3,695,438
Accumulated impairment losses				
At 1 April 2023	-	1,290,663	-	1,290,663
Exchange differences	-	1,990	-	1,990
At 31 March 2024	-	1,292,653	-	1,292,653
Carrying amount				
At 31 March 2024	11,099	-	246,216	257,315

5. **Right-of-use Assets (Cont'd)**

	Office RM	Machineries RM	Motor vehicles RM	Total RM
2023				
Group				
Cost				
At 1 April 2022	646,438	6,724,406	950,352	8,321,196
Additions	458,495	-	-	458,495
Lease modification	(343,872)	-	-	(343,872)
Transfer to property, plant and equipment (Note 4)	-	(1,134,997)	(266,653)	(1,401,650)
Exchange differences	-	1,962,580	9,897	1,972,477
At 31 March 2023	761,061	7,551,989	693,596	9,006,646
Accumulated depreciation				
At 1 April 2022	369,617	4,104,447	467,062	4,941,126
Charge for the financial year	267,326	1,813,301	152,130	2,232,757
Lease modification	(243,576)	-	-	(243,576)
Transfer to property, plant and equipment (Note 4)	-	(1,134,997)	(214,954)	(1,349,951)
Exchange differences	-	130,412	7,181	137,593
At 31 March 2023	393,367	4,913,163	411,419	5,717,949
Accumulated impairment losses				
At 1 April 2022	-	1,256,829	-	1,256,829
Exchange differences	-	33,834	-	33,834
At 31 March 2023	-	1,290,663	-	1,290,663
Carrying amount				
At 31 March 2023	367,694	1,348,163	282,177	1,998,034

(a) The machineries of the Group have been pledged to licensed banks as securities for banking facilities granted to a subsidiary as disclosed in Note 21(a).

(b) The aggregate costs for the right-of-use assets of the Group during the financial year acquired under leases financing and cash payments are as follows:

	Group 2024 RM	Group 2023 RM
Aggregate costs	254,671	458,495
Less: Leases financing (Note 17)	(243,069)	(458,495)
Cash payments	11,602	-

5. **Right-of-use Assets (Cont'd)**

(c) The carrying amount of right-of-use assets of the Group held under lease liabilities are as follows:

	Group	
	2024	2023
	RM	RM
Machineries	-	1,348,163
Motor vehicles	246,216	282,177
	246,216	1,630,340

The leased assets are pledged as securities for the related lease liabilities as disclosed in Note 17.

6. **Investment in Subsidiaries**

	Company	
	2024	2023
	RM	RM
In Malaysia		
Unquoted shares, at cost	78,743,955	78,743,955
Less: Accumulated impairment losses	(78,743,955)	(78,743,955)
	-	-

Movements in the allowance for impairment losses of investment in subsidiaries are as follows:

	Company	
	2024	2023
	RM	RM
At 1 April	78,743,955	77,117,265
Impairment losses recognised	-	1,626,690
At 31 March	78,743,955	78,743,955

6. **Investment in Subsidiaries (Cont'd)**

Details of the subsidiaries are as follows:

Name of company	Place of business/ Country of incorporation	Effective interest 2024	Effective interest 2023	Principal activities
		%	%	
Direct holding:				
AE Corporation (M) Sdn. Bhd. ("AEC")	Malaysia	100	100	Selling of printed circuit boards and its related products and provision of related technical service
AE Multi Industries Sdn. Bhd. ("AEMI")	Malaysia	100	100	Construction, renovation, sourcing and reselling of building materials and solar related materials, designing, fabricating, installing, testing, commissioning, trading and marketing of any types of machineries and investment holding
AE Resources Development Sdn. Bhd. ("AERD")	Malaysia	100	100	Real property, housing development and buildings construction
Subsidiary of AE Corporation (M) Sdn. Bhd.				
Amallion Enterprise (Thailand) Corp. Ltd. ("AET") *	Thailand	100	100	Manufacture and sale of printed circuits boards and its related products and provision of technical services

* *Subsidiary not audited by UHY*

<u>Impairment losses recognised in financial statements</u>

In the previous financial year, the Directors performed an impairment review on the investment in subsidiaries. An impairment loss of RM1,626,690 was recognised to write down the investment to its recoverable amount of RMNil based on value in use calculations using cash flow projections from financial budget approved by management.

7. **Inventories**

	Group 2024	Group 2023
	RM	RM
Raw materials	17,052,378	17,828,628
Work-in-progress	1,188,739	2,309,181
Finished goods	5,301,132	4,697,652
Trading merchandise	325,686	671,566
	23,867,935	25,507,027
Recognised in profit or loss		
Inventories recognised as cost of sales	83,423,279	110,550,618
Inventories written down to net realisable value	-	1,809,032

8. **Trade Receivables**

	Group 2024 RM	Group 2023 RM
Trade receivables		
- Related party	1,022,750	1,331,060
- Third parties	23,374,037	21,091,915
	24,396,787	22,422,975
Amount due from a contract customer	915,957	10,224,235
Retention sum for contract work	1,038,012	2,076,024
	26,350,756	34,723,234
Less: Accumulated impairment losses	(2,463,976)	(1,436,644)
	23,886,780	33,286,590

Related party represents companies in which certain Directors of the Group and of the Company are also the director and/or shareholder who have substantial financial interests.

Trade receivables of the Group are non-interest bearing and are generally on 30 to 120 days (2023: 30 to 90 days) terms. Other credit terms are assessed and approved on a case by case basis. Trade receivables are recognised at their original invoice amounts which represent their fair values on initial recognition.

Movements in the allowance for impairment losses on trade receivables are as follows:

	Lifetime allowance RM	Credit impaired RM	Loss allowance RM
Group			
At 1 April 2023	105,584	1,331,060	1,436,644
Impairment losses recognised	2,358,392	-	2,358,392
Reversal of impairment losses	-	(1,331,060)	(1,331,060)
At 31 March 2024	2,463,976	-	2,463,976
At 1 April 2022	-	-	-
Impairment losses recognised	105,584	1,331,060	1,436,644
At 31 March 2023	105,584	1,331,060	1,436,644

The loss allowance account in respect of trade receivables is used to record loss allowance. Unless the Group is satisfied that recovery of the amount is possible, the amount considered irrecoverable is written off against the receivable directly.

8. **Trade Receivables (Cont'd)**

The ageing analysis of trade receivables at the end of the reporting period is as follows:

	Gross amount RM	Loss allowance RM	Net amount RM
Group			
2024			
Not past due	5,904,958	(5,698)	5,899,260
Past due			
Less than 30 days	9,640,847	(78,508)	9,562,339
31 to 60 days	7,918,274	(415,084)	7,503,190
61 to 90 days	379,117	-	379,117
More than 90 days	2,507,560	(1,964,686)	542,874
	20,445,798	(2,458,278)	17,987,520
	26,350,756	(2,463,976)	23,886,780
2023			
Not past due	9,918,751	(51)	9,918,700
Past due			
Less than 30 days	9,900,280	(200)	9,900,080
31 to 60 days	1,365,430	-	1,365,430
61 to 90 days	280,318	(506)	279,812
More than 90 days	11,927,395	(104,827)	11,822,568
	23,473,423	(105,533)	23,367,890
Credit impaired			
Individually impaired	1,331,060	(1,331,060)	-
	34,723,234	(1,436,644)	33,286,590

Trade receivables that are not past due nor individually impaired are creditworthy debtors with good payment records with the Group.

As at 31 March 2024, gross trade receivables of RM20,445,798 (2023: RM23,473,423) were past due but not individually impaired. These relate to a number of independent customers from whom there is no recent history of default.

The trade receivables of the Group that are individually assessed to be impaired amounting to RMNil (2023: RM1,331,060). These relate to a number of independent customers that are in financial difficulties and have defaulted on payments.

The Group has 2 (2023: 2) customers that owed to the Group for approximately 57% (2023: 64%) of total trade receivables at the end of the reporting period.

9. **Other Receivables**

	Group		Company	
	2024	**2023**	**2024**	**2023**
	RM	**RM**	**RM**	**RM**
Other receivables	4,422,747	11,754,377	188,301	526
Deposits	2,942,866	143,761	1,300,000	-
Prepayments	466,027	395,870	-	-
Sales and Services Tax recoverable	278,080	468,284	-	-
Value Added Tax recoverable	285,068	198,460	-	-
	8,394,788	12,960,752	1,488,301	526
Less: Accumulated impairment losses				
- Other receivables	(3,621,460)	(7,034,400)	-	-
	4,773,328	5,926,352	1,488,301	526

Movements in the allowance for impairment losses on other receivables are as follows:

	Group		Company	
	2024	**2023**	**2024**	**2023**
	RM	**RM**	**RM**	**RM**
At 1 April	7,034,400	12,741,000	-	-
Impairment losses recognised	-	4,293,400	-	-
Reversal of impairment losses	(668,940)	(8,500,000)	-	-
Written off	(2,744,000)	(1,500,000)	-	-
At 31 March	3,621,460	7,034,400	-	-

Included in the other receivables of the Group:

	Group	
	2024	**2023**
	RM	**RM**
Advance payment to a company in which certain Directors have an interest for purchase of glove materials	3,621,460	4,290,400
Less : Accumulated impairment losses	(3,621,460)	(4,290,400)
Advance payment to a construction materials supplier	-	4,741,000
Less : Accumulated impairment losses	-	(2,741,000)
	-	2,000,000

10. Amount Due from Subsidiaries

	Company	
	2024	2023
	RM	RM
Amount due from subsidiaries	93,350,904	82,204,246
Less: Accumulated impairment losses	(93,350,904)	(82,204,246)
	-	-

This represents unsecured, non-interest bearing advances and repayable on demand.

Movements in the allowance for impairment losses of amount due from subsidiaries are as follows:

	Company	
	2024	2023
	RM	RM
At 1 April	82,204,246	31,800,000
Impairment losses recognised	11,146,658	50,404,246
At 31 March	93,350,904	82,204,246

11. Other Investments

	Group		Company	
	2024	2023	2024	2023
	RM	RM	RM	RM
Financial assets at fair value through profit or loss				
In Malaysia				
Unit trusts	36,388	20,307,395	6,649	20,307,395
Quoted shares	41,333,383	27,062,274	-	-
	41,369,771	47,369,669	6,649	20,307,395

The fair value of the listed equity securities was determined by reference to the quoted price in an active market, and the fair value of the trust funds was determined by reference to the quoted prices provided by financial intermediaries.

	Group		Company	
	2024	2023	2024	2023
	RM	RM	RM	RM
Financial assets measured at fair value through profit or loss				
Over the counter trust funds and quoted shares measured at fair value on recurring basis and classified as level 1 of the fair value hierachy	41,369,771	47,369,669	6,649	20,307,395

12. **Derivative Financial Assets/(Liabilities)**

	Group		
	Contract/ Notional amount USD	Assets RM	Liabilities RM
2024			
Forward currency contracts	556,946	133,197	-
2023			
Forward currency contracts	4,329,950	-	1,435,380

The Group's derivatives comprise forward currency contracts, entered into with a licensed bank to hedge its exposures to foreign exchange risk arising from its export sales of goods denominated in United States Dollar ("USD") for which firm commitments existed at the reporting date extended to 20 June 2024.

During the financial year, the Group recognises a gain of RM1,597,394 (2023: loss of RM1,394,433) in profit or loss arising from the changes in the fair value of the forward currency contracts.

The forward currency contracts of the Group are categorised as Level 1 in the fair value hierarchy.

13. **Fixed Deposits with Licensed Banks**

The fixed deposits with licensed banks of the Group and of the Company amounting to RM12,373,427 and RM10,000,000 (2023: RM4,791,581 and RMNil) respectively have been pledged as securities for the banking facilities granted to subsidiaries as disclosed in Note 21(b).

The weighted average interest rates and maturity of the fixed deposits of the Group and of the Company are as follows:

	Group		Group	
	2024 %	2023 %	2024 %	2023 %
Interest rate per annum	0.55 - 2.95	0.55	0.55 - 2.95	0.55

	Group		Group	
	2024	2023	2024	2023
Maturity of deposits	30 to 365 days	365 days	365 days	-

14. **Share Capital**

	Group/Company			
	Number of shares		Amount	
	2024	2023	2024	2023
	Units	Units	RM	RM
Issued and fully paid ordinary shares				
At 1 April	2,163,503,889	2,163,503,889	167,252,676	167,252,676
Share consolidation	(1,947,153,563)	-	-	-
At 31 March	216,350,326	2,163,503,889	167,252,676	167,252,676

The Company undertook Share Consolidation involving the consolidation of every 10 existing shares in the Company into 1 ordinary share ("Consolidated Shares"), resulting in the reduction in the number of shares from 2,163,503,889 ordinary shares to 216,350,326 Consolidated Shares. The Share Consolidation has been completed following the listing of and quotation for 216,350,326 Consolidated Shares on the Main Market of Bursa Malaysia Securities Berhad on 22 February 2024.

The holders of ordinary shares are entitled to receive dividends as declared from time to time, and are entitled to one vote per share at meeting of the Company. All ordinary shares rank equally with regards to the Company's residual assets.

15. **Reserves**

		Group		Company	
		2024	2023	2024	2023
	Note	RM	RM	RM	RM
Non-distributable					
Foreign currency translation reserve	(a)	5,082,479	4,667,320	-	-
Revaluation reserve	(b)	5,306,420	5,306,420	-	-
Warrant reserve	(c)	10,817,206	10,817,206	10,817,206	10,817,206
Other reserve	(d)	(10,817,206)	(10,817,206)	(10,817,206)	(10,817,206)
		10,388,899	9,973,740	-	-
Accumulated losses		(117,604,822)	(98,932,535)	(156,076,178)	(143,727,396)
		(107,215,923)	(88,958,795)	(156,076,178)	(143,727,396)

(a) Foreign currency translation reserve

The foreign currency translation reserve represents exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.

15. **Reserves (Cont'd)**

(b) Revaluation reserve

	Group 2024 RM	Group 2023 RM
At 1 April	5,306,420	2,453,667
Revaluation surplus	-	3,087,813
Deferred tax liability recognised directly in equity	-	(235,060)
At 31 March	5,306,420	5,306,420

The revaluation reserve represents revaluation surplus arising from freehold land, factory buildings and building improvements. The revaluation reserve is used to record increases in the fair value of freehold land, factory buildings and building improvements and decreases to the extent that such decrease relates to an increase on the same asset previously recognised in equity.

(c) Warrant reserve

The warrant reserve represents the reserve arising from the rights issue with free detachable warrants which is determined based on the estimated fair value of the warrants immediately upon the listing and quotation thereof.

The Company had on 16 August 2021 issued 1,081,720,597 Warrants B in conjunction with its renounceable rights issue exercise. The warrants are constituted by a deed poll dated 1 July 2021 ("Deed Poll").

The salient features of the warrants are as follows:

(i) The issue date of the warrants is 16 August 2021 and the expiry date is on 15 August 2024. Any warrants not exercised at the expiry date will lapse and cease to be valid for any purpose;

(ii) Each warrant entitles the registered holder the right to subscribe for one (1) new ordinary share in the Company at an exercise price of RM0.05 per ordinary share until the expiry of the exercise period;

(iii) The exercise price and the number of warrants are subject to adjustment in the event of alteration to the share capital of the Company in accordance with the provisions in the Deed Poll;

(iv) The warrant holders are not entitled to participate in any distribution and/or offer of further securities in the Company (except for the issue of new warrants pursuant to adjustment as mentioned in item (c) above), unless and until such warrant holders exercise their rights to subscribe for new ordinary shares; and

(v) The new ordinary shares to be issued upon exercise of the warrants, shall upon issuance and allotment, rank pari passu with the then existing ordinary shares, except that they will not be entitled to dividends, rights, allotments and/or other distributions, declared by the Company which entitlement thereof precedes the allotment date of the new ordinary shares allotted pursuant to the exercise of the warrants.

On 22 February 2024, the exercise price of the warrants was adjusted from RM0.05 to RM0.50 and reduction in the number of warrants from 1,081,720,597 to 108,172,049 based on the Share Consolidation.

As at 31 March 2024, the total number of warrants that remained unexercised were 108,172,049.

(d) Other reserve

Other reserve represents fair value of warrants issued.

16. **Employee Defined Benefit Plan**

	Group 2024 RM	Group 2023 RM
Present value of defined benefit obligations	408,637	334,652

The subsidiary in Thailand operates an unfunded defined benefit retirement benefit scheme for its employees based on the provisions of Section 118, Chapter 11 of the Thai Labor Protection Act 1998 (Revised 2019) and Retirement Pension Plan.

The retirement of employee and other long-term benefits are recognised based on the best estimation at the reporting date.

The movements in the present value of defined benefit obligations of the Group are as follows:

	Group 2024 RM	Group 2023 RM
At 1 April 2023/2022	334,652	262,680
Recognised in profit or loss:		
- Current service cost	74,714	63,049
Exchange differences	(729)	8,923
At 31 March 2024/2023	408,637	334,652

17. **Lease Liabilities**

	Group 2024 RM	Group 2023 RM
At 1 April	3,223,406	3,305,662
Additions	243,069	458,495
Accretion of interest	194,509	277,594
Gain on early termination on lease contract	(23,901)	-
Payments	(2,100,310)	(784,297)
Lease modification	(105,134)	(103,464)
Exchange differences	26,952	69,416
At 31 March	1,458,591	3,223,406
Presented as:		
Non-current	682,972	1,483,447
Current	775,619	1,739,959
	1,458,591	3,223,406

17. **Lease Liabilities (Cont'd)**

The maturity analysis of lease liabilities of the Group at the end of the reporting period are as follows:

	Group	
	2024	**2023**
	RM	**RM**
Within one year	824,770	1,867,726
Later than one year but not later than two years	508,940	890,591
Later than two years but not later than five years	142,317	644,253
Later than five years	-	58,490
	1,476,027	3,461,060
Less: Future finance charges	(17,436)	(237,654)
Present value of lease liabilities	1,458,591	3,223,406

The Group leases various office, machineries and motor vehicles. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

The weighted average incremental borrowing rate applied to lease liabilities of the Group at the reporting date is 0.86% (2023: 1.48%).

18. **Deferred Tax Liabilities**

	Group	
	2024	**2023**
	RM	**RM**
At 1 April	235,060	-
Recognised in other comprehensive income	-	235,060
Exchange differences	363	-
At 31 March	235,423	235,060

18. **Deferred Tax Liabilities (Cont'd)**

The components and movements of the deferred tax liabilities and assets of the Group are as follows:

	Accelerated capital allowances RM	Revaluation of assets RM	Right-of-use assets RM	Total RM
Group				
Deferred tax liabilities				
At 1 April 2023	25,841	235,060	-	260,901
Recognised in profit or loss	(5,443)	-	(85,583)	(91,026)
(Over)/Under provision in prior year	(5,675)	-	88,246	82,571
Exchange differences	-	363	-	363
At 31 March 2024	14,723	235,060	2,663	252,809
Less: Offsetting				(17,386)
At 31 March 2024 (after offsetting)				235,423
At 1 April 2022	20,500	2,800	-	23,300
Recognised in profit or loss	11,339	68	-	11,407
Recognised in other comprehensive income	-	235,060	-	235,060
Over provision in prior year	(5,998)	(2,868)	-	(8,866)
At 31 March 2023	25,841	235,060	-	260,901
Less: Offsetting				(25,841)
At 31 March 2023 (after offsetting)				235,060

	Lease liabilities RM	Unutilised capital allowances RM	Unused tax losses RM	Others RM	Total RM
Group					
Deferred tax assets					
At 1 April 2023	(1,078)	(24,183)	-	(580)	(25,841)
Recognised in profit or loss	85,003	(1,398)	6,841	580	91,026
(Under)/Over provision in prior year	(86,588)	23,655	(19,638)	-	(82,571)
At 31 March 2024 (before offsetting)	(2,663)	(1,926)	(12,797)	-	(17,386)
Less: Offsetting					17,386
At 31 March 2024 (after offsetting)					-
At 1 April 2022	(700)	(22,600)	-	-	(23,300)
Recognised in profit or loss	(169)	(10,658)	-	(580)	(11,407)
(Under)/Over provision in prior year	(209)	9,075	-	-	8,866
At 31 March 2023 (before offsetting)	(1,078)	(24,183)	-	(580)	(25,841)
Less: Offsetting					25,841
At 31 March 2023 (after offsetting)					-

18. **Deferred Tax Liabilities (Cont'd)**

The deferred tax assets have not been recognised in respect of the following items:

	Group		Company	
	2024	2023	2024	2023
	RM	RM	RM	RM
Lease liabilities	2,800	8,191	-	-
Other temporary differences	-	1,809,033	-	-
Reinvestment allowances	17,438,172	17,438,172	500,000	500,000
Unutilised capital allowances	2,332,556	2,608,353	-	-
Unused tax losses	14,231,933	13,315,809	841,518	841,518
	34,005,461	35,179,558	1,341,518	1,341,518

The deferred tax assets have not been recognised in respect of these items as they may not have sufficient taxable profits to be used to offset or they have arisen from subsidiaries that have recent history of losses.

Pursuant to Section 8 of the Finance Act 2021 (Act 833) and the amendment to Section 44(5F) of the Income Tax Act 1967, effective from year of assessment 2019 onwards, the time limit on the carried forward unused tax losses has been extended to maximum of ten (10) consecutive years of assessment. Any unused tax losses accumulated up to the year of assessment 2018 can be carried forward for another ten (10) consecutive years of assessment (ie: from year of assessment 2019 to 2028) under the current tax legislation.

The unrecognised unused tax losses shall be disregarded after the end of the year of assessment as follows:

	Group		Company	
	2024	2023	2024	2023
	RM	RM	RM	RM
2028	12,000,583	12,000,583	595,705	595,705
2029	245,813	245,813	245,813	245,813
2030	142,647	142,647	-	-
2031	379,434	379,434	-	-
2032	64,168	64,168	-	-
2033	564,989	564,989	-	-
2034	887,620	-	-	-
	14,285,254	13,397,634	841,518	841,518

19. **Trade Payables**

The normal trade credit term granted to the Group range from 30 to 90 days (2023: 30 to 90 days) depending on the terms of the contracts.

20. **Other Payables**

		Group		Company	
		2024	2023	2024	2023
	Note	RM	RM	RM	RM
Current					
Other payables					
- Related party	(a)	46,423	788		-
- Third parties		3,757,423	6,778,472	227,961	-
		3,803,846	6,779,260	227,961	-
Accruals		3,079,344	2,090,879	-	128,750
Amount due to a Director	(b)	2,727,900	-	-	-
Deposits received					
- Related party		-	5,083,637	-	-
- Third parties		7,930,000	8,230,000	216,705	-
		17,541,090	22,183,776	444,666	128,750

(a) Related party represents a company in which a Director of the Company has substantial financial interest.

(b) Amount due to a subsidiary's Director are unsecured, non-interest bearing and repayable on demand.

21. **Bank Borrowings**

	Group	
	2024	2023
	RM	RM
Secured	-	758,405
Bank overdraft	9,087,000	-
Banker's acceptance	8,270,133	7,941,013
Factorings without recourse	1,299,000	3,242,500
Promissory notes	33,148,811	34,816,489
Trust receipt	51,804,944	46,758,407

The bank overdraft, banker's acceptance, factoring, promissory notes and trust receipt are secured by the followings:

(a) legal charge over freehold land, factory buildings and building improvement and machineries of a subsidiary as disclosed in Notes 4(a) and 5(a) respectively;

(b) fixed deposits of the Company and a subsidiary as disclosed in Note 13;

(c) joint and severally guaranteed by certain Directors of the Group; and

(d) corporate guarantee by the Company and a subsidiary of the Group.

Maturity of the bank borrowings of the Group are as follows:

	Group	
	2024	2023
	RM	RM
Within one year	51,804,944	46,758,407

21. **Bank Borrowings (Cont'd)**

The weighted average interest rates per annum of the bank borrowings of the Group at the reporting date are as follows:

	Group	
	2024	2023
	%	%
Bank overdraft	7.55	6.90
Banker's acceptance	4.70	-
Factorings without recourse	7.55	6.16
Promissory notes	7.60	6.95
Trust receipt	6.81	5.75

22. **Revenue**

	Group	
	2024	2023
	RM	RM
Revenue from contracts with customers		
Glove manufacturing solutions business	9,292,809	-
Provision of technical services	138,261	106,378
Renovation contracts	299,420	178,060
Sale of construction materials	19,299,166	-
Sale of gloves materials	-	1,295,617
Sale of printed circuit boards	81,589,626	107,731,201
Total revenue from contracts with customers	110,619,282	109,311,256
Timing of revenue recognition		
At a point in time	110,319,862	109,133,196
Over time	299,420	178,060
Total revenue from contracts with customers	110,619,282	109,311,256

22. **Revenue (Cont'd)**

Set below is the disaggregation of the Group's revenue from contracts with customers:

	Manufacturing RM	Glove anufacturing solution business RM	Trading of construction materials RM	General construction RM	Total RM
Group					
2024					
Sale of goods	81,589,626	-	19,299,166	-	100,888,792
Rendering of services	138,261	9,292,809	-	299,420	9,730,490
	81,727,887	9,292,809	19,299,166	299,420	110,619,282
Geographical market					
Malaysia	4,832,810	9,292,809	19,299,166	299,420	33,724,205
Thailand	76,895,077	-	-	-	76,895,077
	81,727,887	9,292,809	19,299,166	299,420	110,619,282
2023					
Sale of goods	107,731,201	1,295,617	-	-	109,026,818
Rendering of services	106,378	-	-	178,060	284,438
	107,837,579	1,295,617	-	178,060	109,311,256
Geographical market					
Malaysia	6,495,485	552,037	-	178,060	7,225,582
Thailand	101,342,094	-	-	-	101,342,094
United States	-	743,580	-	-	743,580
	107,837,579	1,295,617	-	178,060	109,311,256

23. **Cost of Sales**

	Group 2024 RM	Group 2023 RM
Glove manufacturing solutions business	6,991,900	-
Renovation contracts	284,449	102,408
Sale of construction materials	18,894,122	-
Sale of printed circuit boards	79,614,739	100,134,366
Sale of glove materials	291,780	6,655,230
	106,076,990	106,892,004

24. **Finance Costs**

	Group 2024 RM	Group 2023 RM
Interest expenses on:		
Bank overdraft	4,021	7,184
Banker's acceptance	228,879	-
Lease liabilities	194,509	277,594
Promissory notes	188,237	533,827
Factorings	638,859	191,299
Trust receipt	2,322,173	1,757,413
	3,576,678	2,767,317

25. **Loss before Tax**

Loss before tax is arrived at after charging/(crediting):

	Group 2024 RM	Group 2023 RM	Company 2024 RM	Company 2023 RM
Auditors' remuneration				
- statutory audit				
- UHY	147,000	140,000	115,000	110,000
- other auditor	64,729	61,740	-	-
- under provision in prior year	-	3,000	-	3,000
- others	15,000	5,000	15,000	5,000
Bad debts written off	2,031,653	-	-	-
Deposit written off	-	2,066	-	-
Depreciation of:				
- property, plant and equipment	8,064,617	7,489,082	-	-
- right-of-use assets	1,793,966	2,232,757	-	-
Expenses relating to:				
- short-term leases	14,459	19,570	24,000	24,000
- low value assets	2,817	1,800	-	-
Fair value loss/(gain) on:				
- other investments	7,224,849	8,946,160	(221,968)	(289,296)
- derivative financial instruments	(1,597,394)	1,394,433	-	-
Impairment losses on:				
- investment in subsidiaries	-	-	-	1,626,690
- amount due from subsidiaries	-	-	11,146,658	50,404,246
- trade receivables	2,358,392	1,436,644	-	-
- other receivables	-	4,293,400	-	-
Inventories written down to net realisable value	-	1,809,032	-	-
Non-executive Directors' remuneration				
- fees	276,417	86,000	96,417	86,000
- other emoluments	13,000	16,500	13,000	16,500

25. **Loss before Tax (Cont'd)**

Loss before tax is arrived at after charging/(crediting): (Cont'd)

	Group		Company	
	2024	2023	2024	2023
	RM	RM	RM	RM
Prepayment written off	-	17,738	-	-
Property, plant and equipment written off	235,140	-	-	-
Revaluation deficit on property, plant and equipment	-	1,470,163	-	-
Dividend income	(47,286)	(197,580)	(47,286)	(16,976)
Loss/(Gain) on disposal of:				
- property, plant and equipment	366,273	(7,619)	-	-
- right-of-use assets	(13,807)	-	-	-
- other investments	675,022	-	-	-
Loss/(Gain) on foreign exchange:				
- realised	1,284,960	2,847,548	-	-
- unrealised	402,574	(327,589)	-	-
Gain on early termination on lease contract	(23,901)	-	-	-
Gain on lease modification	-	(3,168)	-	-
Interest income from:				
- licensed banks	(330,660)	(17,692)	(193,015)	(181,064)
- others	-	(1,123)	-	(1,123)
Reversal of impairment losses on:				
- trade receivables	(1,331,060)	-		
- other receivables	(668,940)	(8,500,000)	-	-
Waiver of debt from other payable	(2,000,000)	(23,819)	-	-

26. **Taxation**

	Group		Company	
	2024	2023	2024	2023
	RM	RM	RM	RM
Tax expenses recognised in profit or loss				
Malaysian income tax				
Current tax provision	29,133	-	-	-
Under provision in prior years	58,269	85,890	-	-
	87,402	85,890	-	-
Tax expense recognised in other comprehensive income				
Foreign income tax				
Revaluation of freehold land	-	235,060	-	-

26. **Taxation (Cont'd)**

Malaysian income tax is calculated at the statutory tax rate of 24% (2023: 24%) of the estimated assessable profits for the financial year. Taxation for other jurisdiction is calculated at the rates prevailing in the respective jurisdictions.

A reconciliation of income tax expenses applicable to loss before tax at the statutory income tax rate to income tax expenses at the effective income tax rate of the Group and of the Company are as follows:

	Group		Company	
	2024	**2023**	**2024**	**2023**
	RM	**RM**	**RM**	**RM**
Loss before tax	(18,584,885)	(20,764,536)	(12,348,782)	(52,866,751)
At Malaysian statutory tax rate of 24% (2023: 24%)	(4,460,372)	(4,983,489)	(2,963,708)	(12,688,020)
Difference tax rates in foreign jurisdictions	365,276	250,323	-	-
Income not subject to tax	(959,828)	(2,114,963)	-	-
Expenses not deductible for tax purposes	5,365,840	5,154,335	2,963,708	12,688,020
Deferred tax assets not recognised	-	1,693,794	-	-
Utilisation of previously unrecognised deferred tax assets	(281,783)	-	-	-
Under provision of income tax in prior years	58,269	85,890	-	-
Tax expenses for the financial year	87,402	85,890	-	-

The Group and the Company have the following estimated unutilised capital allowances, unutilised reinvestment allowances and unused tax losses available for carry forward to offset against future taxable profits. The said amounts are subject to approval by the tax authorities.

	Group		Company	
	2024	**2023**	**2024**	**2023**
	RM	**RM**	**RM**	**RM**
Unutilised capital allowances	2,340,579	2,610,553	-	-
Unutilised reinvestment allowances	17,438,172	17,438,172	500,000	500,000
Unused tax losses	14,285,254	13,397,634	841,518	841,518
	34,064,005	33,446,359	1,341,518	1,341,518

27. Loss per Share

(a) Basic loss per share

The basic loss per share are calculated based on the consolidated loss for the financial year attributable to the owners of the parent and the weighted average number of ordinary shares in issue during the financial year as follows:

	Group	
	2024	**2023**
	RM	**RM**
		Restated
Loss attributable to the owners of the parent (RM)	(18,672,287)	(20,850,426)
Weighted average number of ordinary shares in issue		
- Ordinary shares in issue at 1 April	2,163,503,889	2,163,503,889
- Effect of share consolidation	(1,947,153,563)	(1,947,153,563) *
Weighted average number of ordinary shares in issue at 31 March	216,350,326	216,350,326
Basic loss per ordinary share (sen)	(8.63)	(9.64)

* The weighted average number of ordinary shares issued as at 31 March 2023 has been restated to reflect the retrospective adjustment arising from share consolidation which was completed during the financial year ended 31 March 2024 as disclosed in Note 14.

(b) Diluted loss per share

The Group has no dilution in their loss per ordinary share as the exercise price of the warrants has exceeded the average market price of ordinary shares during the financial year, the warrants do not have any dilutive effect on the weighted average number of ordinary shares. There have been no other transactions involving ordinary shares or potential ordinary shares since the end of the reporting period and before the authorisation of these financial statements.

28. Staff Costs

	Group		Company	
	2024	**2023**	**2024**	**2023**
	RM	**RM**	**RM**	**RM**
Fees	78,000	108,000	78,000	108,000
Salaries, wages and other emoluments	10,984,398	10,951,909	534,350	555,752
Defined contribution plans	218,435	191,366	43,200	43,200
Social security contributions	14,008	27,538	2,823	2,584
Other benefits	491,331	337,367	5,737	33,218
Defined benefit plans	74,714	63,049	-	-
	11,860,886	11,679,229	664,110	742,754

28. **Staff Costs (Cont'd)**

Included in the staff costs above is aggregate amount of remuneration received/receivable by the Executive Directors of the Company and its subsidiaries during the financial year as below:

	Group		Company	
	2024	2023	2024	2023
	RM	RM	RM	RM
Executive Directors of the Company				
Fees	78,000	108,000	78,000	108,000
Salaries and other emoluments	542,089	707,732	360,000	360,000
Defined contribution plans	21,773	43,200	21,600	21,600
Social security contributions	1,803	2,585	1,902	1,633
Other benefits	5,619	9,109	5,500	9,109
	649,284	870,626	467,002	500,342
Executive Directors of subsidiaries				
Fees	144,870	139,213	-	-
Salaries and other emoluments	506,861	562,756	-	-
Defined contribution plans	29,674	29,268	-	-
Social security contributions	2,452	1,746	-	-
Other benefits	158	109	-	-
	684,015	733,092	-	-
Total remunerations of Executive Directors				
Fees	222,870	247,213	78,000	108,000
Salaries and other emoluments	1,048,950	1,270,488	360,000	360,000
Defined contribution plans	51,447	72,468	21,600	21,600
Social security contributions	4,255	4,331	1,902	1,633
Other benefits	5,777	9,218	5,500	9,109
	1,333,299	1,603,718	467,002	500,342

29. **Reconciliation of Liabilities Arising from Financing Activities**

The table below shows the details changes in the liabilities of the Group and of the Company arising from financing activities, including both cash and non-cash changes:

	Note	At 1 April RM	Financing cash flows (i) RM	New lease [Note 5(b)] RM	Other changes (ii) RM	At 31 March RM
Group						
2024						
Lease liabilities	17	3,223,406	(1,905,801)	243,069	(102,083)	1,458,591
Banker's acceptance	21	-	9,087,000	-	-	9,087,000
Factoring facility	21	7,941,013	305,849	-	23,271	8,270,133
Promissory notes	21	3,242,500	(1,943,500)	-	-	1,299,000
Trust receipt	21	34,816,489	(1,862,660)	-	194,982	33,148,811
		49,223,408	3,680,888	243,069	116,170	53,263,535
2023						
Lease liabilities	17	3,305,662	(506,703)	458,495	(34,048)	3,223,406
Factoring facility	21	6,586,568	1,143,553	-	210,892	7,941,013
Promissory notes	21	3,157,500	-	-	85,000	3,242,500
Trust receipt	21	34,778,490	415,174	-	(377,175)	34,816,489
		47,828,220	1,052,024	458,495	(115,331)	49,223,408

(i) The financing cash flows include the net amount of proceeds from/repayment of bank borrowings and payment of lease liabilities in the statements of cash flows.

(ii) Other changes include lease modification, gain on early termination on lease contract and exchange differences.

30. **Related Party Disclosures**

(a) Identifying related parties

For the purposes of these financial statements, parties are considered to be related to the Group and/or the Company if the Group and/or the Company has the ability, directly or indirectly, to control or joint control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group and/or the Company and the party are subject to common control. Related parties may be individuals or other entities.

Related parties also include key management personnel defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group either directly or indirectly. The key management personnel comprise the Directors and management personnel of the Group, having authority and responsibility for planning, directing and controlling the activities of the Group entities directly or indirectly.

30. **Related Party Disclosures (Cont'd)**

(b) Significant related party transactions

Related party transactions have been entered into the normal course of business under negotiated terms. In addition to the related party balances disclosed elsewhere in the financial statements, the Group and the Company have the following transactions with related parties during the financial year:

	2024 RM	2023 RM
Group		
Transactions with companies in which certain Directors of the Company are also the Directors and/or shareholders that have substantial financial interests		
Sales	1,022,750	91,576
Lease expenses	204,500	220,000
Company		
Transaction with a subsidiary		
Lease expenses	24,000	24,000

(c) Compensation of key management personnel

Information regarding compensation of Directors and key management personal are as follows:

	Group		Company	
	2024 RM	2023 RM	2024 RM	2023 RM
Fees	499,287	333,213	174,417	194,000
Salaries and other emoluments	1,061,950	1,286,988	373,000	408,842
Defined contribution plans	51,447	72,468	21,600	21,600
Social security contributions	4,255	4,331	1,902	1,633
Other benefits	5,777	9,218	5,500	9,109
	1,622,716	1,706,218	576,419	635,184

31. **Segment Information**

For management purposes, the Group is organised into business units based on their nature of activity, and has five (2023: four) reportable operating segments as follows:

Manufacturing	Manufacture and trading of printed circuit boards and its related products and provision of technical services
Investment and others	Investment holding
Glove manufacturing solutions business	Engineering, procurement, construction and commission on a turnkey basis of glove production line and provision of glove supplementary services and designing, fabricating, installing, commissioning, trading and marketing of any types of machineries
Trading of construction materials #	Sourcing and reselling of building materials and solar related materials
General construction	Construction, project management and related activities

reporting segment in financial year ended 31 March 2024

The above reportable segments operate in Malaysia and Thailand.

Management monitors the operating results of its business units as well as relying on the segment information as disclosed below for the purpose of making decision about resources allocation and performance assessment.

The accounting policies of operating segments are the same as those described in the summary of significant accounting policies. The Group evaluates performance on the basis of profit or loss from operations before tax. Segment assets and liabilities exclude tax assets and tax liabilities. Even though loans and borrowings arise from financing activities rather than operating activities, they are allocated to the segment based on relevant factors (e.g. funding requirements).

Transactions between segments are carried out on agreed terms between both parties. The effects of such inter-segment transactions are eliminated on consolidation. The measurement basis and classification are consistent with those adopted in the previous financial year.

31. **Segment Information (Cont'd)**

	Manufacturing RM	Investment and others RM	Glove manufacturing solutions business RM	Trading of construction materials RM	General construction RM	Total RM
2024						
Revenue						
Total revenue	85,711,195	-	9,292,809	19,598,586	-	114,602,590
Less: Inter-segment revenue	(3,983,308)	-	-	-	-	(3,983,308)
Revenue from external customers	81,727,887	-	9,292,809	19,598,586	-	110,619,282
Segment results	3,596,339	(1,418,425)	(1,115,026)	(6,179,873)	(410,585)	(5,527,570)
Dividend income	-	47,286	-	-	-	47,286
Interest income	5,230	193,015	-	11,029	121,386	330,660
Finance costs	(3,309,900)	-	(85,808)	(180,970)	-	(3,576,678)
Depreciation of:		-				
- property, plant and equipment	(8,022,066)	-	(13,686)	(28,865)	-	(8,064,617)
- right-of-use assets	(1,570,579)	-	(71,852)	(151,535)	-	(1,793,966)
Loss before tax	(9,300,976)	(1,178,124)	(1,286,372)	(6,530,214)	(289,199)	(18,584,885)
Taxation	-	-	(43,345)	-	(44,057)	(87,402)
Loss for the financial year	(9,300,976)	(1,178,124)	(1,329,717)	(6,530,214)	(333,256)	(18,672,287)
Other material non-cash items						
Bad debts written off	(31,653)	-	-	-	(2,000,000)	(2,031,653)
Fair value gain/(loss) on:						
- other investments	-	221,968	(2,395,241)	(5,051,576)	-	(7,224,849)
- derivative financial instruments	1,597,394	-	-	-	-	1,597,394
(Loss)/Gain on disposal of:						
- property, plant and equipment	(362,753)	-	(1,132)	(2,388)	-	(366,273)
- right-of-use assets	-	-	4,441	9,366	-	13,807
- other investments	-	-	(217,118)	(457,904)	-	(675,022)
Gain on early termination on lease contract	-	-	7,688	16,213		23,901
Impairment losses on:						
- trade receivables	(7,387)	-	(756,192)	(1,594,813)	-	(2,358,392)
Property, plant and equipment written off	(235,140)	-	-	-	-	(235,140)
Reversal of impairment losses on:						
- trade receivables	-	-	428,130	902,930	-	1,331,060
- other receivables	-	-	215,162	453,778	-	668,940
Unrealised gain on foreign exchange	(402,574)	-	-	-	-	(402,574)
Waiver of debt from other payable	-	-	-	-	2,000,000	2,000,000
Assets						
Capital expenditure	8,514,916	-	-	2,003,107	-	10,518,023
Segment assets	79,042,545	11,621,164	52,772,725	2,003,107	7,168,991	152,608,532
Segment liabilities	(66,050,147)	(444,666)	(26,049,083)	-	(27,883)	(92,571,779)

31. **Segment Information (Cont'd)**

	Manufacturing RM	Investment and others RM	Glove manufacturing solutions business RM	General construction RM	Total RM
2023					
Revenue					
Total revenue	113,503,793	-	1,473,677	-	114,977,470
Less: Inter-segment revenue	(5,666,214)	-	-	-	(5,666,214)
Revenue from external customers	107,837,579	-	1,473,677	-	109,311,256
Segment results	5,417,725	(829,914)	(12,759,868)	(319,718)	(8,491,775)
Dividend income	-	16,976	180,604	-	197,580
Interest income	17,692	1,123	-	-	18,815
Finance costs	(2,744,498)	-	(22,819)	-	(2,767,317)
Depreciation of:					
- property, plant and equipment	(7,455,780)	-	(33,302)	-	(7,489,082)
- right-of-use assets	(1,964,245)	-	(268,512)	-	(2,232,757)
Loss before tax	(6,729,106)	(811,815)	(12,903,897)	(319,718)	(20,764,536)
Taxation	-	-	(85,890)	-	(85,890)
Loss for the financial year	(6,729,106)	(811,815)	(12,989,787)	(319,718)	(20,850,426)
Other material non-cash items					
Deposit written off	(2,066)	-	-	-	(2,066)
Fair value gain/(loss) on:					
- other investments	-	289,296	(9,235,456)	-	(8,946,160)
- derivative financial instruments	(1,394,433)	-	-	-	(1,394,433)
Gain on disposal of property, plant and equipment	7,619	-	-	-	7,619
Gain on lease modification	-	-	3,168	-	3,168
Impairment losses on:					
- trade receivables	(5,636)	-	(1,431,008)	-	(1,436,644)
- other receivables	-	(3,000)	(4,290,400)	-	(4,293,400)
Inventories written down to net realisable value	-	-	(1,809,032)	-	(1,809,032)
Prepayment written off	(17,738)	-	-	-	(17,738)
Revaluation deficit on property, plant and equipment	(1,470,163)	-	-	-	(1,470,163)
Reversal of impairment losses on other receivables	-	-	8,500,000	-	8,500,000
Unrealised gain/(loss) on foreign exchange	330,007	-	(2,418)	-	327,589
Waiver of debt from other payable	23,819	-	-	-	23,819
Assets					
Capital expenditure	6,754,534	-	553,591	-	7,308,125
Segment assets	91,489,383	23,654,030	42,074,668	9,538,214	166,756,295
Segment liabilities	(69,673,634)	(128,750)	(16,602,167)	(2,057,863)	(88,462,414)

Capital expenditure consists of addition of property, plant and equipment and right-of-use assets.

31. **Segment Information (Cont'd)**

Geographical segments

Revenue and non-current assets information based on the geographical location of customers and assets respectively are as follows:

	Revenue		Non-current assets	
	2024	**2023**	**2024**	**2023**
	RM	**RM**	**RM**	**RM**
Group				
Malaysia	33,724,205	7,225,582	2,268,396	700,309
Thailand	76,895,077	101,342,094	34,591,215	37,068,719
United States	-	743,580	-	-
	110,619,282	109,311,256	36,859,611	37,769,028

Non-current assets for this purpose consists of property, plant and equipment and right-of-use assets.

Major customers

Revenue from transactions with major customers that individually accounted for 10 percent or more of the Group's revenue is summarised below:

	2024	**2023**
	RM	**RM**
Customer A	40,440,638	43,830,119
Customer B	17,960,894	-
	58,401,532	43,830,119

32. **Financial Instruments**

(a) Classification of financial instruments

Financial assets and financial liabilities are measured on an ongoing basis either at fair value or at amortised cost. The principal accounting policies in Note 3 describe how the classes of financial instruments are measured, and how income and expense, including fair value gains and losses, are recognised.

The following table analyses the financial assets and financial liabilities in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis:

	Financial assets at FVTPL RM	**Financial assets at amortised cost RM**	**Financial liabilities at FVTPL RM**	**Financial liabilities at amortised cost RM**	**Total RM**
Group					
2024					
Financial assets					
Trade receivables	-	23,886,780	-	-	23,886,780
Other receivables *	-	3,744,153	-	-	3,744,153
Other investments	41,369,771	-	-	-	41,369,771
Derivative financial assets	133,197	-	-	-	133,197
Fixed deposits with licensed banks	-	18,448,736	-	-	18,448,736
Cash and bank balances	-	3,175,358	-	-	3,175,358
	41,502,968	49,255,027	-	-	90,757,995

32. **Financial Instruments (Cont'd)**

(a) Classification of financial instruments (Cont'd)

The following table analyses the financial assets and financial liabilities in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis: (Cont'd)

	Financial assets at FVTPL RM	Financial assets at amortised cost RM	Financial liabilities at FVTPL RM	Financial liabilities at amortised cost RM	Total RM
Group					
2024					
Financial liabilities					
Trade payables	-	-	-	21,123,094	21,123,094
Other payables	-	-	-	17,541,090	17,541,090
Lease liabilities	-	-	-	1,458,591	1,458,591
Bank borrowings	-	-	-	51,804,944	51,804,944
	-	-	-	91,927,719	91,927,719
2023					
Financial assets					
Trade receivables	-	33,286,590	-	-	33,286,590
Other receivables *	-	4,863,738	-	-	4,863,738
Other investments	47,369,669	-	-	-	47,369,669
Fixed deposits with licensed banks	-	4,791,581	-	-	4,791,581
Cash and bank balances	-	11,988,714	-	-	11,988,714
	47,369,669	54,930,623	-	-	102,300,292
Financial liabilities					
Trade payables	-	-	-	14,291,733	14,291,733
Other payables	-	-	-	22,183,776	22,183,776
Derivative financial liabilities	-	-	1,435,380	-	1,435,380
Lease liabilities	-	-	-	3,223,406	3,223,406
Bank borrowings	-	-	-	46,758,407	46,758,407
	-	-	1,435,380	86,457,322	87,892,702

32. **Financial Instruments (Cont'd)**

(a) Classification of financial instruments (Cont'd)

The following table analyses the financial assets and financial liabilities in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis: (Cont'd)

	Financial assets at FVTPL RM	Financial assets at amortised cost RM	Financial liabilities at amortised cost RM	Total RM
Company				
2024				
Financial assets				
Other receivables	-	1,488,301	-	1,488,301
Other investments	6,649	-	-	6,649
Fixed deposits in licensed banks	-	10,000,000	-	10,000,000
Cash and bank balances	-	126,214	-	126,214
	6,649	11,614,515	-	11,621,164
Financial liability				
Other payables	-	-	444,666	444,666
2023				
Financial assets				
Other receivables	-	526	-	526
Other investments	20,307,395	-	-	20,307,395
Cash and bank balances	-	3,346,109	-	3,346,109
	20,307,395	3,346,635	-	23,654,030
Financial liabilities				
Other payables	-	-	128,750	128,750

* exclude prepayments, Sales and Services Tax recoverable and Value Added Tax recoverable.

(b) Financial risk management objectives and policies

The Group's financial risk management policy is to ensure that adequate financial resources are available for the development of the Group's operations whilst managing its credit, liquidity, foreign currency, interest rate and market price risks. The Group operates within clearly defined guidelines that are approved by the Board and the Group's policy is not to engage in speculative transactions.

The following sections provide details regarding the Group's exposure to the abovementioned financial risks and the objectives, policies and processes for the management of these risks.

32. **Financial Instruments (Cont'd)**

(b) Financial risk management objectives and policies (Cont'd)

(i) Credit risk

Credit risk is the risk of a financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk arises principally from its trade and other receivables and deposits with banks. The Company's exposure to credit risk arises principally from its other receivables, deposits with banks and amount due from subsidiaries. There are no significant changes as compared to prior year.

The Group has adopted a policy of only dealing with creditworthy counterparties. Management has a credit policy in place to control credit risk by dealing with creditworthy counterparties and deposits with banks with good credit rating. The exposure to credit risk is monitored on an ongoing basis and action will be taken for long outstanding debts.

The Company provides unsecured advances to its subsidiaries. The Company monitors on an ongoing basis the results of the subsidiaries and repayments made by the subsidiaries.

At each reporting date, the Group and the Company assess whether any of the receivables are credit impaired.

The gross carrying amounts of credit impaired trade receivables are written off (either partial or full) when there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. Nevertheless, trade receivables that are written off could still be subject to enforcement activities.

The carrying amounts of the financial assets recorded on the statements of financial position at the end of the reporting period represents the Group's and the Company's maximum exposure to credit risk.

The Group's credit exposures are concentrated mainly on 2 (2023: 2) debtors, which accounted for 57% (2023: 64%) of total trade receivables at the end of the reporting period. The Company has no significant concentration of credit risks except for advances to its subsidiaries where risks of default have been assessed to be low.

(ii) Liquidity risk

Liquidity risk refers to the risk that the Group or the Company will encounter difficulty in meeting its financial obligations as they fall due. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities.

The Group's and the Company's funding requirements and liquidity risk are managed with the objective of meeting business obligations on a timely basis. The Group finances its liquidity through internally generated cash flows and minimises liquidity risk by keeping committed credit lines available.

32. **Financial Instruments (Cont'd)**

(b) Financial risk management objectives and policies (Cont'd)

(ii) Liquidity risk (Cont'd)

The following table analyses the remaining contractual maturity for financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group and the Company can be required to pay.

	On demand or within 1 year RM	1 to 2 years RM	2 to 5 years RM	After 5 years RM	Total contractual cash flows RM	Total carrying amount RM
Group						
2024						
Non-derivative financial liabilities						
Trade payables	21,123,094	-	-	-	21,123,094	21,123,094
Other payables	17,541,090	-	-	-	17,541,090	17,541,090
Lease liabilities	824,770	508,940	142,317	-	1,476,027	1,458,591
Bank borrowings	51,804,944	-	-	-	51,804,944	51,804,944
	91,293,898	508,940	142,317	-	91,945,155	91,927,719
2023						
Non-derivative financial liabilities						
Trade payables	14,291,733	-	-	-	14,291,733	14,291,733
Other payables	22,183,776	-	-	-	22,183,776	22,183,776
Lease liabilities	1,867,726	890,591	644,253	58,490	3,461,060	3,223,406
Bank borrowings	46,758,407	-	-	-	46,758,407	46,758,407
	85,101,642	890,591	644,253	58,490	86,694,976	86,457,322

32. **Financial Instruments (Cont'd)**

(b) Financial risk management objectives and policies (Cont'd)

(ii) Liquidity risk (Cont'd)

The financial liabilities of the Company are assessed as current and correspondingly, no detailed maturity analysis is deemed necessary.

(iii) Market risks

(a) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group is exposed to foreign currency risk on transactions that are denominated in currencies other than the respective functional currencies of Group entities. The currencies giving rise to this risk are primarily United States Dollar ("USD"), Chinese Renminbi ("RMB"), New Taiwan Dollar ("NTD"), Japanese Yen ("JPY") and Singapore Dollar ("SGD").

The Group's objective is to mitigate foreign exchange exposure to an acceptable level against pre-determined limits and impact to the statements of profit or loss and other comprehensive income. The Group monitors its foreign currency denominated assets and liabilities and uses hedging instrument such as forward contracts as well as maintaining funds in foreign currencies at appropriate levels to support operating cash flows requirement. The Group's policy requires all transactions for hedging foreign currency exchange risk exposure be executed within the parameters approved by the Board of Directors.

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows:

	Denominated in			
	USD	**RMB**	**NTD**	**Total**
	RM	**RM**	**RM**	**RM**
Group				
2024				
Monetary assets				
Trade receivables	1,514,302	-	-	1,514,302
Cash and bank balances	489,777	-	-	489,777
Monetary liabilities				
Trade payables	(11,685,781)	(96,477)	-	(11,782,258)
Other payables	(533,615)	(5,220)	(173,579)	(712,414)
Bank borrowings	(5,554,138)	-	-	(5,554,138)
	(15,769,455)	(101,697)	(173,579)	(16,044,731)
Less: Trade receivables hedged using forward currency contracts	(1,514,302)	-	-	(1,514,302)
	(17,283,757)	(101,697)	(173,579)	(17,559,033)

32. **Financial Instruments (Cont'd)**

(b) Financial risk management objectives and policies (Cont'd)

(iii) Market risks (Cont'd)

(a) Foreign currency risk (Cont'd)

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows: (Cont'd)

	Denominated in					
	USD	**RMB**	**NTD**	**JPY**	**SGD**	**Total**
	RM	**RM**	**RM**	**RM**	**RM**	**RM**
Group						
2023						
Monetary assets						
Trade receivables	963,318	-	-	-	-	963,318
Cash and bank balances	403,124	-	-	-	-	403,124
Monetary liabilities						
Trade payables	(8,595,379)	(18,587)	-	(258,325)	(50,732)	(8,923,023)
Other payables	(432,972)	(18,263)	(170,171)	-	-	(621,406)
Bank borrowings	(5,002,395)	-	-	-	-	(5,002,395)
	(12,664,304)	(36,850)	(170,171)	(258,325)	(50,732)	(13,180,382)
Less: Trade receivables hedged using forward currency contracts	(963,318)	-	-	-	-	(963,318)
	(13,627,622)	(36,850)	(170,171)	(258,325)	(50,732)	(14,143,700)

* During the financial year, trade receivables denominated in USD are being hedged using currency exchange contracts.

32. **Financial Instruments (Cont'd)**

(b) Financial risk management objectives and policies (Cont'd)

(iii) Market risks (Cont'd)

(a) Foreign currency risk (Cont'd)

Foreign currency risk sensitivity

The following table demonstrates the sensitivity of the Group's loss before tax to a reasonably possible change in the USD, RMB, NTD, JPY and SGD exchange rates against RM with all other variables held constant.

	Effects on loss before tax	
	2024	**2023**
	RM	**RM**
Group		
Change in currency rate		
USD		
- Strengthened by 5% (2023: 5%)	(864,188)	(681,381)
- Weakened by 5% (2023: 5%)	864,188	681,381
RMB		
- Strengthened by 5% (2023: 5%)	(5,085)	(1,843)
- Weakened by 5% (2023: 5%)	5,085	1,843
NTD		
- Strengthened by 5% (2023: 5%)	(8,679)	(8,509)
- Weakened by 5% (2023: 5%)	8,679	8,509
JPY		
- Strengthened by 5% (2023: 5%)	-	(12,916)
- Weakened by 5% (2023: 5%)	-	12,916
SGD		
- Strengthened by 5% (2023: 5%)	-	(2,537)
- Weakened by 5% (2023: 5%)	-	2,537

32. **Financial Instruments (Cont'd)**

(b) Financial risk management objectives and policies (Cont'd)

(iii) Market risks (Cont'd)

(b) Interest rate risk

The Group's fixed rate deposits placed with licensed banks and borrowings are exposed to a risk of change in their fair value due to changes in interest rates.

The Group's variable rate borrowings are exposed to a risk of change in cash flows due to changes in interest rates.

The Group manages its interest rate risk exposure from interest bearing borrowings by obtaining financing with the most favourable interest rates in the market. The Group constantly monitors its interest rate risk by reviewing its debts portfolio to ensure favourable rates are obtained.

The interest rate profile of the Group's and of the Company's significant interest-bearing financial instruments, based on carrying amounts at the end of the reporting period was:

	Group	
	2024	**2023**
	RM	**RM**
Fixed rate instruments:		
Financial asset		
Fixed deposits with licensed banks	18,448,736	4,791,581
Financial liability		
Lease liabilities	1,458,591	3,223,406
Floating rate instruments:		
Financial liabilities		
Bank overdraft	-	758,405
Banker's acceptance	9,087,000	-
Factorings without recourse	8,270,133	7,941,013
Promissory notes	1,299,000	3,242,500
Trust receipt	33,148,811	34,816,489
	51,804,944	46,758,407

	Company	
	2024	**2023**
	RM	**RM**
Fixed rate instrument:		
Financial asset		
Fixed deposits with licensed banks	10,000,000	-

32. **Financial Instruments (Cont'd)**

(b) Financial risk management objectives and policies (Cont'd)

(iii) Market risks (Cont'd)

(b) Interest rate risk (Cont'd)

The interest rate profile of the Group's and of the Company's significant interest-bearing financial instruments, based on carrying amounts at the end of the reporting period was: (Cont'd)

Interest rate risk sensitivity analysis

Cash flow sensitivity analysis for floating rate instruments

A change in 1% interest rate at the end of the reporting period would have (increased)/decreased the Group's loss before tax by RM518,049 (2023: RM467,584) respectively, arising mainly as a result of higher/lower interest expense on floating rate loans and borrowings. This analysis assumes that all other variables remain constant. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

(c) Market price risk

Market price risk is the risk that the fiar value or future cash flows of the Group's financial instruments will fluctuate because of changes in market prices (other than interest or exchange rates).

The Group is exposed to equity price risk arising from its investment in quoted instruments. These investments are listed on Bursa Malaysia Securities Berhad and are classified as financial assets measured at fair value through profit or loss.

Management of the Group monitors investments in quoted intruments on a portfolio basis. Material investments within the portfolio are managed on an individual basis.

Market price risk sensitivity analysis

At the reporting date, if the various stock indices had been 5% higher/lower, with all other variables held constant, the Group and the Company's loss before tax would have been RM2,068,488 and RM332 (2023: RM2,368,484 and RM1,015,370) respectively, lower/higher, arising as a result of lower/higher fair value gains on held for trading investments in equity instruments.

(c) Fair value of financial instruments

The carrying amounts of short-term receivables and payables, cash and cash equivalents and short-term loans and borrowings approximate their fair value due to the relatively short-term nature of these financial instruments and insignificant impact of discounting.

It was not practicable to estimate the fair value of investment in unquoted equity due to the lack of comparable quoted prices in an active market and the fair value cannot be reliably measured.

32. **Financial Instruments (Cont'd)**

(c) Fair value of financial instruments (Cont'd)

The table below analyses financial instruments carried at fair value, together with their fair value and carrying amount shown in the statements of financial position.

	Fair value of financial instruments carried at fair value				
	Level 1	**Level 2**	**Level 3**	**Total**	**Carrying amount**
	RM	**RM**	**RM**	**RM**	**RM**
Group					
2024					
Financial assets					
Derivative financial assets	133,197	-	-	133,197	133,197
Other investments	41,369,771	-	-	41,369,771	41,369,771
	41,502,968	-	-	41,502,968	41,502,968
2023					
Financial asset					
Other investments	47,369,669	-	-	47,369,669	47,369,669
Financial liability					
Derivative financial liabilities	1,435,380	-	-	1,435,380	1,435,380
Company					
2024					
Financial asset					
Other investments	6,649	-	-	6,649	6,649
2023					
Financial asset					
Other investments	20,307,395	-	-	20,307,395	20,307,395

The fair value above has been determined using the following basis:

- The fair value of other investments was determined by references to the quoted market price in an active market and/or provided by financial intermediaries.
- The fair value of forward currency contracts are determined by reference to the difference between the contracted rate and the forward exchange rate at the end of the reporting period applied to a contract of similar amount and maturity profile.

Transfer between levels of fair value hierarchy

There is no transfer between levels of fair value hierarchy during the financial year.

33. **Capital Management**

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group and the Company monitor capital using a gearing ratio, which is net debt divided by total equity. The Group and the Company include within net debt, lease liabilities and bank borrowings less deposits, cash and bank balances. The Group's policy is to maintain a prudent level of gearing ratio that complies with debt covenants. The gearing ratios at the end of the reporting period are as follows:

	Group		Company	
	2024	**2023**	**2024**	**2023**
	RM	**RM**	**RM**	**RM**
Lease liabilities	1,458,591	3,223,406	-	-
Bank borrowings	51,804,944	46,758,407	-	-
Total debts	53,263,535	49,981,813	-	-
Less: Fixed deposits with licensed banks (unpledged)	(6,075,309)	-	-	-
Less: Cash and bank balances	(3,175,358)	(11,988,714)	(126,214)	(3,346,109)
Net debt/(Excess fund)	44,012,868	37,993,099	(126,214)	(3,346,109)
Total equity	60,036,753	78,293,881	11,176,498	23,525,280
Gearing ratio (times)	0.73	0.49	*	*

* The gearing ratio of the Company as at 31 March 2024 and 31 March 2023 is not applicable as its deposits, cash and bank balances is sufficient to cover the entire obligation.

There were no changes in the Group's approach to capital management during the financial year.

34. **Comparative Information**

The following reclassification were made to the financial statements of prior year to be consistent with current year presentation.

Statements of Financial Position

	As previously reported RM	Reclassification RM	As restated RM
Group			
Investing activities			
Additional investment in financial assets measured at FVTPL	(42,741,424)	(6,500,000)	(49,241,424)
Proceeds from disposal of:			
- other investments	-	6,500,000	6,500,000
Company			
Operating activities			
Changes in working capital:			
Amount due from subsidiaries	(24,461)	24,461	-
Investing activities			
Net changes in amount due from subsidiaries	-	(24,461)	(24,461)

35. **Date of Authorisation for Issue of Financial Statements**

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 25 July 2024.

LIST OF PROPERTIES OF THE GROUP

No.	Address/Location	Description	Total Land Area/ Built-up Area (square metre)	Existing use	Tenure (Years)	Approximate Age of Building (Years)	Date of Valuation	Net Carrying Amount (RM'000)
1	No.707 Moo 4, M 2 Road I-EA-T FREE ZONE "Bangpoo Industrial Estate", Sukhumvit Road, Phraeksa Subdistrict, Mueang Samut Prakan District, Samut Prakan Province.	Industrial land; double storey factory	5,760/ 3,432	Office & Factory	Freehold	23	19-05-2023	8,803
2	No.673 Moo 4, Soi E4 I-EA-T FREE ZONE "Bangpoo Industrial Estate", Sukhumvit Road, Phraeksa Subdistrict, Mueang Samut Prakan District, Samut Prakan Province.	Industrial land; double storey factory	3,552/ 3,045	Office & Factory	Freehold	3	19-05-2023	7,684

ANALYSIS OF SHAREHOLDINGS
AS AT 28 JUNE 2024

Total Number of Issued Shares	:	216,350,326 Ordinary Shares
Class of Shares	:	Ordinary Shares
Voting Rights	:	One vote for each ordinary share held

DISTRIBUTION OF SHAREHOLDINGS

Size of Holdings	No. of Holders	%	No. of Shares	%
Less than 100	236	4.89	6,535	(1)0.00
100 – 1,000	1,496	31.01	764,950	0.35
1,001 – 10,000	2,040	42.29	8,994,664	4.16
10,001 – 100,000	893	18.51	30,081,929	13.90
100,001 – Less than 5% of issued shares	157	3.26	102,740,816	47.49
5% and above of issued shares	2	0.04	73,761,432	34.10
Total	**4,824**	**100.00**	**216,350,326**	**100.00**

(1) Negligible

DIRECTORS' SHAREHOLDINGS
(As per Register of Directors' Shareholdings)

		No. of Shares held			
No.	**Name of Directors**	**Direct**	**%**	**Indirect**	**%**
1.	Saffie Bin Bakar	130,000	0.06	-	-
2.	Yang, Chao-Tung	1,012,255	0.47	-	-
3.	Yee Yit Yang	-	-	-	-
4.	Mak Siew Wei	-	-	-	-
5.	Ong Poh Lin Abdullah	-	-	-	-
6.	Lim Choo Hooi	-	-	-	-

SUBSTANTIAL SHAREHOLDERS
(As per Register of Substantial Shareholders)

		No. of Shares held		No. of Shares held	
No.	**Name of Substantial Shareholders**	**Direct**	**%**	**Indirect**	**%**
1.	AT Precision Tooling Sdn. Bhd.	67,793,620	31.34	-	-
2.	AT Systematization Berhad	-	-	(1)67,793,620	31.34
3.	Morgan Stanley	13,753,432	6.36	-	-
4.	Mitsubishi UFJ Financial Group, Inc	-	-	(2)13,753,432	6.36

Remark:-

(1) Deemed interest by virtue of its shareholdings in AT Precision Tooling Sdn. Bhd. pursuant to Section 8 of the Companies Act 2016.

(2) Mitsubishi UFJ Financial Group, Inc ("MUFG") is deemed interested in the shares of AE Multi Holdings Berhad held by Morgan Stanley Group by virtue of MUFG's holding more than 20% interest in shares of Morgan Stanley Group.

ANALYSIS OF SHAREHOLDINGS (CONT'D)
AS AT 28 JUNE 2024

LIST OF TOP 30 LARGEST REGISTERED SHAREHOLDERS
(According to the Record of Depository as at 28 June 2024)

No.	Name of Shareholders	No. of Shares Held	%
1	AT Precision Tooling Sdn. Bhd.	60,008,000	27.74
2	HSBC Nominees (Asing) Sdn. Bhd. - Exempt an for Morgan Stanley & Co. International PLC (IPB Client Acct)	13,753,432	6.36
3	Kenanga Nominees (Tempatan) Sdn. Bhd. - Pledged Securities Account for Koo Kien Yoon	10,008,000	4.63
4	M & A Nominee (Tempatan) Sdn. Bhd. - Exempt an for Sanston Financial Group Limited (Account Client)	10,008,000	4.63
5	Affin Hwang Nominees (Tempatan) Sdn. Bhd. - Exempt an for Lazarus Securities Pty Ltd	8,145,620	3.76
6	M & A Nominee (Asing) Sdn. Bhd. - Exempt an for Sanston Financial Group Limited (Account Client)	6,908,000	3.19
7	Pasukhas Properties Sdn. Bhd.	3,715,000	1.71
8	Apex Nominees (Tempatan) Sdn. Bhd. - Pledged Securities Account for Seik Yee Kok	3,619,000	1.67
9	CGS International Nominees Malaysia (Asing) Sdn. Bhd. - Exempt an for CGS International Securities Singapore Pte. Ltd. (Retail Clients)	3,309,007	1.53
10	Citigroup Nominees (Asing) Sdn. Bhd. - CBLDN for Union Bancaire Privee	2,630,000	1.22
11	UOB Kay Hian Nominees (Asing) Sdn. Bhd. - Exempt an for UOB Kay Hian Pte Ltd (A/C Clients)	2,434,960	1.13
12	Affin Hwang Nominees (Tempatan) Sdn. Bhd. - Pledged Securities Account for Seah Yee Teng	2,314,770	1.07
13	Citigroup Nominees (Asing) Sdn. Bhd. - Exempt an for CLSA Limited (Cust-Non Res)	2,270,000	1.05
14	Kenanga Nominees (Tempatan) Sdn. Bhd. - Pledged Securities Account for Michael Heng Chun Hong	2,100,000	0.97
15	Lim Poh Fong	2,012,620	0.93
16	Siti Munajat Binti Md Ghazali	2,000,000	0.92
17	Yap Swee Sang	1,740,000	0.80
18	Fensoll Technology Sdn. Bhd.	1,455,966	0.67
19	Malacca Equity Nominees (Asing) Sdn. Bhd. - Exempt an for CTIN Financial Services Pty Ltd	1,450,000	0.67
20	Teoh Hin Heng	1,256,640	0.58
21	Lai Thiam Poh	1,187,900	0.55
22	Er Soon Puay	1,178,140	0.54
23	Tan Seng Chee	1,050,000	0.49
24	Yang, Chao-Tung	1,012,248	0.47
25	Chia Hooi Liang	1,000,000	0.46
26	Yap Swee Sang	790,000	0.36
27	Leow Ho Keng	716,290	0.33
28	Kenanga Nominees (Tempatan) Sdn. Bhd. - Pledged Securities Account for Gan Boon Guat (028)	706,800	0.33
29	Choong Lai Poh	600,000	0.28
30	Pang Swee Chien	600,000	0.28
	Total	**149,980,393**	**69.32**

ANALYSIS OF WARRANTS B HOLDINGS
AS AT 28 JUNE 2024

Class of Securities	:	Warrant B
Number of Warrants B	:	108,172,049
Number of Warrants B holder	:	540
Exercise price of Warrants B	:	RM0.50
Exercise period of Warrants B	:	16 August 2021 to 15 August 2024
Subscription Rights	:	Each Warrant B entitles the holder to subscribe for one new ordinary share in the Company at the exercise price at any time during the exercise period

DISTRIBUTION OF WARRANTS B HOLDINGS

Size of Holdings	No. of Holders	%	No. of Warrants	%
Less than 100	50	9.26	1,427	(1)0.00
100 – 1,000	80	14.81	37,512	0.03
1,001 – 10,000	200	37.04	926,837	0.86
10,001 – 100,000	165	30.55	5,103,893	4.72
100,001 – Less than 5% of issued warrants	40	7.41	27,665,190	25.58
5% and above of issued warrants	5	0.93	74,437,190	68.81
Total	**540**	**100.00**	**108,172,049**	**100.00**

(1) *Negligible*

DIRECTORS' WARRANTS B HOLDINGS
(As per Register of Directors' Warrant B Holdings)

		No. of Warrants held			
No.	**Name of Directors**	**Direct**	**%**	**Indirect**	**%**
1.	Saffie Bin Bakar	-	-	-	-
2.	Yang, Chao-Tung	-	-	-	-
3.	Yee Yit Yang	-	-	-	-
4.	Mak Siew Wei	-	-	-	-
5.	Ong Poh Lin Abdullah	-	-	-	-
6.	Lim Choo Hooi	-	-	-	-

ANALYSIS OF WARRANTS B HOLDINGS (CONT'D)
AS AT 28 JUNE 2024

LIST OF TOP 30 LARGEST WARRANTS B HOLDERS
(According to the Record of Depository as at 28 June 2024)

No.	Name of Shareholders	No. of Warrants Held	%
1	AT Precision Tooling Sdn. Bhd.	45,006,000	41.61
2	CGS International Nominees Malaysia (Asing) Sdn. Bhd. - Exempt an for CGS International Securities Singapore Pte. Ltd. (Retail Clients)	9,054,940	8.37
3	Kenanga Nominees (Tempatan) Sdn. Bhd. - Pledged Securities Account for Koo Kien Yoon	7,506,000	6.94
4	Teo Siang Ying	7,407,700	6.85
5	Citigroup Nominees (Asing) Sdn. Bhd. - CBLDN for Union Bancaire Privee	5,462,550	5.05
6	MIDF Amanah Investment Nominees (Asing) Sdn. Bhd. - For Lazarus Securities Pty Ltd for Lazarus Capital Partners Global Equities Fund	3,700,000	3.42
7	Lwee Chai Chuen	3,600,300	3.33
8	Choo Woan Hong	2,004,400	1.85
9	Yap Swee Sang	1,660,000	1.53
10	Pang Kia Fatt	1,500,300	1.39
11	Lee Chen Siew	1,400,000	1.29
12	Lok Keng Chong	1,325,300	1.23
13	Cheong Chi Hao	1,235,300	1.14
14	UOB Kay Hian Nominees (Asing) Sdn. Bhd. - Exempt an for UOB Kay Hian Pte Ltd (A/C Clients)	1,128,000	1.04
15	Lim Leong Wei	1,075,000	0.99
16	Vasandhi A/P Thamalingam	1,000,000	0.92
17	M & A Nominee (Asing) Sdn Bhd - Exempt an for Sanston Financial Group Limited (Account Client)	739,270	0.68
18	Tan Tian Hui	689,750	0.64
19	Pang Swee Chien	662,500	0.61
20	Wong Yan Chiew	657,110	0.61
21	Teoh Hin Heng	538,320	0.50
22	Ong Kian Huat	460,300	0.43
23	Tuan Mohd Arrijal Amin Bin Tuan Yahaya	390,000	0.36
24	Yap Swee Sang	350,000	0.32
25	Pang Swee Chien	300,000	0.28
26	Tuan Mohd Arrijal Amin Bin Tuan Yahaya	250,200	0.23
27	Tan Per Lin	222,130	0.21
28	Sim Yee Fuan	220,000	0.20
29	Ishak Bin Dolmat	215,000	0.20
30	Affin Hwang Investment Bank Berhad - IVT (YKL) Lee Khee Yip	209,560	0.19
	Total	**99,969,930**	**92.41**

NOTICE OF TWENTY-THIRD ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Twenty-Third ("23rd") Annual General Meeting ("AGM") of **AE MULTI HOLDINGS BERHAD** (the "Company") will be conducted on a virtual basis through live streaming from the broadcast venue at Lot 4.1, 4th Floor, Menara Lien Hoe, No. 8, Persiaran Tropicana, Tropicana Golf & Country Resort, 47410 Petaling Jaya, Selangor Darul Ehsan ("Broadcast Venue") on Tuesday, 24 September 2024 at 10:30 a.m. to transact the following businesses:

AGENDA

Ordinary Business

1. To receive the Audited Financial Statements for the financial year ended 31 March 2024 together with the Reports of the Directors and Auditors thereon. **(Please refer to Note 1)**
2. To approve the payment of Directors' fees and benefits of up to RM300,000.00 for the period from 23rd AGM until the next AGM of the Company. **(Ordinary Resolution 1)**
3. To re-elect the following Directors retiring under the respective Clauses of the Constitution of the Company, and who, being eligible offer themselves for re-election :-

(i)	Mr. Yee Yit Yang	Clause 95	**(Ordinary Resolution 2)**
(ii)	Mr. Yang, Chao-Tung	Clause 95	**(Ordinary Resolution 3)**
(iii)	Mr. Lim Choo Hooi	Clause 102	**(Ordinary Resolution 4)**

4. To note the resignation of Messrs. UHY as Auditors of the Company who are not seeking for re-appointment at the 23rd AGM. **(Please refer to Note 6)**
5. To seek shareholders' mandate for the Board of Directors to appoint new Auditors of the Company for the financial year ending 31 March 2025. **(Ordinary Resolution 5)**

Special Business

To consider and if thought fit, to pass the following resolutions, with or without modifications as Ordinary Resolutions of the Company:-

6. **AUTHORITY TO ALLOT AND ISSUE SHARES PURSUANT TO SECTIONS 75 AND 76 OF THE COMPANIES ACT 2016 ("PROPOSED GENERAL MANDATE")** **(Ordinary Resolution 6)**

   "THAT subject always to Sections 75 and 76 of the Companies Act 2016 (the "Act"), the Constitution, the Main Market Listing Requirements ("MMLR") of Bursa Malaysia Securities Berhad ("Bursa Securities") and the approval of any governmental and/or regulatory authorities, the Directors be and are hereby authorised to allot and issue shares in the Company at any time and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion deem fit, provided that the aggregate number of shares to be issued pursuant to this resolution does not exceed 10% of the total number of issued shares (excluding treasury shares) of the Company at the time of issuance and such authority under this resolution shall continue in force until the conclusion of the 24th Annual General Meeting or when it is required by law to be held, whichever is earlier, AND THAT the Directors be and are empowered to obtain the approval for the listing of and quotation for the additional shares so issued on Bursa Securities.

   THAT the existing shareholders of the Company hereby waive their pre-emptive rights to be offered new shares ranking equally to the existing issued shares in the Company pursuant to Section 85 of the Act read together with Clause 57 of the Constitution of the Company arising from any issuance of new shares of the Company pursuant to Sections 75 and 76 of the Act.

   AND THAT the Directors of the Company be and are hereby authorised to implement, finalise, complete and take all necessary steps and to do all acts (including execute such documents as may be required), deeds and things in relation to the Proposed General Mandate."

7. To consider any other business of which due notice shall be given in accordance with the Act.

BY ORDER OF THE BOARD

WONG YUET CHYN
(MAICSA 7047163)
(SSM PC NO. 202008002451)

ADELINE TANG KOON LING
(LS0009611)
(SSM PC NO. 202008002271)

Company Secretaries
Penang

Date: 31 July 2024

NOTES:

1. **IMPORTANT NOTICE**

The Broadcast Venue is strictly for the purpose of complying with Section 327(2) of the Act which requires the Chairman of the meeting to be present at the main venue of the meeting.

Shareholders/ proxies WILL NOT BE ALLOWED to attend this AGM in person at the Broadcast Venue on the day of the meeting. Shareholders who wish to participate remotely at the meeting will therefore have to register via the Remote Participation and Voting ("RPV") facilities operated by InsHub Sdn. Bhd. at https://rebrand.ly/AEM-AGM.

Please read these Notes carefully and follow the procedures in the Administrative Guide for the 23rd AGM in order to participate remotely via RPV facilities.

2. **APPOINTMENT OF PROXY**

(a) For the purpose of determining who shall be entitled to participate this AGM via RPV, the Company shall be requesting Bursa Malaysia Depository Sdn. Bhd. to make available to the Company, a Record of Depositors as at 13 September 2024. Only a member whose name appears on this Record of Depositors shall be entitled to participate in this AGM via RPV.

(b) A member entitled to participate in this AGM via RPV is entitled to appoint a proxy or attorney or in the case of a corporation, to appoint a duly authorised representative to participate and vote in his/her place. A proxy may but need not be a member of the Company.

(c) A member of the Company who is entitled to participate and vote at a general meeting of the Company may appoint not more than two (2) proxies to participate and vote instead of the member at the AGM.

(d) If two (2) proxies are appointed, the entitlement of those proxies to vote on a show of hands shall be in accordance with the MMLR of Bursa Securities.

(e) Where a member of the Company is an authorised nominee as defined in the Securities Industry (Central Depositories) Act 1991 ("Central Depositories Act"), it may appoint not more than two (2) proxies in respect of each securities account it holds in ordinary shares of the Company standing to the credit of the said securities account.

(f) Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee defined under the Central Depositories Act which is exempted from compliance with the provisions of Section 25A(1) of the Central Depositories Act.

(g) Where a member appoints more than one (1) proxy, the proportion of shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies.

NOTES: (CONT'D)

2. APPOINTMENT OF PROXY (CONT'D)

(h) The instrument appointing a proxy and any authority pursuant to which such an appointment is made by a power of attorney must be deposited with the Company's Share Registrar at Workshire Share Registration Sdn. Bhd. of A3-3-8, Solaris Dutamas, No. 1, Jalan Dutamas 1, 50480 Kuala Lumpur, Wilayah Persekutuan or e-mail to infosr@wscs.com.my or fax to 03-6413 3270 not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned AGM at which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed. The Company and Share Registrar may request any member to deposit original executed proxy form to the Share Registrar's office before or on the day of meeting for verification purpose.

(i) Please ensure ALL the particulars as required in the proxy form is completed, signed and dated accordingly.

(j) Last date and time for lodging the proxy form is Sunday, 22 September 2024 at 10:30 a.m.

(k) For a corporate member who has appointed an authorised representative, please deposit the ORIGINAL certificate of appointment of authorised representative executed in the manner as stated in the proxy form with the Company's Share Registrar at Workshire Share Registration Sdn. Bhd. of A3-3-8, Solaris Dutamas, No. 1, Jalan Dutamas 1, 50480 Kuala Lumpur, Wilayah Persekutuan.

3. Audited Financial Statements for the financial year ended 31 March 2024

The Audited Financial Statements in Agenda 1 is meant for discussion only as the approval of the shareholders is not required pursuant to the provisions of Sections 248(2) and 340(1)(a) of the Act. Hence, this Agenda is not put forward for voting by shareholders.

4. Ordinary Resolution 1 – Directors' Fees and Benefits

Pursuant to Section 230(1) of the Act, the fees of the Directors and any benefits payable to the Directors shall be approved at a general meeting.

The Proposed Ordinary Resolution 1 for the Directors' Fees and Benefits proposed for the period from the 23rd AGM until the date of next AGM are calculated based on the current Board size and the number of scheduled Board and Committee meetings to be held from 23rd AGM until the date of next AGM. In the event the proposed amount is insufficient, (e.g. due to more meetings or enlarged Board size), approval will be sought at the next AGM for the shortfall.

5. Ordinary Resolutions 2, 3 and 4 – Re-election of Directors

Mr. Yee Yit Yang, Mr. Yang, Chao-Tung and Mr. Lim Choo Hooi are standing for re-election as Directors of the Company and being eligible, have offered themselves for re-election at the 23rd AGM.

The Board had through the Nominating and Remuneration Committee ("NRC") carried out the assessment on the Directors and agreed that all Directors meet the criteria as prescribed by Paragraph 2.20A of the MMLR of Bursa Securities on character, experience, integrity, competence and time to effectively discharge their role as Directors.

The Board had also through the NRC conducted an assessment on Mr. Yee Yit Yang and Mr. Lim Choo Hooi's independence and are satisfied that they have complied with the criteria prescribed under Bursa Securities.

6. Resignation and non-re-appointment of Auditors

Messrs. UHY has recently informed the Company on their decision not to seek for re-appointment as Auditors of the Company at the 23rd AGM. As such, the Company will be appointing a new Auditors in place of Messrs. UHY as soon as practicable.

7. Ordinary Resolution 5 - To seek shareholder's mandate for the Board of Directors to appoint new Auditors of the Company for the financial year ending 31 March 2025

The proposed Ordinary Resolution 5 is proposed for the purpose to seek shareholders mandate for the Board of Directors to appoint new Auditors of the Company for the financial year ending 31 March 2025. The Board of Directors will appoint new Auditors in compliance with Section 264(5) of the Companies Act 2016. The Company will make further announcement in due course.

NOTES: (CONT'D)

8. **Ordinary Resolution 6 – Authority to Allot and Issue Shares**

The proposed Ordinary Resolution 6 is proposed for the purpose of renewing the general mandate for issuance of shares by the Company under Sections 75 and 76 of the Companies Act 2016. The proposed Ordinary Resolution 6, if passed, will give the Directors of the Company authority to allot and issue shares at any time to such persons in their absolute discretion without convening a general meeting provided that the aggregate number of the shares issued does not exceed 10% of the total number of issued shares of the Company.

The Proposed General Mandate will provide flexibility to the Company to raise additional funds expeditiously and efficiently during this challenging time, to meet its funding requirements including but not limited to funding future investment project(s), working capital and/or acquisitions.

By approving the allotment and issue of the Company's shares pursuant to the Proposed General Mandate which will rank the equally with the existing issued shares in the Company, the shareholders of the Company are deemed to have waived their pre-emptive rights pursuant to Section 85 of the Act and Clause 57 of the Constitution of the Company to be first offered the Company's Shares which will result in a dilution to their shareholdings percentage in the Company.

As at the date of this notice, no shares had been allotted and issued since the general mandate granted to the Directors at the last AGM held on 27 September 2023 and this authority will lapse as the conclusion of the 23rd AGM of the Company.

The Board, having considered the current and prospective financial position, needs and capacity of the Group, is of the opinion that the Proposed General Mandate is in the best interests of the Company and its shareholders.

Personal Data Privacy

By registering for the meeting via remote participation and electronic voting and/or submitting an instrument appointing proxy(ies) and/or representatives to attend, speak and vote at the AGM and/or any adjournment thereof, a member of the Company: (i) consents to the processing of the member's personal data by the Company (or its agents): (a) for processing and administration of proxies and representatives appointed for the AGM; (b) for preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (which includes any adjournments thereof); and (c) for the Company's (or its agents) compliance with any applicable laws, listing rules, regulations and/or guidelines (collectively "the Purpose"); (ii) warrants that he/she has obtained such proxy(ies)' and/or representative(s)' prior consent for the Company's (or its agents) processing of such proxy(ies)' and/or representative(s)' personal data for the Purposes; and (iii) agrees that the member will indemnify the Company for any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

Note: The term "processing" and "personal data" shall have the meaning as defined in the Personal Data Protection Act, 2010.

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AE MULTI HOLDINGS BERHAD [Registration No. 200101004021 (539777-D)]
(Incorporated in Malaysia)

FORM OF PROXY

CDS Account No.		No. of Shares Held	

I/We* ______________________________ (NRIC No./Passport No./Company Registration No ______________
(FULL NAME IN BLOCK LETTERS)
of ____
(FULL ADDRESS)
Email Address ______________________________ Contact No. ______________

being a member/members of **AE MULTI HOLDINGS BERHAD**, hereby appoint

Name of Proxy	**NRIC/Passport No.**	**% of Shareholding to be Represented**
Address		
Email address	**Contact Number**	

and/or failing him/herand/or*

Name of Proxy	**NRIC/Passport No.**	**% of Shareholding to be Represented**
Address		
Email address	**Contact Number**	

or failing him, the **CHAIRMAN OF THE MEETING** as my/our proxy to vote for me/us on my/our behalf at the Twenty-Third ("23rd") Annual General Meeting ("AGM") of AE Multi Holdings Berhad (the "Company") will be conducted on a virtual basis through live streaming and online remote participation and voting from the broadcast venue at Level 4.1, 4th Floor, Menara Lien Hoe, No. 8, Persiaran Tropicana, Tropicana Golf & Country Resort, 47410 Petaling Jaya, Selangor Darul Ehsan ("Broadcast Venue") on **Tuesday, 24 September 2024** at **10:30 a.m.** or at any adjournment thereof.

	Ordinary Resolutions	**For**	**Against**
1.	To approve the payment of Directors' fees and benefits of up to RM300,000.00 for the period from 23rd AGM until the next AGM of the Company.		
2.	To re-elect Mr. Yee Yit Yang as a Director who retires pursuant to Clause 95 of the Company's Constitution.		
3.	To re-elect Mr. Yang, Chao-Tung as a Director who retires pursuant to Clause 95 of the Company's Constitution.		
4.	To re-elect Mr. Lim Choo Hooi as a Director who retires pursuant to Clause 102 of the Company's Constitution.		
5.	Mandate from shareholders' for the Board of Directors to appoint new Auditors of the Company for the financial year ending 30 June 2024.		
6.	Authority to Allot and Issue Shares Pursuant to Sections 75 and 76 of the Companies Act 2016.		

* Delete if not applicable

(Please indicate with an "X" in the space provided on how you wish to cast your vote. If you do not do so, the proxy will vote or abstain from voting at his discretion.)

Dated this __________ day of ____________ , 2024

____
Signature(s) of member(s)

Notes:

1. *A member entitled to participate in this AGM via Remote Participation and Voting is entitled to appoint a proxy or attorney or in the case of a corporation, to appoint a duly authorised representative to participate and vote in his place. A proxy may but need not be a member of the Company.*
2. *A member of the Company who is entitled to participate and vote at a general meeting of the Company may appoint not more than two (2) proxies to participate and vote instead of the member at the AGM.*
3. *If two (2) proxies are appointed, the entitlement of those proxies to vote on a show of hands shall be in accordance with the Main Market Listing Requirements of Bursa Malaysia Securities Berhad.*
4. *Where a member of the Company is an authorised nominee as defined in the Securities Industry (Central Depositories) Act 1991 ("Central Depositories Act"), it may appoint not more than two (2) proxies in respect of each securities account it holds in ordinary shares of the Company standing to the credit of the said securities account.*
5. *Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee defined under the Central Depositories Act which is exempted from compliance with the provisions of Section 25A(1) of the Central Depositories Act.*
6. *Where a member appoints more than one (1) proxy, the proportion of shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies.*
7. *The instrument appointing a proxy and any authority pursuant to which such an appointment is made by a power of attorney must be deposited with the Company's Share Registrar at Workshire Share Registration Sdn. Bhd. of A3-3-8, Solaris Dutamas, No. 1, Jalan Dutamas 1, 50480 Kuala Lumpur, Wilayah Persekutuan or e-mail to infosr@wscs.com.my or fax to 03-6413 3270 not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned AGM at which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed. The Company and Share Registrar may request any member to deposit original executed proxy form to the Share Registrar's office before or on the day of meeting for verification purpose.*
8. *Please ensure ALL the particulars as required in the proxy form is completed, signed and dated accordingly.*
9. *Last date and time for lodging the proxy form is Sunday, 22 September 2024 at 10:30 a.m.*
10. *For a corporate member who has appointed an authorised representative, please deposit the **ORIGINAL** certificate of appointment of authorised representative executed in the manner as stated in the proxy form with the Company's Share Registrar at Workshire Share Registration Sdn. Bhd. of A3-3-8 Solaris Dutamas, No. 1, Jalan Dutamas 1, 50480 Kuala Lumpur, Wilayah Persekutuan.*

Please fold across the lines and close

Affix Stamp

The Share Registrar
AE MULTI HOLDINGS BERHAD
Registration No. 200101004021 (539777-D)
c/o Workshire Share Registration Sdn. Bhd.
A3-3-8, Solaris Dutamas
No. 1, Jalan Dutamas 1
50480 Kuala Lumpur
Wilayah Persekutuan

Please fold across the lines and close

ADMINISTRATIVE GUIDE FOR THE 23RD ANNUAL GENERAL MEETING ("23RD AGM")

Date	:	Tuesday, 24 September 2024
Time	:	10:30 a.m.
Broadcast Venue	:	Lot 4.1, 4th Floor, Menara Lien Hoe No. 8, Persiaran Tropicana Tropicana Golf & Country Resort 47410 Petaling Jaya, Selangor Darul Ehsan

1. MODE OF MEETING

The 23rd AGM will be conducted on a virtual basis using the Remote Participation and Voting facilities operated by InsHub Sdn Bhd via https://rebrand.ly/AEM-AGM.

The Broadcast Venue of the 23rd AGM is strictly for the purpose of complying with Section 327(2) of the Companies Act 2016, whereby the main venue of the meeting shall be in Malaysia and the Chairman of the meeting shall be present at the main venue of the meeting. Shareholders/proxy(ies) from the public **WILL NOT BE ALLOWED** to attend the 23rd AGM in person at the Broadcast Venue on the day of the meeting.

2. SHAREHOLDERS' PARTICIPATION AT THE 23RD AGM VIA REMOTE PARTICIPATION AND VOTING ("RPV") FACILITIES

Shareholders are to attend, speak (including posing questions to the Board via real time submission of typed texts) and vote (collectively, "participate") remotely at the 23rd AGM using the RPV facilities via https://rebrand.ly/AEM-AGM.

A shareholder who has appointed a proxy or attorney or authorised representative to participate at this 23rd AGM via RPV facilities must request his/her proxy or attorney or authorised representative to register himself/herself for RPV at https://rebrand.ly/AEM-AGM.

We **strongly encourage** you to participate in the 23rd AGM via the RPV facilities. You may also consider appointing the Chairman of the Meeting as your proxy to attend and vote on your behalf at the 23rd AGM.

Kindly refer to the Procedures for RPV as set out below for the requirements and procedures.

3. PROCEDURES FOR RPV

Please read and follow the requirements and procedures below to engage in remote participation through live streaming and online remote voting at the 23rd AGM using the RPV facilities:-

Procedure		Action
BEFORE THE 23RD AGM DAY		
(a)	Register as participant for the 23rd AGM	• Using your computer, access the registration website at https://rebrand.ly/AEM-AGM. • If you are using mobile devices, you can also scan the QR provided on the left to access the registration page. • Click **Register** and enter your email followed by **Next** to fill in your details to register for the 23rd AGM session. • Upon submission of your registration, you will receive an email notifying you that your registration has been received and is pending verification. • The event is powered by Cisco Webex. You are recommended to download and install Cisco Webex Meetings (available for PC, Mac, Android and iOS). Refer to the tutorial guide posted on the same page for assistance.

ADMINISTRATIVE GUIDE FOR THE 23RD ANNUAL GENERAL MEETING ("23RD AGM") (CONT'D)

3. **PROCEDURES FOR RPV (CONT'D)**

Procedure		Action
(b)	Submit your online registration	• Members, who wish to participate and vote remotely at the 23rd AGM via RPV Facilities, are required to register prior to the Meeting. The registration will open on **Wednesday, 31 July 2024** at **5:00 p.m.** and close on **Sunday, 22 September 2024** at **10:30a.m.**. • Clicking on the link mentioned in item 1 will redirect you to the 23rd AGM event page. Click on the **Register** link for the online registration form. • Complete your particulars in the registration page. Your name **MUST** match your CDS account name (not applicable for proxy). • Insert your CDS account number(s) and indicate the number of shares you hold. • Read and agree to the Terms & Conditions and confirm the Declaration. • Please ensure all information given is accurate before you click **Submit** to register your remote participation. Failure to do so will result in your registration being rejected. • System will send an email to notify that your registration for remote participation is received and will be verified. • After verification of your registration with the General Meeting Record of Depositors of the Company as at **13 September 2024**, the system will send you an email to notify you if your registration is approved or rejected after **14 September 2024**. • If your registration is rejected, you can contact the Company's Poll Administrator for clarifications or to appeal.
ON THE DAY OF THE 23RD AGM		
(a)	Attending 23rd AGM	• Two reminder emails will be sent to your inbox. First email will be sent one day before the date of the 23rd AGM, while the second email will be sent 1 hour before the commencement of the 23rd AGM session. • Click **Join Webinar** in the reminder email to participate the RPV.
(b)	Participate with live video	• You will be given a short brief about the system. • Your microphone is muted throughout the whole session. • If you have any questions for the Chairman/Board, you may use the **Q&A panel** to send in your questions. The Chairman/Board will try to respond to the relevant questions if time permits. All relevant questions will be collected throughout the session and replied later through your registered email. • The whole session will be recorded. • Take note that the quality of the live streaming is dependent on the bandwidth and stability of the internet connection at your location.
(c)	Online Remote Voting	• The Chairman will announce the commencement of the voting session and the duration allowed at the 23rd AGM. • The list of resolutions for voting "Slido" panel will appear at the right-hand side of your computer screen. You are required to indicate your votes for the resolutions within the given stipulated time frame. • Click on the **Submit** button when you have completed. • Votes cannot be changed once it is submitted.
(d)	End of RPV Facility	• Upon the announcement by the Chairman on the closure of the 23rd AGM, the live streaming will end.

4. ENTITLEMENT TO PARTICIPATE AND APPOINTMENT OF PROXY

Only members whose names appear on the Record of Depositors as at 13 September 2024 shall be eligible to participate in the 23rd AGM or appoint proxy(ies) or corporate representative(s) or attorney(s) and/or the Chairman of the Meeting to participate and vote on his/her behalf.

The hard copy of the proxy forms and/or documents relating to the appointment of proxy(ies) or corporate representative(s) or attorney(s) for the 23rd AGM shall be deposited by hand or post with the Company's Share Registrar at Workshire Share Registration Sdn. Bhd. of A3-3-8, Solaris Dutamas, No. 1, Jalan Dutamas 1, 50480 Kuala Lumpur, Wilayah Persekutuan not later than **Sunday, 22 September 2024 at 10:30 a.m.**.

All members are strongly encouraged to participate and vote remotely at the 23rd AGM using the RPV facilities. The procedures and requisite documents to be submitted by the respective members to facilitate remote participation and voting are summarised below:-

(I) For Individual Members

If an individual member is unable to participate the 23rd AGM, he/she is encouraged to appoint proxy(ies) or the Chairman of the meeting as his/her proxy and indicate the voting instructions in the Proxy Form in accordance with the notes and instructions printed therein.

(II) For Corporate Members

Corporate members [through the appointment of Corporate Representative(s) or proxy(ies)] who wish to participate and vote remotely at the 23rd AGM must contact the Company's Share Registrar with the details set out below for assistance and is required to deposit the following documents to the Company's Share Registrar no later than **Sunday, 22 September 2024** at **10:30 a.m.**.

(a) Certificate of appointment of its Corporate Representative or Proxy Form under the seal of the corporation;
(b) Copy of the Corporate Representative's or proxy's MyKad (front and back)/Passport; and
(c) Corporate Representative's or proxy's email address and mobile phone number.

If a corporate member [through the appointment of Corporate Representative(s) or proxy(ies)] is unable to participate the 23rd AGM, the corporate member is encouraged to appoint the Chairman of the Meeting as its proxy and indicate the voting instructions in the Proxy Form in accordance with the notes and instructions printed therein.

(III) For Institutional Members

The beneficiaries of the shares under a Nominee Company's CDS account ("Institutional member(s)") who wish to participate and vote remotely at the 23rd AGM may request its Nominee Company to appoint him/her as a proxy to participate and vote remotely at the 23rd AGM. The Nominee Company must then contact the Company's Share Registrar with the details set out below for assistance and is required to deposit the following documents to the Company's Share Registrar no later than **Sunday, 22 September 2024** at **10:30 a.m.**.

(a) Proxy Form under the seal of the Nominee Company;
(b) Copy of the proxy's MyKad (front and back)/Passport; and
(c) Proxy's email address and mobile phone number.

If an institutional member is unable to participate the 23rd AGM, the institutional member is encouraged to appoint the Chairman of the Meeting as its proxy and indicate the voting instructions in the Proxy Form in accordance with the notes and instructions printed therein.

5. REVOCATION OF PROXY

Please note that if a Shareholder has submitted his/her Proxy Form prior to the 23rd AGM and subsequently decides to personally participate in the 23rd AGM via RPV facilities, the Shareholder must contact the Company's Share Registrar to revoke the appointment of his/her proxy no later than **Sunday, 22 September 2024** at **10:30 a.m.**.

ADMINISTRATIVE GUIDE FOR THE 23RD ANNUAL GENERAL MEETING ("23RD AGM") (CONT'D)

6. VOTING AT MEETING

The voting at the 23rd AGM will be conducted on a poll in accordance with Paragraph 8.29A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Malaysia"). The Company has appointed Workshire Share Registration Sdn. Bhd. as the Poll Administrator to conduct the poll voting electronically and Symphony Corporate Services Sdn. Bhd. as Independent Scrutineers to verify the poll results.

Shareholders can proceed to vote on the resolutions before the end of the voting session which will be announced by the Chairman of the Meeting and submit your votes at any time from the commencement of the voting session announced by the Chairman of the Meeting. Kindly refer to the "**Procedures for RPV**" provided above for guidance on how to vote remotely via the RPV facilities. The Scrutineers will verify and announce the poll results followed by the Chairman's declaration whether the resolution tabled for voting is duly passed or otherwise.

7. RESULTS OF THE VOTING

The resolutions proposed at the 23rd AGM and the results of the voting for the same will be announced at the 23rd AGM and subsequently via an announcement made by the Company through Bursa Malaysia at www.bursamalaysia.com.

8. NO RECORDING OR PHOTOGRAPHY

By participating at the 23rd AGM, you agree that no part of the 23rd AGM proceedings may be recorded, photographed, stored in any retrieval systems, reproduced, transmitted or uploaded in any form, platform or social media or by any means whether it is mechanical, electronical, photocopying, recording or otherwise without the prior written consent of the Company. The Company reserves the rights to take appropriate legal actions against anyone who violates this rule.

9. NO DOOR GIFT/ FOOD PACKS/ ANY VOUCHER

There will be NO distribution of door gifts or food packs or any vouchers.

10. ENQUIRY

If you have any enquiries on the above, please contact the following designated persons during office hours on Mondays to Fridays from 9:00 a.m. to 5:30 p.m. (except on public holidays):-

(i) **For Registration, logging in and system related:**

Name : Ms. Eris/ Mr. Calvin
Contact No. : 03-7688 1013
Email : vgm@mlabs.com

(ii) **For Proxy Form and other matters:**

Name : Mr. Vemalan a/l Naraynan/ Mr. Tee Yee Loon
Contact No. : 03-6413 3271/ 012-595 5253
Email : infosr@wscs.com.my

AE MULTI HOLDINGS BERHAD 200101004021 (539777-D)

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